



**ORDINARY MEETING OF COUNCIL
TO BE HELD ON TUESDAY, 26 FEBRUARY 2008 AT 7.00PM
LEVEL 3, COUNCIL CHAMBERS**

A G E N D A
**** ** ***

NOTE: For Full Details, See Council's Website –
www.kmc.nsw.gov.au under the link to business papers

APOLOGIES

DECLARATIONS OF INTEREST

CONFIRMATION OF REPORTS TO BE CONSIDERED IN CLOSED MEETING

ADDRESS THE COUNCIL

NOTE: Persons who address the Council should be aware that their address
will be tape recorded.

DOCUMENTS CIRCULATED TO COUNCILLORS

CONFIRMATION OF MINUTES

Minutes of Ordinary Meeting of Council

File: S02131

Meeting held 5 February 2008

Minutes numbered 3 to 31

MINUTES FROM THE MAYOR

PETITIONS

GENERAL BUSINESS

- i. *The Mayor to invite Councillors to nominate any item(s) on the Agenda that they wish to have a site inspection.*
- ii. *The Mayor to invite Councillors to nominate any item(s) on the Agenda that they wish to adopt in accordance with the officer's recommendation and without debate.*

GB.1 **ALGWA (NSW) Women's Conference 2008** **1**

File: S02815

For Council to nominate delegates to the 55th Australian Local Government Women's Association (NSW) Annual Conference.

Recommendation:

That Council determine its delegates to the Australian Local Government Women's Association Conference 2008.

GB.2 **Extension of Teetop Pty Ltd - Contract for Gordon & North Turrumurra Golf Courses** **9**

File: S02140, S02141

To advise Council that the contracts for the provision of golf course management and professional services have expired at both Gordon Golf Course and North Turrumurra Golf Course.

Recommendation:

That Council grant the current contractor, Teetop Pty Ltd a two year extension to their existing contract with Council under the same conditions.

GB.3 **Tender for General Hardware Preferred Tenderer** **22**

File: S06483

To seek Council's approval to accept the NSROC tender for general hardware for the period 2008/2010.

Recommendation:

That the tender rates be accepted, tenderers be advised of Council's decision and that the Common Seal be affixed to the Contract.

GB.4 Investment Report as at 31 January 2008 25

.
File: S05273

To present to Council investment allocations and returns on investments for January 2008.

Recommendation:

That the summary of investments and performance for January be received and noted. That the certificate of the responsible Accounting Officer be noted and the report adopted.

GB.5 Draft Ku-ring-gai Local Environmental Plan No 214 - Consideration following Statutory Public Exhibition Process 47

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File: S05450

To give consideration to public submissions and draft Ku-ring-gai Local Environmental Plan No. 214 (DLEP 214) following completion of the statutory public exhibition process.

Recommendation:

That Council adopt Draft Local Environmental Plan No. 214 and resolve to proceed to seek gazettal of the Plan.

GB.6 Environmental Levy Small Grants Scheme - Round Five 55

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File: S04553

To seek Council's support to fund ten (10) Environmental Levy Small Grant projects.

Recommendation:

That Council supports the decision to fund the ten (10) projects recommended by the small grants panel as part of the Environmental Levy.

GB.7 Compliance of Transport Facilities with Disability Discrimination Act Requirements 68

.
File: S02114

Ward: All

To report on consultant submissions to audit bus stops and to prepare an action plan for compliance with disability requirements.

Recommendation:

That the study proposal submitted by Accessibility Solutions be accepted and funded from the Street Furniture Reserve.

- GB.8 **Wahroonga Traffic & Parking Study** 97
- .
- File: S03125
- Ward: Wahroonga
- To consider consultant proposals to undertake the Wahroonga Traffic and Parking Study.
- Recommendation:**
- That Council accept Arup's proposal to undertake the study for \$49,412 and that the study be funded from the Wahroonga Parking Fund.
- GB.9 **DECC Domestic Waste Rebate** 112
- .
- File: S02294
- To advise on the requirements of the Department of Environment and Climate Change (DECC) with regard to the Section 88 levy rebates and the financial and operational implications for this Council.
- Recommendation:**
- That representations be made to the Minister for Environment and Climate Change on the implications that these changes will have on Council's residents and the Domestic Waste budget.
- GB.10 **Analysis of Land & Environment Court Costs, Second Quarter 2007 to 2008** 139
- .
- File: S02466
- To provide information in relation to proceedings to which Council is a party in the Land & Environment Court for the quarter ended December 2007, including appeals commenced, costs incurred by Council and outcomes.
- Recommendation:**
- That the analysis of Land & Environment Court costs for the second quarter ended 31 December 2007 be received and noted.
- GB.11 **Budget Review 2007 to 2008, 2nd Quarter Review as at end December 2007** 149
- .
- File: S05708
- To present to Council the quarterly financial review for the 2nd quarter ended 31 December 2007.

Recommendation:

That Council approves the budget transfers as outlined in this report.

GB.12 **2007 to 2011 Management Plan, 2nd Quarter Review as at 31 December 2007** 248

File: S05708

To report to Council on progress made toward achieving Key Performance Indicators as contained in Council's 2007 to 2011 Management Plan.

Recommendation:

That the 2nd quarter Management Plan review 2007 to 2011 be received and noted.

EXTRA REPORTS CIRCULATED AT MEETING

MOTIONS OF WHICH DUE NOTICE HAS BEEN GIVEN

BUSINESS WITHOUT NOTICE - SUBJECT TO CLAUSE 14 OF MEETING REGULATION

QUESTIONS WITHOUT NOTICE

INSPECTIONS COMMITTEE - SETTING OF TIME, DATE AND RENDEZVOUS

CONFIDENTIAL BUSINESS TO BE DEALT WITH IN CLOSED MEETING - PRESS & PUBLIC EXCLUDED

The Item listed hereunder is recommended for consideration in Closed Meeting, Press & Public excluded for the reason stated below:

C.1 **28 Treatts Road, Lindfield - Proposal of Acquire** 1
[Section 10A(2)(c) - Information that would confer a commercial advantage]

File: P60845

Report by Director Strategy & Acting General Manager dated 18 February 2008.

Greg Piconi
ACTING GENERAL MANAGER

*** ** ** ** **

MAYORAL MINUTE

STANDING FIRM AGAINST THE SHERIFF OF NOTTINGHAM

In late December 2006, the Department of Planning wrote to the General Manager thanking Council's planning staff for their "co-operation and helpfulness during 2006". The letter goes on to say that:

"During 2006, there have been a number of planning projects completed or significantly progressed in the Ku-ring-gai LGA. It is pleasing that the backlog of LEP Amendments have been gazetted or significantly progressed. More directly, I am also pleased that my Branch has been able to assist Ku-ring-gai Council take forward the implementation of the Standard Instrument, and begin work on strategic projects across the Ku-ring-gai LGA, in particular the work on the six town centres."

The author concludes by thanking Council staff *"for making 2006 an enjoyable experience for me and my Branch. I look forward to working closely with Ku-ring-gai Council in 2007"*.

In all my time living in Ku-ring-gai, and in all my years of serving this community, I have not seen such accolades flow to this Council from the Department of Planning. But despite this greatly improved working relationship between Council and the Department I have to ask you.....what went so badly wrong in 2007?

Throughout 2007, Council spent considerable ratepayers' money on consultant studies for the town centre planning - studies on issues such as traffic and parking and development feasibility, and so on.

In addition to these studies, we had around 15 staff working at least part of the time on detailed planning for the town centres.

When implemented, these town centre plans will provide for an additional 10,500 to 11,500 dwellings. This alone is in excess of the total number of new dwellings that the Department of Planning requires Council to provide under the Metro Strategy.

It's important to note that additional dwellings will be provided outside the town centres under SEPP Seniors living, dual occupancy under SEPP 53 and other capacity that will be built into Council's new comprehensive LEP.

This Council has demonstrated it can meet its dwelling targets. Why is that not good enough for Minister Sartor? In addition, the town centre plans will provide for between 72,000- 86,000 square metres gross floor area of additional business and retail floor space. This will be good for the self sufficiency and sustainability of Ku-ring-gai.

In support of the contention that Council is doing its bit, I need only to remind Councillors of the number of new dwellings approved by this Council in recent years....1480 dwellings in

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2005, 1247 in 2006 and 410 in 2007. You only need to drive along the Pacific Highway to see the results of this development frenzy. To meet the Department's dwelling target for Ku-ring-gai, Council only needs to provide about 400 dwellings a year over the life of Metro Strategy. Over the last three years, this target has been well and truly exceeded.

I also draw your attention to the Department's own Local Development Performance Monitoring 2005-06 report released in July 2007. This report, in its key findings highlights, that Ku-ring-gai Council approved \$1.7 billion worth of development in 2005-2006, second only to the City of Sydney, and well above Parramatta City in third with \$1 billion. Councillors, these facts do not support any other position than a council pulling more than its weight.

Now despite all this effort, we finished 2007 not with the accolades with which we finished 2006, but with a Planning Panel appointed by the Minister for Planning. This panel will be redoing the town centres planning that this community invested so much time and money in.

I do not wish to dwell on the issue of town centre planning because this Mayoral Minute is more about the capacity of this Council, and indeed all other councils in NSW, to deliver quality infrastructure to their growing communities once the issue of the town centre plans is finally resolved. Communities which are going to grow a fair bit larger thanks to Minister Sartor.

Late last year the Sheriff of Nottingham, I mean Minister Sartor, announced some fairly major changes to how local development contributions could be applied in Sydney's Growth Centres.

The question of how these changes might flow on to existing areas of Sydney was of course, left unclear, and has been the subject of much concern and speculation.

