

# 5 - Implementation

The Ku-ring-gai LSPS sets out the long term land use vision for the Ku-ring-gai local government area over a 20 year horizon and the planning priorities and actions required to achieve that vision.

The implementation of the Ku-ring-gai LSPS will be an ongoing program of work though the delivery of the identified actions. The actions contained within the Ku-ring-gai LSPS will be assigned a delivery timeframe, in order to allow ongoing monitoring of the Ku-ring-gai LSPS implementation and to assist with future planning:

• Short term - 2 years

This will align with the required LEP Amendment in 2021 to give effect to the LSPS and North District Plan.

• Medium term - 3 to 5 years

This will align with the planned first review of the Ku-ringgai LSPS.

- Long term 10+ years
- Ongoing

In order to realise the future land use vision for Ku-ring-gai, a number of amendments to Council plans and policies, which provide the delivery framework for Council's strategic planning, will be required. The Ku-ring-gai LSPS, and associated strategies such as the Housing Strategy, will guide the update to the Local Environmental Plan (LEP) and other strategic planning documents such as the Development Control Plan (DCP) and Contributions Plans in order to 'give effect to' the North District Plan.

#### INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting (IP&R) Framework is the central planning framework for councils, required under the Local Government Act 1993. It assists councils in making decisions, allocating resources and achieving their community's priorities. The major policy document under the framework is the Community Strategic Plan (CSP) which sets out the priorities and aspirations of the community, and the broader strategic direction of the LGA.

The CSP must have regard to economic, social, environmental and governance matters, and to identify the main priorities and aspirations of the community. These aspirations are then reflected in Council's suite of strategic plans which include land use strategies and plans, economic development strategies and cultural plans. These are then translated into specific actions in Council's four year delivery program and annual operational plan.

Land use priorities identified through this process are proposed to be expressed in the LSPS and implemented through the Local Environmental Plan and other mechanisms.

At the same time, priorities identified through studies and research undertaken as part of the LSPS process will inform the community strategic plan.

#### MONITORING AND REPORTING

Ku-ring-gai has a well-established, quality Integrated Planning and Reporting (IP&R) Framework under the Local Government Act 1993.

It is proposed to use Council's existing IP&R Framework for the purposes of monitoring and reporting on the LSPS. This will be through:

- progress status reporting on specific land use related actions in Council's four year delivery program and annual operational plan;
- monitoring of relevant performance indicators within the community strategic plan, delivery program and operational plan. Currently, monitoring and reporting for the IP&R Framework includes progress indicators examples of which include:
  - increasing trend in importance of Ku-ring-gai's unique visual character and identify to the community;
  - increase in resident satisfaction with the protection of natural areas and bushland;
  - increase in resident satisfaction with their ability to move in, and around, Ku-ring-gai; and
  - monitoring the number of businesses and workplaces in Ku-ring-gai.

## MONITORING AND REPORTING (CONT.)

These progress indicators are measured through regular community satisfaction research and other data sources such as the Australian Bureau of Statistics, National Institute of Economic and Industry Research and Council records.

Reporting on overall progress of specified land use actions for the previous financial year is part of Council's Annual Report prepared under section 428 of the Local Government Act. This includes discussion of key achievements and challenges.

#### **REVIEW**

Section 3.9 of the Environmental Planning and Assessment Act 1979 requires that Local Strategic Planning Statements must be reviewed at least every 7 years.

Ku-ring-gai will commence its first full review of the LSPS in 2021 and again every 4 years in order to align the review period with Council's overarching Community Strategic Plan and IP&R Framework.

This regular review will ensure the LSPS continues to reflect the views and priorities the community has for the future of Ku-ring-gai, and is aligned with the latest data and studies.

#### INDICATORS FRAMEWORK

The Greater Sydney Commission is developing the Greater Sydney Indicators Framework, which will establish a common set of indicators that operate at a regional, district and local level to monitor the delivery of the North District Plan through all council's local strategic planning statements.

## **Table of Alignment**

The following table outlines the strategic links between the Ku-ring-gai Local Strategic Planning Statement, the Ku-ring-gai Community Strategic Plan – Our Ku-ring-gai 2038 and the North District Plan Directions and Priorities.