The Local Government and Shires Associations of New South Wales (LGSA) has been very concerned about this issue. From the Growth Centres Commission's own website, the Growth Centres in the North West and South West "*will accommodate thirty to forty percent of Sydney's new housingIn total, the Growth Centres will provide around 181,000 new dwellings*".

But the Metro Strategy highlights the need for a total of 640,000 new dwellings in Sydney to house an increase in population over the next 25 or so years of 1.1 million people. That means the existing built up areas of Sydney will have to account for the remaining 460,000 new dwellings.

If you think the Government will be content with getting its hands on local infrastructure contributions from just 181,000 new houses in the Growth Centres, think again.

Remember, that money was to provide local facilities for new communities at the fringe of Sydney. There are very real concerns that the Government will take control of levies from the other 460,000 new dwellings planned for the rest of Sydney.

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At say an average in today's dollars, of \$30,000 for each new dwelling that comes to a staggering 13.8 billion dollars. This might sound like a lot of money Councillors, but as you will know from many years of trying to provide basic facilities such as libraries and local playing fields for a growing community in an area with very high land values, it is no mean feat. And the Treasurer would have local communities from all over the State go cap in hand to him every time that they wanted to provide new local facilities, with money that was actually theirs.

Ku-ring-gai will accept an extra 10,000 or so new dwellings over the next 25 years of the Metro Strategy. Using industry accepted standards, these additional 10,000 new dwellings will generate the need for an additional 37.5 hectares of parkland, 15.6 new playing fields, 1000 square metres of library space, 1250 square metres of multi purpose community centre space, 10 netball courts, the list goes on.

Now it is quite obvious to anyone who knows anything about this local area that there is simply not the space for 37.5 hectares of parkland, 15.6 new playing fields let alone all the other things that a new community demands.

There is great concern that the State Government's changes will stop or restrict local councils levying new development for community wide facilities such as playing fields, swimming pools and community centres which are used by the whole community, not just new residents. These types of facilities are at the very core of Council's current section 94 contributions.

In the near future, this Council will have to make some very hard decisions about funding some large and costly facilities that these new residents will expect. Ordinarily these projects would have been funded, albeit on a proportionate basis only, by new developments, with existing ratepayers covering the shortfall.

I am talking about major public works such as the North Turramurra Recreation Area which will provide much needed active playing space, the West Pymble Indoor Pool and the Marion Street Theatre upgrade. This is money that will implement the town centre plans. Money for public domain improvements such as town squares, spaces which will effectively be the de facto recreation space for the extra 25,000 people that will come to our revitalised town centres to live over the next 25 years. Changes to the way section 94 funds are used may well put some of these important projects at risk.

It's not proposed that contributions from new development will fund all of these projects. They are after all, projects that will in many cases be used by existing residents of Ku-ring-gai. Council itself will make significant contributions to these projects over the next 25 years. Without any contribution from new residents, however, because that is what the Minister proposes, Council may have to decide whether to proceed with these projects. To have development of the type and scale proposed by the Government without these basic facilities and improvements is unacceptable.

At this month's board meeting of the Northern Sydney Regional Organisation of Councils, all seven councils supported the option of refusing to hand over Section 94 levies to Treasury if the changes go ahead.

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Tonight I seek the formal support of Council to take this course of action. It's not something we do lightly, but it's essential if we are to show this Government that we are deadly serious in our resolve against this misguided cash grab. It's time to stand up and say enough is enough.

It's also very important that councils across the State stand as one and work closely with each other as well as our communities in this battle. This way the Government will get the message that it has an almighty fight on its hands.

Turning now to the matter of Plan First levies, or the Planning Reform Fund as it is now known. These are levies on the cost of development applications that the State Government requires local Councils to collect when development applications are submitted. These funds are mainly collected to implement planning reform in the State.

The Department of Planning's website says that, among other things, the Fund's aim is to support the development and implementation of reforms to the planning system,.....(it) helps fund the reforms and can assist councils in particular by supporting the delivery of new local plans and key strategic planning projects."

Now despite the Department turning each local council in the State into a tax collection office, very little of this money is actually returned to councils. The Department's 2006/2007 annual report shows that in the year to 30 June 2006 the Department collected \$11.8million in planning reform levies but only returned \$2 million to Councils. The following year the Department collected \$16.5 million but only returned \$875,000. Revenues went up, and the return to local communities went down.

Development in Ku-ring-gai has contributed nearly \$1 million in Planning Reform taxes in the last few years..... \$310,000 in financial year 2006, \$326,000 in 2007 and \$246,000 in the year to date. Now admittedly this Council has been lucky enough to receive some Planning Reform grants from the Department in return. \$200,000 for the town centres work (which despite paying for the Department has decided it doesn't like) and \$40,000 for the joint employment lands study with Hornsby Council which is currently underway. Though as you can see, Council is well short of what it has contributed.

The final indignity is that despite this Council approving more than 3100 new dwellings in the last three years, completing its town centre plans, and contributing nearly \$1 million in Planning Reform levies to the Department of Planning, this Council, this community, **also** has to pay for the Minister's Planning Panel to redo all our good work.

I ask you Councillors, where will it end. The Sheriff of Nottingham and his mates must be stopped.

RECOMMENDATION

1. That Council writes to the Minister for Planning advising him that it will not forward any section 94 funds collected for the provision of infrastructure for the people of Ku-ring-gai to the State Government.

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2. That Council writes to the Director General of the Department of Planning advising him that it intends to deduct the costs of servicing the Ku-ring-gai Planning Panel from Plan First Contributions levied on development applications in Ku-ring-gai.
3. That Council notes my intention to seek a meeting with the Premier, The Hon. Morris Iemma, to raise these issues as a matter of urgency.
4. That Council writes to the Local Government and Shires Associations of New South Wales (LGSA) advising it of Council's actions and providing the Associations with Council's full support in their "Hands Off" campaign.

Cr Nick Ebbeck
Mayor

ALGWA (NSW) WOMEN'S CONFERENCE 2008

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

For Council to nominate delegates to the 55th Australian Local Government Women's Association (NSW) Annual Conference.

BACKGROUND:

Correspondence has been received from the ALGWA NSW Branch calling for nominations to attend the Conference.

COMMENTS:

A preliminary Program for the Conference is **attached** to the report.

RECOMMENDATION:

That Council determine its delegates to the Australian Local Government Women's Association Conference 2008.

PURPOSE OF REPORT

For Council to nominate delegates to the 55th Australian Local Government Women's Association (NSW) Annual Conference.

BACKGROUND

Correspondence has been received from the ALGWA (NSW) calling for nominations to attend the Conference. The Conference will be hosted by Rockdale City Council from Thursday, 3 April to Saturday, 5 April 2008.

COMMENTS

Council has been allocated 3 delegates positions. A preliminary Program for the Conference is **attached** to the report. For delegates to participate in the Annual General Meeting, which is part of the Annual Conference, delegates need to be financial members of the ALGWA. Membership forms are available and full membership is \$66.00.

FINANCIAL CONSIDERATIONS

The cost of attending the Conference is \$550.00 (full member)/\$600 (non-member) per delegate. Sufficient funds exist within this year's Budget to meet the costs of attendance at this Conference.

RECOMMENDATION

That Council determine its delegates to the Australian Local Government Women's Association Conference 2008.

Geoff O'Rourke
Senior Governance Officer

Greg Piconi
Acting General Manager

Attachments: Preliminary Program - ALGWA (NSW) 2008 Conference - 894854

ROCK TO SUCCESS

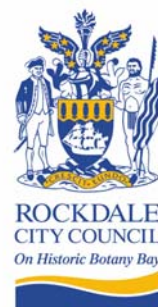
Preliminary Program and Registration Details

Thursday 3 – Saturday 5 April 2008

Host: Rockdale City Council

Conference Venues: Le Sands Restaurant and Brighton le Sands RSL

Brighton le Sands Sydney NSW 2216



On Behalf of the Australian Local Government Women's Association (ALGWA) NSW Branch I extend a warm invitation to you to attend the 55th Annual Conference – Rock to Success hosted by Rockdale City Council, 3-5 April 2008.

The conference organising committee has developed an exciting program of recognised experts in areas concerning women and women's issues within Local Government.

This year's theme 'Rock to Success' will look at issues facing women in Local Government in an election year. The Conference aims to provide a platform for: lively debate on current issues; directed informative sessions; peer discussions; and messages from our inspirational guest speakers.

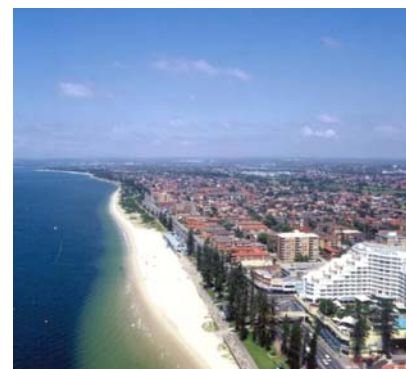
I encourage Councillors, General Managers, Local Government Staff and anyone with an interest in Local Government to attend.

I look forward to seeing in Rockdale,

Yours Sincerely

Cr Susan Page

President

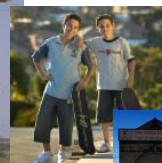
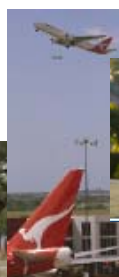


Our speakers & agenda include *(alphabetically)*

- * **Monica Attard OA**, ABC – how to succeed in your community and on your own
- * Panel discussion "does being a woman in government have it's advantages?"
- * Expert presentations by **Peter Christopher**, Fairfax Community Newspapers and **Neryl East** of Australian War Memorial on working with the Media
- * "Compelling issues facing Local Governments now and into the future" **Assoc Prof Graham Sansom**, Centre for Local Government
- * **Hon Frank Sartor, MP** – Surviving the bear pits and hunting grounds
- * Workshops exploring ways to make a difference in your community

Who should attend

- * NSW Elected Representatives – not exclusively female!
- * Practitioners working within local government in NSW including: General Managers, Community/Corporate Service Managers, support staff including Public Relations Managers
- * Those people directly involved in or with interest in encouraging women into professional careers in Local Government



ROCK TO SUCCESS



Rockdale – Discover Diversity

Diverse People

Residents from different backgrounds, retired and new families – all proud to call the City of Rockdale home.