### **Infrastructure and Collaboration** DISTRICT PLAN DIRECTION - A CITY SUPPORTED BY INFRASTRUCTURE **North District Plan Priorities Ku-ring-gai Community Strategic Plan Ku-ring-gai Local Planning Priorities Objectives** N1. Planning for a city supported by T1. Integrated and accessible transport K1. Providing well-planned and Infrastructure sustainable infrastructure to support T1.1 A range of integrated transport growth and change choices are available to enable effective movement to, from and around Ku-ring-gai T3. Regional Transport Network T3.1 An accessible public transport and regional road network that meets the diverse and changing needs of the community P6. Enhancing recreation, sporting and leisure facilities P6.1 Recreation, sporting and leisure facilities are available to meet the community's diverse and changing needs P7. Enhancing community buildings and facilities P7.1 Multipurpose community buildings and facilities are available to meet the community's diverse and changing needs DISTRICT PLAN DIRECTION - A COLLABORATIVE CITY N2. Working through collaboration N/A K2. Collaborating with State Government Agencies, and the community to deliver infrastructure projects

# Liveability

## DISTRICT PLAN DIRECTION – A CITY FOR PEOPLE



North District Plan Priorities	Ku-ring-gai Community Strategic Plan Objectives	Ku-ring-gai Local Planning Priorities
N3. Providing services and social infrastructure to meet people's changing needs	C1. Community health and wellbeing C1.1 A equitable and inclusive community that cares and provides for its members	K14. Providing a range of cultural, community and leisure facilities to foster a healthy, creative, culturally rich and socially connected Ku-ring-gai
	P6. Enhancing recreation, sporting and leisure facilities P6.1 Recreation, sporting and leisure facilities are available to meet the	K17. Providing a broad range of open spaces, sporting and leisure facilities to meet the community's diverse and changing needs  K18. Ensuring recreational activities in natural areas are conducted within ecological limits and in harmony with no net impact on endangered ecological communities and endangered species or their habitats
	community's diverse and changing needs P7. Enhancing community buildings and facilities P7.1 Multipurpose community buildings and facilities are available to meet the community's diverse and changing needs	
	community 3 diverse and changing needs	K19. Providing well maintained, connected, accessible and highly valued trail networks and recreational infrastructure where locals and visitors can enjoy and connect with nature
N4. Fostering healthy, creative, culturally rich and socially connected communities	C2. Cultural diversity and creativity C2.1 A harmonious community that respects, appreciates, celebrates and learns from each other and values our	K14.Providing a range of cultural, community and leisure facilities to foster a healthy, creative, culturally rich and socially connected Ku-ring-gai K15. Strengthening recognition and support for Aboriginal communities and cultural heritage K17. Providing a broad range of open spaces, sporting and leisure facilities to meet the community's diverse and changing needs
	evolving cultural identity C3. Community connectedness	
	C3.1 A community where opportunities are provided for all voices to be heard and where community stewardship, participation and engagement is supported and promoted	
	C4. Healthier lifestyles	K18. Ensuring recreational activities in natural areas are conducted within ecological limits and in harmony with no net impact on endangered ecological communities and endangered species or their habitats  K19. Providing well maintained, connected, accessible and highly valued trail networks and recreational infrastructure where locals and visitors can enjoy and connect with nature
	C4.1 A community that embraces healthier lifestyle choices and practices	
	P6. Enhancing recreation, sporting and leisure facilities	
	P6.1 Recreation, sporting and leisure facilities are available to meet the community's diverse and changing needs	

DISTRICT PLAN DIRECTION – HOUSING THE CITY		
North District Plan Priorities	Ku-ring-gai Community Strategic Plan Objectives	Ku-ring-gai Local Planning Priorities
N5. Providing housing supply, choice, and affordability, with access to jobs, services and public transport	C6. Housing choice and affordability C6.1 Housing diversity, adaptability and affordability is increased to support the needs of a changing community	K3. Providing housing close to transport, services and facilities to meet the existing and future requirements of a growing and changing population
		K4. Providing a range of diverse housing to accommodate the changing structure of families and households and enable ageing in place
		K5. Providing affordable housing that retains and strengthens the local residential and business community
DISTRICT PLAN DIRECTION – A CITY OF	GREAT PLACES	
N6. Creating and renewing great places and local centres, and respecting the District's heritage	P1. Preserving the unique visual character of Ku-ring-gai	K12. Managing change and growth in a way that conserves and enhances Ku-ringgai's unique visual and landscape character
	P1.1 Ku-ring-gai's unique visual character and identity is maintained P2. Managing urban change P2.1 A robust planning framework is in place to deliver quality design outcomes and maintain the identity and character	K13. Identifying and conserving Ku-ring- gai's environmental heritage
		K16. Protecting, conserving and managing Ku-ring-gai's Aboriginal heritage objects, items and significant places
	of Ku-ring-gai P3. Quality urban design and development	K6. Revitalising and growing a network of centres that offer a unique character and lifestyle for local residents
	P3.1 The built environment delivers attractive, interactive and sustainable living and working environments	K7. Facilitating mixed-use developments within centres that achieve urban design excellence
	P4. Revitalisation of our centres	K8. Promoting Gordon as the centre for business and civic functions and as the
	P4.1 Our centres offer a broad range of shops and services and contain lively urban village spaces and places where people can live, work, shop, meet, and spend leisure time P5. Heritage that is protected and responsibly managed	cultural heart of Ku-ring-gai
		K11. Promoting Lindfield as a thriving and diverse centre
		K10. Promoting Turramurra as a family focused urban village
		K9. Promoting St Ives Local Centre as
	P5.1 Ku-ring-gai's heritage is protected promoted and responsibly managed	an active green lifestyle and shopping destination

# **Productivity**

## DISTRICT PLAN DIRECTION - A WELL CONNECTED CITY

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North District Plan Priorities	Ku-ring-gai Community Strategic Plan Objectives	Ku-ring-gai Local Planning Priorities
N12. Delivering integrated land use and transport planning and a 30 minute city	T1. Integrated and Accessible Transport T1.1 A range of integrated transport choices are available to enable effective movement to, from and around Ku-ring- gai	K21. Prioritising new development and housing in locations that enable 30 minute access to key strategic centres  K22. Providing improved and expanded district and regional connection through a range of integrated transport and infrastructure to enable effective movement to, from and within Ku-ring-gai  K23. Providing safe and convenient walking and cycling networks within Ku-ring-gai
N14. Leveraging inter-regional transport connections	N/A	N/A
DISTRICT PLAN DIRECTION – JOBS AND	SKILLS FOR THE CITY	
N7. Growing stronger and more competitive Harbour CBD	N/A	N/A
N8. Eastern Economic Corridor is better connected and more competitive	T1. Integrated and Accessible Transport T1.1 A range of integrated transport choices are available to enable effective movement to, from and around Ku-ring- gai	N/A
N9. Growing and investing in health and education precincts	N/A	K26. Fostering a strong local economy that provides future employment opportunities in Ku-ring-gai for both residents and workers within key industries
N10. Growing investment, business opportunities and jobs in strategic centres	E1.1 Ku-ring-gai is an attractive location for business investment  E2.1 Key stakeholders have confidence in and pro-actively partner with Council to enhance employment and economic benefits	K26. Fostering a strong local economy that provides future employment opportunities in Ku-ring-gai for both residents and workers within key industries  K25. Providing for the retail and commercial needs of the local community within Ku-ring-gai's centres
N11. Retaining and managing industrial and urban services land	N/A	K26. Fostering a strong local economy that provides future employment opportunities in Ku-ring-gai for both residents and workers within key industries
N13. Supporting growth of targeted industry sectors	E3 Tourism and Visitation Opportunities E3.1 Ku-ring-gai has a range of activities and experiences that attract visitors	K24. Diversifying Ku-ring-gai's local economy through expansion of tourism and the local visitor economy