Diverse Cultures

People from many different backgrounds flavour our City with wonderful cultures. Strong Arabic, Chinese, Greek & Macedonian communities thrive in the City of Rockdale.

Diverse Landscapes

Beaches, the Bay, rivers, hills & valleys are all features of the city of Rockdale's landscape. We also have many special environmental features including wetlands & saltmarshes.

Diverse Places

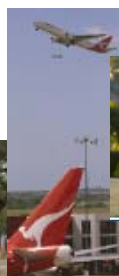
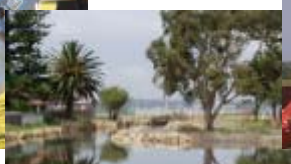
from high density suburbs to homes by the bay, historic buildings and market gardens. We have many different locales & vibrant town centres in the City of Rockdale.



Diverse Activities

Kite Surfing, coffee by the beach, fishing, nature walks, dining in our fabulous restaurants, water skiing, golf, Prime Ministers Walk, swimming, shopping, picnicking & opera performances – just a few things to do while living in or visiting the City of Rockdale.

Rockdale Minutes from the Airport
Rockdale 12kms from Sydney's CBD
Rockdale on the shores of Botany Bay



ROCK TO SUCCESS!**Current Program****Thursday 3rd April 2008**

The Venue	Brighton le Sands RSL	
4.00pm - 5.00pm	Conference Registration	
5.30pm - 7.00pm	Mayoral Reception	Your Host: Councillor John Flowers Mayor, Rockdale City Council

Friday 4 April 2008

The Venue	Le Sands Restaurant and Function Centre Grand Parade, Brighton le Sands	
8.00 – 9.00am	Late Conference Registration	
8.00am	Open Nominations – to the returning officer	
9.10 - 9.15am	MC Welcome & House Keeping	Fay Steward Director City Strategy Rockdale City Council
9.15 - 9.30am	Welcome by your Hosts	Councillor Susan Page ALGWA NSW President Councillor John Flowers Mayor, Rockdale City Council
9.30 - 10.00am	Official Opening	The Hon Anthony Albanese MP Leader of the House; Minister for Infrastructure, Transport, Regional Development and Local Government
10.00 - 10.45am	Keynote speaker An inspiration presentation on how you can succeed in your community, on your own. Monica Attard is one of Australia's most respected news and current affairs journalists. Best known for her four years as the ABC's Russian correspondent, Monica has been awarded an Order of Australia for her services to Australian journalism and is the recipient of 4 Walkley Awards (including a Gold Award for Excellence in Journalism).	Monica Attard OA Journalist and Presenter ABC Radio and ABC Media Watch
10.45 - 11.15am	Morning Tea	
11.15am - 12.15pm	Panel Discussion: Does being a woman in government have its advantages? Panel presentations 3 key figures in government and businesses on their perceptions and experiences on how being a women is, or is not, an advantage. This session will be followed by an armchair chat from the stage where presenters respond to questions from the floor or challenging questions/scenarios. This session is sure to be a fiery and entertaining session.	
12.15 – 1.30pm	Lunch at Le Sands Restaurant and Function Centre	
Delegates to make their way to Brighton le Sands RSL for Afternoon Sessions		



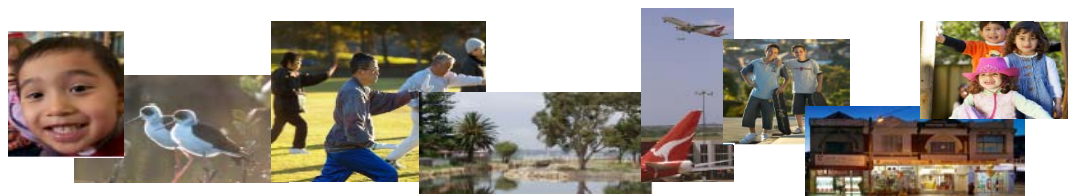
ROCK TO SUCCESS!

Friday 4 April 2008 – Afternoon Sessions

The Venue:	Endeavour Rooms Brighton le Sands RSL, Bay St, Brighton le Sands	
1.30 - 1.45pm	Afternoon Session Opening	Fay Steward Rockdale City Council
1.45 - 2.30pm	Effective governance in a dynamic political environment	General Mr Ross Woodward Deputy Director Department of Local Government
2.30pm - 3.30pm	Using the right techniques to ensure your message gets out there and is heard. Expert Presentations and Panel Discussion - bring to the table your examples and lets work through them together. Winning media strategies Getting your message across with impact	Peter Christopher General Manager St George & Sutherland Shire Leader Editor in Chief Fairfax Community Newspapers NSW Neryl East Head Communications & Marketing Australian War Memorial
3.30pm - 4.00pm	Afternoon Tea	
4.00 - 5.00pm	Communication - What goes wrong and how to fix it An interactive workshop on how to effectively deal with difficult people and communicating with the opposite sex.	Candy Tymson Author; Communications & Public Relations Consultant
5.00pm	Close	
7.00pm	Informal Dinner - Offerings from local businesses with amazing international cuisine. <i>Venue to be confirmed</i>	

Saturday 5th April:

The Venue:	Brighton le Sands RSL	
8.30am	Voting for Candidates Commences	
9.00 - 9.15am	Opening – Day's program	Fay Steward Rockdale City Council
9.15 - 10.00am	Surviving the bear pits and hunting grounds.....tactical suggestions for political success.	Hon. Frank Sartor MP Minister for Planning; for Redfern Waterloo & Minister for the Arts
10.00 - 10.30am	Compelling issues facing Local Governments now and into the future.	Associate Professor Graham Sansom Director, Centre for Local Government
10.30 - 11.00am	Morning Tea	



ROCK TO SUCCESS!

Saturday 5th April: program continued

11.00am - 12.00pm	<p>Making a difference in your community. 2 break out workshops on the following topics: Business Innovation - how practices in the private sector can be applied to public sector to help you effectively make a difference in your community. Life Post Politics - How to still make a positive difference in your community, even if your not the elected member.</p>	<p>Meg Fisher <i>Local Government & Shires Assoc</i> <i>President ISES Sydney Sector</i></p>
12.00 - 12.30pm	Report back from each of the workshop facilitators	
12.30 - 1.30pm	Lunch	
1.30 - 3.30pm	ALGWA Annual General Meeting	
3 - 5.30pm	<p>City Tour Take advantage of the beach front location, trip to the local beaches and Wetlands with a tour guide showcasing the area and historical Botany Bay, with beach side activities including an outdoor fitness program and coffee on the beach</p>	
7.30pm	<p>Formal Dinner Brighton le Sands Seafood Grand Parade, Brighton le Sands</p>	
The Venue		

Registration Details

- * **Full Member Registration Attendance** Prior to 28 Feb **\$500** After 28 Feb **\$550**
- * **Non Member Registration Attendance** Prior to 28 Feb **\$550** After 28 Feb **\$600**
(includes Mayoral Reception Thursday, morning and afternoon teas, lunch each day, attendance at the 2 day conference program, informal dinner on Friday evening, official conference dinner on Saturday night and a copy of Conference proceedings)
- * **Day Delegate Registration** **Members \$175** **Non Members \$215**
(includes attendance for 1 day of the conference program, catering and conference proceedings)
- * **Accompanying guests tickets** (all social events are included in the conference delegate registration fee)
 - Welcome reception on Tuesday (accompanying guest ticket – per person) **\$ 44**
 - Informal conference dinner on Friday night (Accompanying Guest Ticket per person) **\$100**
 - **Official Conference Dinner** on Saturday night (Accompanying Guest Ticket per person) **\$100**

Accommodation Details

- ✓ **Special accommodation rates** have been negotiated at **Novotel Brighton Beach** within minutes walk of both conference venues. The hotel offers indoor & outdoor swimming pools, gym with sauna and spa, 24-hour room service and reception
\$225 per room, per night (standard hotel room) or
\$275 per Bayview Suite, per night with views over the city, airport & Botany Bay

Please phone the hotel directly on (02) 9556 5109 or email: h1656-re@accor.com

Block Code: LOC030408 **Group Name** Local Government Women's Association

How to Register

Complete the attached registration form and email/fax/mail immediately to the Conference Secretariat:- see address details below





Rock to Success!

3-6 April 2008

Registration Form

ABN: 21 812 422 991

The ALGWA is a not for profit organisation and GST does not apply (ie: GST not included in registration fees)

Use this form as a tax invoice.

Please complete all sections below and email to: carynmorgan@cma1.com.au or fax to (02) 9810 9472

Title:	MR <input type="checkbox"/>	MRS <input type="checkbox"/>	MISS <input type="checkbox"/>	MS <input type="checkbox"/>	Other <input type="text"/>
Family Name	First Name				
Position					
Organisation					
Name Badge to Read					
Address					
State			Postcode		
Telephone			Facsimile		
Email					
Partner's Name					
Special Requirements	(eg: dietary, access etc)				

REGISTRATION FEES & PAYMENT *(please tick to indicate your requirements)*

<input type="checkbox"/>	Early Bird Full Conference Registration <i>(closing 28 Feb)</i>	\$500 per member	<input type="checkbox"/>	\$550 per non member	<input type="checkbox"/>
<input type="checkbox"/>	Late Conference Registration <i>(after 28 Feb)</i>	\$550 per member	<input type="checkbox"/>	\$600 per non member	<input type="checkbox"/>
(includes Mayoral Reception Thursday, morning and afternoon teas, lunch each day, attendance at the 2 day conference program, informal dinner on Friday evening, official conference dinner on Saturday night and a copy of Conference proceedings)					
<input type="checkbox"/>	Day Registration	\$175 per member	<input type="checkbox"/>	\$215 per non member	<input type="checkbox"/>
(includes attendance for 1 day of the conference program, catering and conference proceedings)					
<i>Please indicate the day you will be attending:</i>					
		Fri 4 April 2008	<input type="checkbox"/>	Sat 5 April 2008	<input type="checkbox"/>
Accompanying Guest Tickets per person <i>(NB, these activities are included in the delegate registration fee)</i>					
<input type="checkbox"/>	Mayoral Welcome Reception – Thurs 3 April 2008			\$44 per person	
<input type="checkbox"/>	Informal Dinner in Le Sands Restaurant – Fri 4 April 2008			\$100 per person	
<input type="checkbox"/>	Official Conference Dinner in Botany Bay Seafood Restaurant - Sat 5 April 20			\$100 per person	
TOTAL REGISTRATION PAYMENT				\$	

PAYMENT DETAILS

I will be paying by Cheque	I will be paying by Electronic Transfer	on date:
Payments by Cheque	Payments by Electronic Transfer	Contact Details
Mail this form together with a cheque payable to ALGWA NSW , to:- Attention: Caryn Morgan CMA Events 44 Evans Street Rozelle NSW 2039 F (02) 9810 9472	Email: carynmorgan@cma1.com.au to notify payment amount & date of transfer Bank: xx Account: xx BSB: XXX XXX Account: XXXXXXXX	<u>All conference enquiries:</u> Caryn Morgan T: (02) 9810 2701 E: carynmorgan@cma1.com.au
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Australian Privacy Laws I am happy for my name & company details to be given to the Sponsors who support this conference <input type="checkbox"/> Yes <input type="checkbox"/> No	Refunds less 25% will be granted for written cancellations up to 21days prior to the conference. There will be no refunds after this time. Substitutions are allowed up to 48 hours prior.	Conference: Smart Casual Dinners: Smart Casual

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Technical Committee: Maria Tsounias, Business Development and Marketing Manager; Fay Steward, Director, City Strategy – Rockdale City Council

Conference Secretariat: Caryn Morgan 44 Evans Street, Rozelle NSW Australia 2039 t.+61 2 9810 2701 f.+61 2 9810 9472 e.carynmorgan@cma1.com.au

EXTENSION OF TEETOP PTY LTD - CONTRACT FOR GORDON & NORTH TURRAMURRA GOLF COURSES

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To advise Council that the contracts for the provision of golf course management and professional services have expired at both Gordon Golf Course and North Turramurra Golf Course.

BACKGROUND:

On 3 December 2002, Council resolved that Teetop Pty Ltd would be the provider of professional services and would occupy the Professional Shops at Gordon and North Turramurra Golf Courses.

5 year contracts were entered into:

- Gordon 1 January 2003 to 31 December 2007
- Turramurra 1 February 2003 to 31 January 2008

Both contracts provide for a further option of a single period of either one or two years.

COMMENTS:

Teetop Pty Ltd has complied with the original conditions of the contract and is considered suitable for continued occupation and operation.

RECOMMENDATION:

That Council grant the current contractor, Teetop Pty Ltd a two year extension to their existing contract with Council under the same conditions.

PURPOSE OF REPORT

To advise Council that the contracts for the provision of golf course management and professional services have expired at both Gordon Golf Course and North Turramurra Golf Course.

BACKGROUND

Teetop Pty Ltd has been in contract with Council since 1996. On 3 December 2002 Council resolved:

- A. That Teetops Pty Ltd be appointed to provide the professional services for Gordon Golf Course commencing 1 January 2003 and North Turramurra Golf Course commencing 1 February 2003 for a period of five years with a further option of a single period of either one or two years at the sole discretion of Council.
- B. That the Mayor and General Manager be authorised to execute all necessary documents relating to the contracts.
- C. That the seal of Council be affixed to all necessary documents.

Both contracts have now expired and it is necessary to decide whether the contract will be extended as per the Council resolution.

In March 2007 Teetop Pty Ltd wrote to Council expressing the desire to extend the existing contract for a further 2 years. Pursuant to clause 4.1 (b) of the contract, Council can extend the current contract for a further one or two years.

Discussions were held between Council officers and Teetop Pty Ltd during 2007 whereby agreement was reached to recommend the option of a 2 year contract extension.

COMMENTS

Discussion between staff and Teetop Pty Ltd referred to current general trends in the golfing industry. As public golf courses, both Gordon and Turramurra continue to perform well in terms of number of player rounds. However, there has been a gradual decline in player rounds over the last few years. Further survey work, marketing and research will be required to maintain player numbers in the future.

Course feedback identifies the catchment for both courses continues to be highly local with more than 55% of rounds being from players within 4 kilometres of each course and only 5 to 6% of players travelling more than 12 kilometres. Price and location are the most important factors in players choosing to use the courses.

The downward trend in player numbers can also be attributed to an increased number of rain/storm days over the last twelve months and changes in leisure activities which show a national downturn in golf participation.

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15 February 2008

Golf Australia is working to address the gradual decline in participation. In December 2007 Golf Australia in order to attract more players sanctioned the maintaining of one's handicap played through the 9 hole program. Previously a handicap could only be played on 18 holes. A 9 hole program will revolutionise the game making it less time consuming thereby giving people more opportunity to play.

This aims to encourage younger and older players to join up and play more frequently, and will facilitate play before work, twilight and for shorter period over weekends.

Teetop Pty Ltd have stated they will be proactive in marketing the nine hole program. This will include advertising in North Shore Times and other publications and by distributing flyers. Other promotions include 10 day Golf China Tours and participation in the 'World's Best Putter' competition with prize money to the value of \$100,000 in Australia and up to \$1m internationally.

CONSULTATION

Council staff have consulted with the Directors of Teetop Pty Ltd in the compilation of this report.

FINANCIAL CONSIDERATIONS

The original tender sought to simplify the commission arrangements and maximise the income for Council for the operation of the 2 golf courses. Council manages the full allocation and printing of player cards which has provided additional safeguards against non payment of green fees.

Commissions paid to Teetop for the issue of player cards will increase 5% to \$1.404 per round for the first year of this agreement as per clause 5.1(a) of the contract. The occupation fee to Council for the proshop will rise by 5% annually.

The below statistics prepared from the information supplied by the contractors show the following income and rounds at each course since 2003.

Gordon Golf Course			
	Player Cards	Total Income	Fee to Teetop
2003/04	49474	\$586,169.91	\$56,029.89
2004/05	49799	\$540,623.47	\$58,494.84
2005/06	50638	\$613,089.18	\$62,398.23
2006/07	44920	\$595,298.50	\$59,020.00
2007/08 (Jul to Dec)	23492	\$313,227.50	\$30,371.25

Nth Turrumurra Golf Course			
	Player Cards	Total Income	Fee to Teetop
2003/04	53542	\$821,013.15	\$60,700.99
2004/05	50273	\$752,920.60	\$58,684.60
2005/06	46932	\$820,875.14	\$58,179.36
2006/07	42544	\$763,956.00	\$55,296.49
2007/08 (Jul to Dec)	19759	\$347,389.20	\$26,429.80

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As a public course the number of rounds has a direct link to the quality of the course and the set green fees. Regular meetings between Teetop and Council officers are held regarding operational and lease issues that may affect player rounds.

By way of comparison, income is down generally throughout golf courses in Australia, and from the surveys distributed by Teetop Pty Ltd (attached) the higher percentage of players are 50 years and over, highlighting the need to target younger ages in marketing schemes. However, there will be further and increased competition from nearby public and private clubs to secure players and members over the next few years.

Tee access fees 'Green Fees' were also increased by Council effective 1 July 2007.

Recent poor weather has directly affected the potential rounds in direct contrast to ongoing drought conditions previously. Teetop Pty Ltd explained that the impact of heavy rainfall during the April and June of 2007 contributed significantly to the decline in income. The Bureau of Meteorology recorded June 2007 as the wettest month in recorded history. Recent wet and storm weather from December 2007 has also impacted on player rounds when compared to the last few years.

Additional major works, such as the construction of the Sewer Mining Project at Gordon Golf Club, may have the potential to affect rounds and income during the construction period and require careful planning and co-ordination with Teetop Pty Ltd.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Staff from Strategy, Finance and Operations have provided input for this report.

SUMMARY

Although revenue for Council is showing signs of reducing, a number of initiatives by Teetop Pty Ltd and Golf Australia have been implemented to increase frequency of play and overall player numbers. Additionally, it is anticipated that income from increased tee access fees should result in consistent income to Council.

RECOMMENDATION

- A. That Teetop Pty Ltd is appointed to continue professional services for Gordon Golf Course until 31 December 2009 and North Turramurra Golf Course until 31 January 2010.
- B. That Council Officers conduct a review of the existing contract, current course facilities and player services as compared to other courses and report the findings to Council by January 2009, before commencing a new contract process.

Item 2

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15 February 2008**

- C. That the Mayor and General Manager be authorised to execute all documentation.
- D. That the seal of Council be affixed to all necessary documents.