# Sustainability

DISTRICT PLAN DIRECTION - A CITY IN ITS LANDSCAPE



North District Plan Priorities	Ku-ring-gai Community Strategic Plan	Ku-ring-gai Local Planning Priorities
	Objectives	
N15. Protecting and improving the health and enjoyment of Sydney Harbour and the District's waterways	N3. Natural Waterways  N3.1 Our natural waterways and riparian areas are enhanced and protected	K35. Protecting and improving the health of waterways and riparian areas
		K36. Enhancing the liveability of Ku-ring- gai's urban environment through integrated water infrastructure and landscaping solutions
		K37. Enabling water resource recovery through the capture, storage and reuse of water; alternative water supplies; and increased water efficiency
N16. Protecting and enhancing	N2. Natural Areas	K28. Improving the condition of Ku-ring-
bushland and biodiversity.	N2.1 Our bushland is rich with native flora and fauna	gai's bushland and protecting native terrestrial and aquatic flora and fauna and their habitats
		K29. Enhancing the biodiversity values and ecosystem function services of Ku-ringgai's natural assets
N17. Protecting and enhancing scenic and cultural landscapes	P1. Preserving the unique visual character of Ku-ring-gai	K12. Managing change and growth in a way that conserves and enhances Ku-ringgai's unique visual and landscape character
	P1.1 Ku-ring-gai's unique visual character and identity is maintained	K16. Protecting, conserving and managing Ku-ring-gai's Aboriginal heritage objective, items and significant places
N18. Better managing rural areas	N/A	N/A
N19. Increasing urban tree canopy cover and delivering Green Grid connection	P1. Preserving the unique visual character of Ku-ring-gai	K30. Improving the quality and diversity of Ku-ring-gai's urban forest
	P1.1 Ku-ring-gai's unique visual character and identity is maintained	K31. Increasing, managing and protecting Ku-ring-gai's urban tree canopy
		K32. Protecting and improving Green Grid connections
		K33. Providing a network of walking and cycling links for leisure and recreation
		K34. Improving connections with natural areas including river and creek corridors, bushland reserves and National Parks
N20. Delivering high quality open space	P6. Enhancing recreation, sporting and leisure facilities P6.1 Recreation, sporting and leisure facilities are available to meet the community's diverse and changing needs	K27. Ensuring the provision of sufficient open space to meet the needs of a growing and changing community

## **DISTRICT PLAN DIRECTION – AN EFFICIENT CITY**

North District Plan Priorities	Ku-ring-gai Community Strategic Plan Objectives	Ku-ring-gai Local Planning Priorities
N21. Reducing carbon emissions and managing energy, water and waste efficiently	N5. Sustainable Resource Management N5.1 A community progressively reducing its consumption of resources and leading in recycling and reuse	K38. Reducing greenhouse gas emissions by Council and the Ku-ring-gai community to achieve net zero emissions by 2045 or earlier  K41. Reducing the generation of waste  K42. Managing waste outcomes that are safe, efficient, cost effective, maximise recycling, and that contribute to the built form and liveability of the community
DISTRICT PLAN DIRECTION – A RESILIENT CITY		
N22. Adapting to the impacts of urban and natural hazards and climate change	C7. Emergency Management C7.1 An aware community able to prepare and respond to the risk to life and property from emergency events N4. Climate change N4.1 A community addressing and responding to the impacts of climate change and extreme weather events	K39. Reducing the vulnerability, and increasing the resilience, to the impacts of climate change on Council, the community and the natural and built environment K40. Increasing urban tree canopy and water in the landscape to mitigate the urban heat island effect and create greener, cooler places K43. Mitigating the impacts of urban and natural hazards

# Appendix

# **Abbreviations and Acronyms**

ABS - Australian Bureau of Statistics

AHO - Aboriginal Heritage Office

AIA - Australian Institute of Architects

B1 - Neighbourhood Centre Zone

B2 - Local Centre Zone

B4 - Mixed Use Zone.

BASIX - State Environmental Planning Policy (Building

Sustainability Index: BASIX 2004)