Mark Taylor
Manager
Community & Recreation Property Unit

Janice Bevan
Director Community

Attachments:

- 1. Letter from Teetop Pty Ltd requesting 2 year option on existing contract - 746643**
- 2. Survey results May to July 2007 - 894855**
- 3. Survey results July to October 2006 - 894856**

S02427.
S02140

TEETOP PTY LTD
ABN: 86062418357
NORTHSIDE GOLF SHOPS
Nth Turramurra & Gordon Golf Courses

**Mr John McKee
General Manager
Ku-Ring-Gai Council
818 Pacific Highway,
GORDON NSW 2073**

12th March 2007

**Re: Contract Option – Teetop Pty Ltd
Gordon Golf Course
Nth Turramurra Golf Course**

Dear Sir.

Teetop Pty Ltd, as contractors for both the Gordon and Nth Turramurra Golf Courses, hereby request approval to take up the two year option on our existing contract.

The current contracts are due for tender on:

1st January 2008 for Gordon Golf Course

1st February 2008 for Nth Turramurra Golf Course.

Teetop Pty Ltd has been contracted since 1st October 1996.

Since that time we have worked closely with council to develop both golf courses, and raise the standard of each course to maximize income to the council.

We have fulfilled all requirements of our contract, as well as introducing new initiatives. When we took over operations of both course in 1996, there was no accountancy in relation to collection of green fees.

We introduced a "coloured card system", which is numerically numbered to not only make us more accountable, but also to provide better feedback as to the type of golfer playing our courses.

Our most recent initiative was the introduction of the " Golfer loyalty card" which rewards regular players with a free game after the purchase of 10 games. This has proved to help maintain existing players and introduce more new players to golf at a time when golf players nationwide are on a downturn.

Generally we have been able to hold our position amongst the top 5 courses in Sydney in relation to numbers of rounds played.

We have heavily advertised and promoted both courses, and have successfully run one of Sydney's most popular Pro-Am tournaments, which has been nominated for the past 2 years for the best metropolitan pro am, and received statewide exposure.

We are excited about the future of both golf courses, with the proposed redevelopment of North Turramurra, and the introduction of the watering system at Gordon golf Course.

It is our companies intention to be involved in the future with both golf courses for many years to come. We will be re tendering when the current contracts expire and feel confident that approval will be granted for the further 2 years.

Yours faithfully,



PETER CRISS

DIRECTOR



DARREN HILL

DIRECTOR

Nth Turrumurra & Gordon Golf Courses PLAYER SURVEY MAY TO JULY 2007 SUMMARY OF RESPONSES

There was approximately 1500 surveys completed and returned between May and July 2007.

The summary of responses is as below.

1. How long have you been playing Golf ?

LESS THAN 1 YEAR	12%
1 TO 5 YEARS	11%
6 TO 10 YEARS	10%
11 TO 20 YEARS	39%
OVER 20 YEARS	28%

2. What age are you ?

UNDER 15	4%
16 TO 20	4%
21 TO 35	26%
36 TO 50	25%
50 PLUS	41%

3. What is your Handicap ?

0 TO 10	1%
11 TO 19	18%
20 TO 30	22%
31 TO 36	27%
37 OR MORE	32%

4. How often do you play ?

ONCE A WEEK	65%
TWICE A WEEK	20%
3 TIMES A WEEK	9%
4 TIMES A WEEK	5%
5 TIME OR MORE	1%

5. Are you male or female ?

MALE	70%
FEMALE	30%

6. What is your postcode ?

See attached postcode results.

7. Do you play 9 or 18 holes ?

9 HOLES	43%
18 HOLES	57%

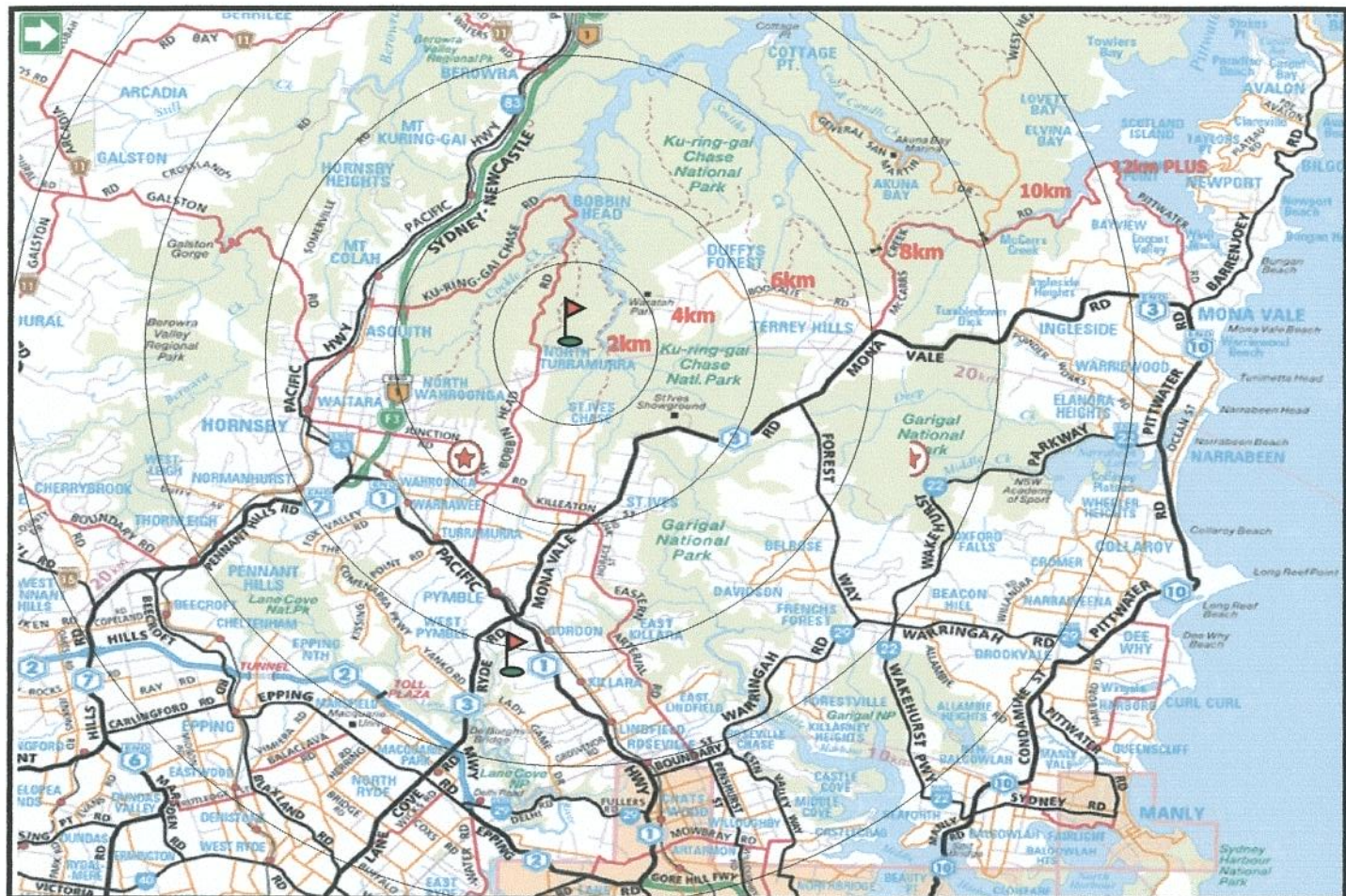
Gordon Golf Course Player Patronage



DISTANCE FROM COURSE	PERCENTAGE OF PLAYERS
2KM	35%
4KM	22%
6KM	20%
8KM	8%
10KM	10%
12KM OR MORE	5%

- ABOVE DATA WAS COLLATED FROM OVER 1500 PLAYERS OVER A PERIOD OF 3 MONTHS AT GORDON GOLF COURSE

Nth Turramurra Golf Course Player Patronage



DISTANCE FROM COURSE	PERCENTAGE OF PLAYERS
2KM	33%
4KM	25%
6KM	22%
8KM	7%
10KM	5%
12KM OR MORE	6%

- ABOVE DATA WAS COLLATED FROM OVER 1500 PLAYERS OVER A PERIOD OF 3 MONTHS AT Nth TURRAMURRA GOLF COURSE

**KU-RING-GAI COUNCIL
GOLF COURSE SURVEY
GORDON
&
NTH TURRAMURRA
GOLF COURSES
JULY TO OCT 2006**

Below are the results of a survey of which there were over 3000 responses

1. WHAT IS YOUR POSTCODE: (See attached postcode results sheets)

2. AT WHICH COURSE DO YOU PLAY:

- | | |
|------------------|-----|
| • GORDON | 43% |
| • NTH TURRAMURRA | 39% |
| • BOTH | 18% |

3. HOW OFTEN DO YOU PLAY:

- | | |
|-------------------------|-----|
| • MORE THAN ONCE A WEEK | 21% |
| • ONCE A WEEK | 39% |
| • ONCE A FORTNIGHT | 20% |
| • ONCE A MONTH | 15% |
| • LESS THAN MONTHLY | 5% |

4. WHEN DO YOU PLAY:

- | | |
|------------|-----|
| • WEEKDAYS | 71% |
| • WEEKENDS | 17% |
| • BOTH | 12% |

5. WHY DO YOU PLAY AT OUR COURSES:

- | | |
|-------------------|-----|
| • PRICE | 73% |
| • TYPE OF COURSE | 40% |
| • EASE OF WALKING | 61% |
| • CHALLENGING | 5% |
| • LOCALITY | 72% |

6. WHAT IS YOUR SKILL LEVEL (SCORE)

• OVER 120	12%
• OVER 100	68%
• OVER 90	12%
• BETWEEN 70 & 90	7%
• BELOW 70	1%

7. WHAT IS YOUR AGE:

UNDER 15	2%
16 TO 20	4%
21 TO 35	28%
36 TO 50	28%
50 PLUS	38%

9. SEX:

MALE: 77%

FEMALE: 23%

10. HOW SATISFIED WERE YOU WITH THE SERVICE PROVIDED BY PRO SHOP STAFF:

• EXCELLENT	90%
• GOOD	8%
• AVERAGE	2%
• BELOW AVERAGE	1%

TENDER FOR GENERAL HARDWARE PREFERRED TENDERER

EXECUTIVE SUMMARY

PURPOSE OF REPORT:	To seek Council's approval to accept the NSROC tender for general hardware for the period 2008/2010.
BACKGROUND:	Tenders for general hardware were called by NSROC in November 2007 on behalf of all member councils.
COMMENTS:	Tenders received for 2008/2010 resulted in AE Baker Pty Ltd being the preferred candidate for general hardware.
RECOMMENDATION:	That the tender rates be accepted, tenderers be advised of Council's decision and that the Common Seal be affixed to the Contract.

PURPOSE OF REPORT

To seek Council's approval to accept the NSROC tender for general hardware for the period 2008/2010.

BACKGROUND

Tenders for general hardware were called in November 2007 by the Northern Sydney Regional Organisation of Councils (NSROC) and advertised in the framework of the NSW Government Tendering Regulations.

Although the tender was called by NSROC, each Council will enter into individual contracts with the successful tenderers. Tenders were received from the following three companies:

1. AE Baker Pty Ltd
2. Express Industrial Supplies
3. Hagameyer Pty Ltd

COMMENTS

The tenders have been assessed by a Tender Review Committee from the Corporate Department. AE Baker Pty Ltd has provided the best value for money over the life of the agreement considering commercial factors, sustainability and environment issues, quality management, understanding of Council's requirements and contingency plans for continuity of supply. AE Baker offers the following benefits to Council:

- Cost savings.
- Contingency plans for supply.
- AE Baker is the current incumbent supplier for Council and understands Council's requirements and is able to provide support to online procurement by providing compatible URL graphics and pricing information.
- AE Baker will work with Council in providing alternative products if relevant.
- Account management: AE Baker's representative will work with Council to form a better strategic alliance between Council and themselves.

CONSULTATION

Consultation has taken place with Council's procurement team.

FINANCIAL CONSIDERATIONS

The rate supplied will be utilised to provide the best value for money for Council during the period of the contract.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Not applicable.

SUMMARY

AE Baker Pty Ltd is proposed to be the supplier for general hardware for the period 2008/2010. It should be noted that AE Baker has carried out this role in a professional manner over past years and offers cost savings to Council. It should be further noted that AE Baker is the proposed supplier for all NSROC councils.

RECOMMENDATION

- A. That the tender submitted by AE Baker for general hardware for the period 2008/2010 be accepted.
- B. That the tenderers be advised of Council's decision.
- C. That authority be given to the Mayor and General Manager to affix the Common Seal of Council to the Contract.

Bill Bright
Manager Procurement &
Accounts Payable

Tino Caltabiano
Manager Finance

John Clark
Director Corporate

Attachments: A. NSROC weighted criteria evaluation (Confidential)
 B. KMC weighted criteria evaluation (Confidential)

INVESTMENT REPORT AS AT 31 JANUARY 2008

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To present to Council investment allocations and returns on investments for January 2008.

BACKGROUND:

Council's investments are made in accordance with the Local Government Act (1993), the Local Government (General) Regulation 2005 and Council's Investment Policy which was adopted by Council on 28 August 2007 (Minute No.319).

COMMENTS:

The Reserve Bank of Australia (RBA) increased the official cash rate by 25 bps from 6.75% to 7.00% subsequent to this reporting period.

RECOMMENDATION:

That the summary of investments and performance for January be received and noted.
That the certificate of the responsible Accounting Officer be noted and the report adopted.

PURPOSE OF REPORT

To present to Council investment allocations and returns on investments for January 2008.

BACKGROUND

Council's investments are made in accordance with the Local Government Act (1993), the Local Government (General) Regulation 2005 and Council's Investment Policy which was adopted by Council on 28 August 2007 (Minute No. 319).

This policy allows Council to utilise the expertise of external fund managers or make direct investments for the investment of Council's surplus funds.

COMMENTS

During the month of January, Council had a net cash outflow of \$3,758,000 and net investment (interest and capital) loss of \$128,800.

Council's total investment portfolio at the end of January 2008 is \$62,638,000. This compares to an opening balance of \$55,578,000 as at 1 July 2007.

Council's net investment loss in January is a result of global financial markets experiencing extraordinary levels of volatility with equity markets having the single largest one month fall since October 1987. To date the US sub-prime crisis has cost banks close to US \$150 billion. The market is concerned that there are more losses to come. In order to restore their capital, banks are closing out loans to borrowers who are now selling their equities to make repayments further fuelling the market weakness. Global markets in general posted heavy losses as a result of the sub-prime crisis, with every major market and sector finishing in the red.

The US Federal reserve has eased some concern with a combined 1.25% cut in interest rates. However it is the fear of the unknown and of further sub-prime write-downs that reflects negative market sentiment. We are likely to see further volatility until there is a feeling that the sub-prime crisis is under control and the banking system's capital has been restored.

PERFORMANCE MEASUREMENT

Council's investment portfolio is monitored and assessed based on the following criteria:

- * **Management of General Fund Bank Balance**

The aim is to keep the general fund bank balance as low as possible and hence maximise the amount invested on a daily basis.

- * **Funds Performance against the UBS Bank Bill Index**

This measures the annualised yield (net of fees and charges) for Council's portfolio. The weighted average return for the total portfolio of funds is compared to the industry benchmark of the UBS Bank Bill Index.

Item 4

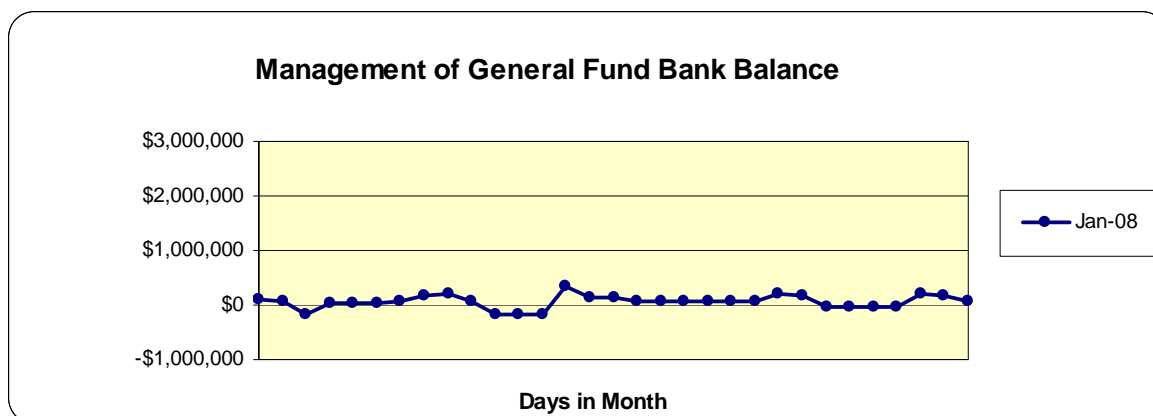
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* Allocation of Surplus Funds

This represents the mix or allocation of surplus funds with each of Council's Fund Managers and direct securities.

Management of General Fund Bank Balance

During January Council had a net outflow of funds of \$3,758,000.



Funds Performance against the UBS Bank Bill Index

Issuer	Investment Name	Investment Rating	Invested @31 Jan 2008 \$000's	Period Return (%)	Annualised YTD Return (%)	Performance Since purchase/inception (%)	% of Total Invested	Maturity
Working capital (0-3 Months)								
Adelaide Bank	AAA SAVER	AAA	1,180	0.59	7.03	6.76	1.88	0-3 mths
Westpac Bank	Westpac Bank Deposit	AA	581	0.57	6.81	6.81	0.93	0-3 mths
Short Term (3-12 Months)								
LGFS	Fixed Out Performance Fund	AA-	20,070	0.62	7.50	7.50	32.04	0-3 mths
Short -MediumTerm (1-2 Years)								
Aberdeen Asset Management	Aberdeen Income Fund	A	5,060	-0.14	2.89	6.06	8.08	0-3 mths
MediumTerm (2-5 Years)								
Longreach/Rabobank	Longreach CPWF	AAA	2,752	-7.34	-21.18	-6.14	4.39	5 yrs +
UBS AG London	LongreachSTIRM	AA+	1,054	5.59	19.97	5.78	1.68	5 yrs +
Athena Finance (Westpac)	Camelot	AA	1,042	0.83	5.69	4.53	1.66	5 yrs +
BlackRock Investment	BlackRock Diversified Credit	A	9,678	-0.77	-2.98	-2.98	15.45	0-3 mths
Select Access Investments	Titanium AAA	AAA	2,000	0.69	7.96	7.26	3.19	2-5 yrs
ABN AMRO/Nomura	Pheonix Notes	AA+	2,000	0.78	9.53	9.53	3.19	2-5 yrs
ANZ Bank	ANZ Sub FRN	AA-	2,927	0.69	8.53	8.53	4.67	2-5 yrs
Long Term (5 Years+)								
HSBC Bank	Maple Hill 11	AA	3,000	0.79	9.55	9.55	4.79	5 yrs +
Bendigo Bank	Bendigo Bank FRN	BBB	500	0.69	8.58	8.58	0.80	5 yrs +
NSW Treasury Corp	KRGC Tcoorp LTGF	UNRATED	1,985	-5.38	-4.70	-0.58	3.17	5 yrs +
Deutsche Bank	Longreach s26 Prop	AA+	828	-6.07	2.07	-26.02	1.32	5 yrs +
ABN AMRO/Rembrandt Australia	SURF CPDO	AAA	2,014	0.75	8.92	8.63	3.22	5 yrs +
CBA/Helix Capital Jersey	Oasis Portfolio Note	AAA	2,000	0.67	7.86	7.51	3.19	5 yrs +
ANZ Bank	ANZ Sub FRN	AA-	2,967	0.66	8.09	8.09	4.74	5 yrs +
ANZ Bank	ANZ Subdebt 2018	AA-	1,000	0.70	8.63	8.63	1.60	5 yrs +
TOTAL /WEIGHTED AVERAGE			62,638	0.36	3.95		100	

Matured/Traded Investments - Weighted YTD Average Return (%)	-5.50
Weighted Average Overall Return Year To Date (%)	3.47
Benchmark Return: UBSWA Bank Bill Index(%)	6.93
Variance From Benchmark (%)	-3.46

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The weighted average return for the total portfolio year to date was 3.47% compared to the benchmark of the UBS Bank Bill Index of 6.93%.