CBD - Central Business District

CSIRO - Commonwealth Scientific and Industrial Research

Organisation

CSP - Community Strategic Plan

DA - Development Application

DCP - Development Control Plan

DP&OP - Delivery Program and Operational Plan

E4 - Environmental Living Zone

EP&A Act – Environmental Planning and Assessment Act

1979

ERP - Estimated Resident Population

ESD - Ecologically Sustainable Design

GBCA - Green Building Council of Australia

GHG - Greenhouse Gas

GRP - Gross Regional Product

GSC – Greater Sydney Commission

HCA - Heritage Conservation Area

IHO - Interim Heritage Order

IP&R - Integrated Planning and Reporting

IPART - Independent Pricing and Regulatory Tribunal

KCP - Ku-ring-gai Contributions Plan 2010

KLEP - Ku-ring-gai Local Environmental Plan

LEP - Local Environmental Plan

LTFP - Long Term Financial Plan

LGA - Local Government Area

LSPS - Local Strategic Planning Statement

MLALC - Metropolitan Local Aboriginal Land Council

NIEIR - National Institute of Economic and Industry Research

NPW Act - National Parks and Wildlife Act 1974

NSROC - Northern Sydney Regional Organisation of Councils

NSW - New South Wales

NTA - National Trust of Australia

OEH - Office of Environment and Heritage

OSAS - Ku-ring-gai Open Space Acquisition Strategy, 2006

OSD - On Site Detention

PAMP - Pedestrian Access and Mobility Plan

PDP - Public Domain Plan

R1 - General Residential Zone

R2 - Low Density Residential Zone

R3 - Medium Density Residential Zone

R4 - High Density Residential Zone

RET - Renewable Energy Target

RFS - New South Wales Rural Fire Service

RMS - Roads and Maritime Services

SAN Hospital - Sydney Adventist Hospital

SEPP - State Environmental Planning Policy

SMEs - Small to medium enterprises

SRV - Special Rate Variation

TfNSW - Transport for New South Wales

UDIA - Urban Development Institute of Australia

UHI - Urban Heat Island

VPA - Voluntary Planning Agreement

WSUD - Water Sensitive Urban Design

## Legislation

Aboriginal Land Rights Act 1983 (NSW)

Biodiversity Conservation Act 2016 (NSW)

Environment Protection and Biodiversity Conservation Act 1999 (Cth)

Environmental Planning and Assessment Act 1979 (NSW)

Ku-ring-gai Local Environmental Plan (Local Centres) 2012

Ku-ring-gai Local Environmental Plan 2015

National Parks and Wildlife Act 1974 (NSW)

State Environmental Planning Policy (Building Sustainability Index: BASIX) 2004

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004

State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017

## **Council's Policies, Plans and Studies**

Ku-ring-gai and Hornsby Employment Lands Study (2008)

Ku-ring-gai Asset Management Strategy 2018-2028 (2018)

Ku-ring-gai Biodiversity and Riparian Lands Study (2016)

Ku-ring-gai Biodiversity Policy (2016)

Ku-ring-gai Climate Change Adaptation Strategy (2016)

Ku-ring-gai Climate Change Policy (2015)

Ku-ring-gai Community Facilities Strategy – Part 1 Libraries and Community Centres (2018)

Ku-ring-gai Community Strategic Plan – Our Ku-ring-gai 2038 (2018)

Ku-ring-gai Destination Management Plan 2017-2020 (2017)

Ku-ring-gai Development Control Plan (2015)

Ku-ring-gai Dumping and Encroachment in Bushland Policy (2016)

Ku-ring-gai Fauna Management Policy (2016)

Ku-ring-gai Greenhouse Gas Reduction Action Plan 2015-2017 (2015)

Ku-ring-gai Heritage Study (1987)

Ku-ring-gai Integrated Transport Study (2011)

Ku-ring-gai Integrated Water Cycle Management Strategy (2008)

Ku-ring-gai Local Centres Development Control Plan (2012)

Ku-ring-gai Long Term Financial Plan 2018-2028 (2018)

Ku-ring-gai Northern and Southern Heritage Conservation Area Reviews (2010)

Ku-ring-gai Open Space Acquisition Strategy (2006)

Ku-ring-gai Open Space Strategy (2005)

Ku-ring-gai Recreational Needs Analysis Study (2001)

Ku-ring-gai Resourcing Strategy 2018-2028 (2018)

Ku-ring-gai Retail Centres Study (2005)

Ku-ring-gai Riparian Policy (2004)

Ku-ring-gai s94 Contributions Plan (s7.11) (2010)

Ku-ring-gai s94A Contributions Plan (s7.12) (2015)

Ku-ring-gai Sport in Ku-ring-gai Strategy (2006)

Ku-ring-gai Thinking Outside 'The Box' (2011)

Ku-ring-gai Town Centres Heritage Conservation Area Review (2008)

Ku-ring-gai Town Centres Heritage Review (2006)

Ku-ring-gai Urban Conservation Area Studies (2000-2005)

Ku-ring-gai Water Sensitive City Policy (2016)

# **Other Policies and Plans**

A Metropolis of Three Cities – The Greater Sydney Region Plan

Building Momentum – State Infrastructure Strategy 2018-2038

Future Transport Strategy 2056

NSROC Sportsground Strategy 2017

Strengthening the Aboriginal Nations - Community Land and Business Plan 2016-2021

The North District Plan