Income Investments and Growth Investments

Since Council's investment policy was changed in August 2006, a wider range of investments have been made involving diversification of the portfolio into different investment types, longer maturities and different markets. Council's investments now include several growth investments, where returns are principally derived from growth in the value of capital invested, rather than income payments. These investments can be expected to show higher volatility in price movement on a month to month basis. Council has only purchased growth investments which have a capital protection provided by a bank of at least AA ratings. As these investments are long term and not intended to be traded monthly, volatility is of less concern.

Comments on Individual Investment Performance

Rabobank/CPWF 1-2006: This investment is in property, infrastructure and utilities and was made on 27 September 2006. From inception to the end of January 2008, the investment has returned -6.14% with a 7.48% decrease in net asset value from December 2007. The fund has equal exposure to the price growth of the S&P/ASX 200 Property Trust Index and UBS Australia Infrastructure and Utilities Index. The S&P/ASX Index ended the month down -10.88% and the UBS Australia Infrastructure and Utilities Index was down -6.59%. While fundamentals for the funds underlying asset classes support medium term price growth, volatility in the broader market may continue to impact negatively on the funds NAV short term. For example in this case the S&P/ASX Listed Property Trust decreased -13.93% following issues with Centro Properties Group, while the funds ASX Index investments experienced a decrease in value of -10.26%. General information on the fund in terms of its makeup, value and outlook are included in the monthly unit holder Report (**Attachment A**).

Deutsche Bank/Series 26: This investment was made in June 2007 in a basket of property spread globally across seven geographical areas. The chosen securities provide potential for regular income along with potential capital growth. Returns are based on a contingent semi annual coupon of 7.0% pa and additional return on maturity as capital gain. The current unit price is \$82.82 down from \$88.28 in December and from an issue value at inception of \$97.00 after upfront fees. The unit price dropped as the first coupon payment was made in December 2007. This property investment was down 5% on the month. British Land continued its recovery rallying a further 6.8% to be up more than 10% in the last two months. On the downside the weakest performance came from City Developments, Singapore's second largest property company down 20.42% and Stockland down 13.8% in Australia. General information on the fund in terms of its makeup, value and outlook are included in the monthly unit holder Report (**Attachment B**).

UBS AG London/Series 23 STIRM: This investment is a capital protected note with exposure to a short term interest rate yield enhancement strategy. January was one of the strongest months for the STIRM strategy benefiting from the US Federal Reserve's decision to lower the interest rates twice within one week. The investment returned 5.59% for the month and 19.97% annualised. General information on the fund in terms of its makeup, value and outlook are included in the monthly unit holder Report (**Attachment C**).

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Note: The capital protection mechanism for the above three investments has worked to protect the initial capital invested during recent extreme market volatility. As at 31 January all of the above investments remain fully allocated to the active asset class.

The manager of the above notes expects a total return net of fees in the 8% to 10% pa area over the life of these investments.

NSW Treasury Corporation: The investment was made in October 2006. This is a fund managed by the NSW Treasury Corporation which invests in a range of Australian shares 31%, international shares 31%, bonds, listed property and cash 38%. The global market volatility has again impacted the returns this month with the listed property sector the worst affected, down -13.93%. This was partially offset by the positive performance in the cash and international bond sector. The fund's annualised return was -4.70% and a negative return of -0.58% since purchase.

Athena Finance (Westpac)/Camelot: This investment was made at the end of February 2007 in a fund which invests in foreign exchange rate movements with low correlation to other products and asset classes. The fund's annualised return is 5.69% with a return of 4.53% since inception.

Blackrock Diversified Credit Fund: The fund managed \$337 million in assets at the end of January and the running yield rose from 122 basis points to 156 basis points. The fund invests predominantly in domestic floating rate notes and fixed rate securities. The managers continue to believe that the fund's exposure to large money centre banks, which are the core of the fund, remain good. A summary of the fund's investment portfolio, strategy and outlook is attached to this report (**Attachment D**).

ANZ Subordinated Note: During January 2007 Council has invested \$1,000,000 in this note callable in January 2013 with returns of 8.63% based on the 90 day BBSW + 120bps with coupons payable quarterly. The logic behind this investment is to maintain stability within the portfolio and receive regular income above bank bill.

LGFS Fixed Out Performance Fund: On 22 January Council invested a further \$2,000,000 in this fund paying 90 day BBSW +0.5%, with liquidity available weekly. The fund has subsequently stopped accepting additional deposits due to reaching its allocated fund size.

Aberdeen Income Fund: Over the month the fund underperformed the index by 88 basis points before fees with credit spreads again being the driver of this underperformance. The fund is currently overweight in financial issuers and mortgage backed security assets. These two sectors have borne the brunt of spread widening. Council has redeemed \$3,000,000 subsequent to this reporting period. A summary of the fund's investment portfolio, strategy and outlook is attached to this report (**Attachment E**).

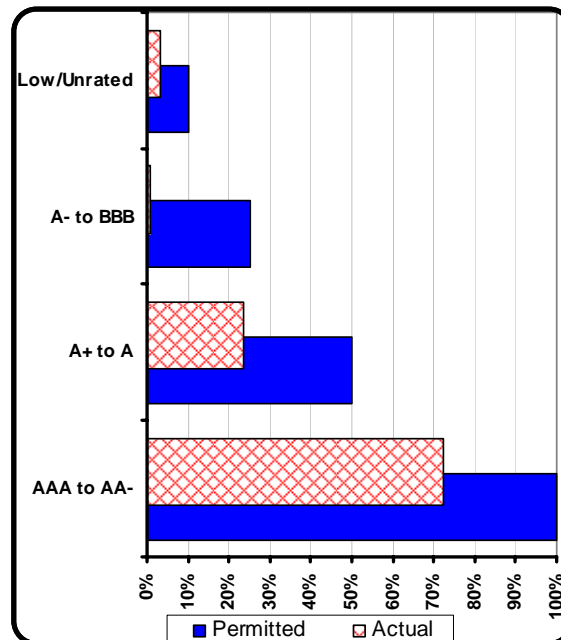
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Allocation of funds

The following charts show the allocations of Council's investment funds by the categories shown:

1) **Credit Rating:** Actual level of investment compared to proportion permitted by policy.



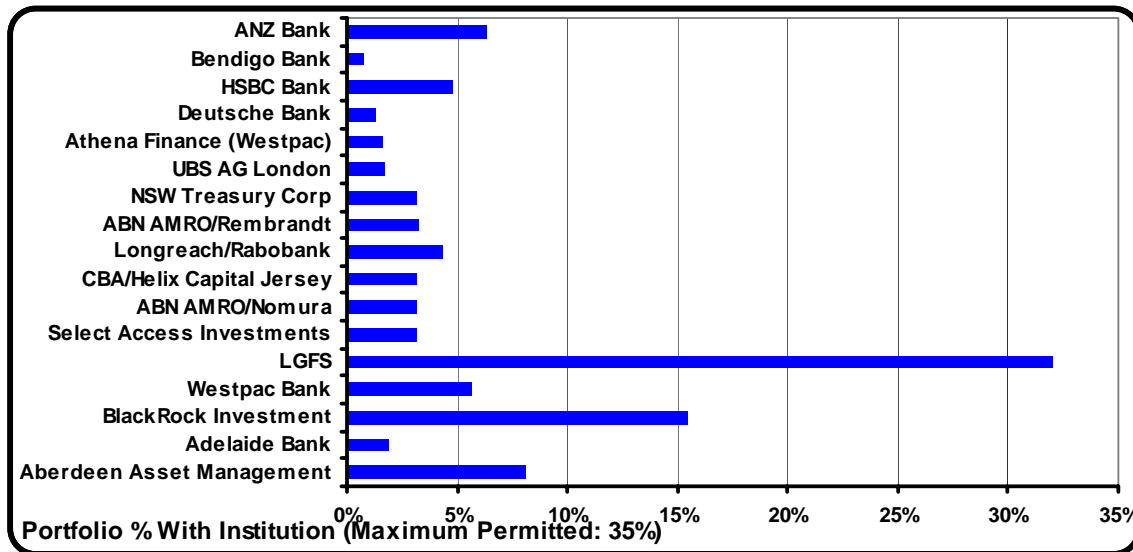
Investment Rating	Proportion
AAA to AA-	74%
A+ to A	22%
A- to BBB	1%
Less than BBB	3%

2) **Proportional Split of Investments by Investment Institution:** Actual portion of investments by investment institutions.

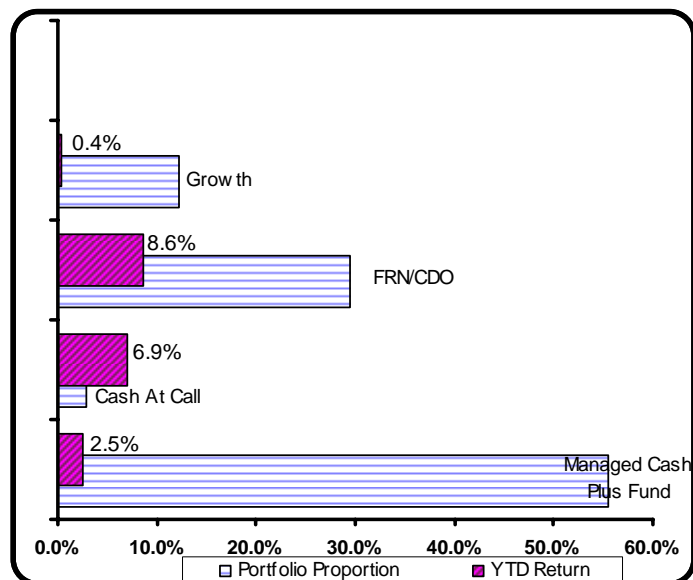
Council's Investment Policy requires that the maximum proportion of its portfolio invested with any individual financial institution is 35%.

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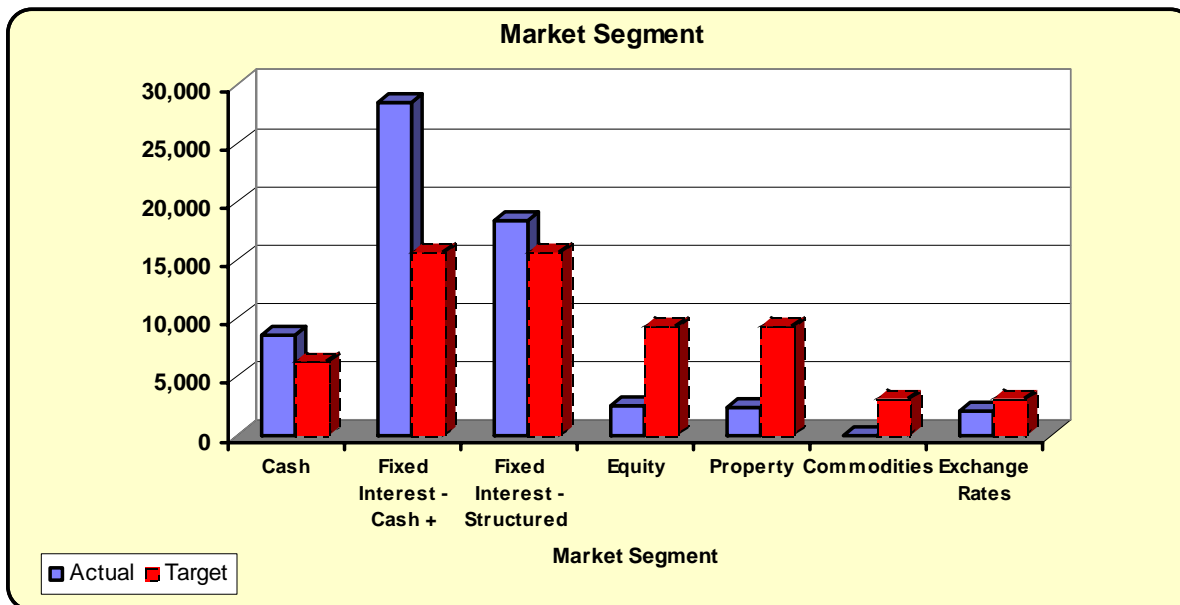
3) **Investment type and YTD return:** Actual proportion of investments by type and year to date return.



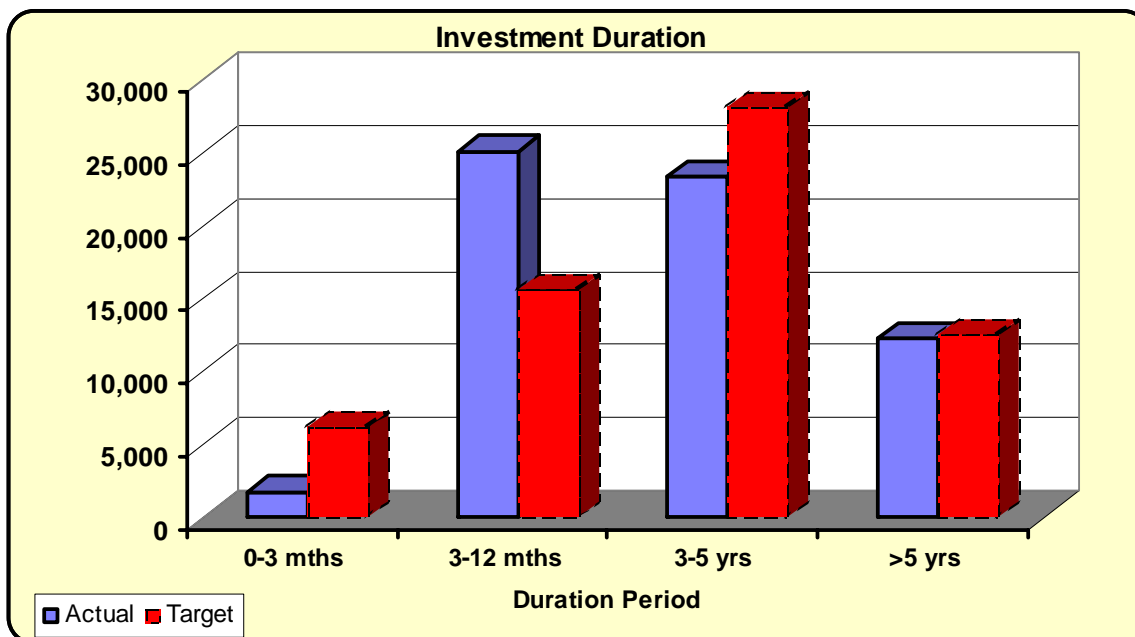
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- 4) **Market Segment:** Strategic allocation of investments by market segment compared to current level.



- 5) **Duration:** Strategic allocation of investments by duration compared to current level.

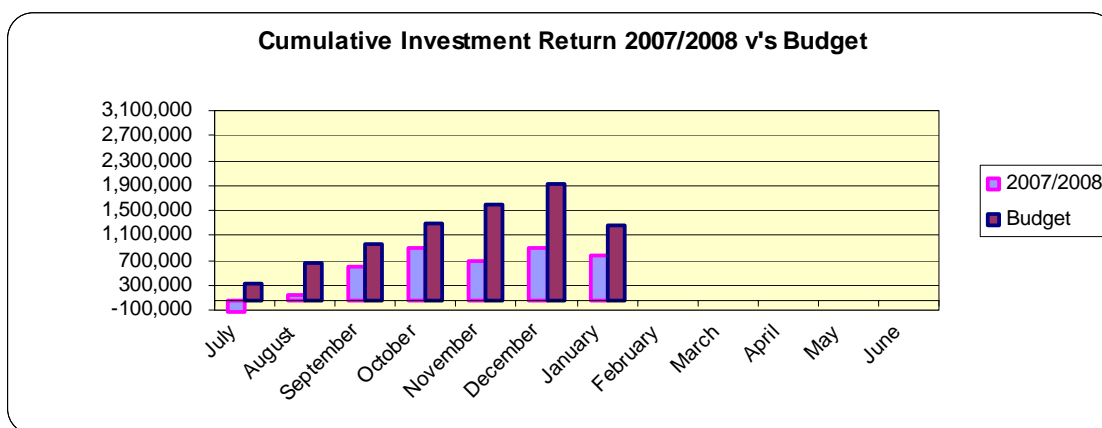


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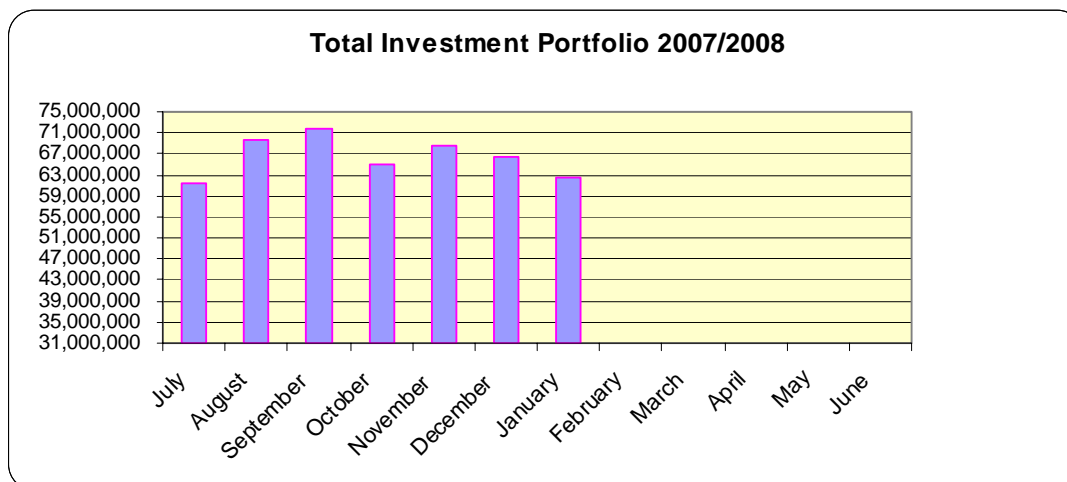
Cumulative Investment Return

The following chart compares the net return earned on a cumulative monthly basis against the budgeted year to date revised budget forecast. At the end of January the net return on investments totals \$762,200 against a revised year to date budget of \$1,263,050, giving a negative variance of \$500,850. The variation is due to the recent outlay of funds to purchase community land, the budget factoring in the deferred sale of the Depot and lower than anticipated returns on investments based on the global investment sentiment. Due to these unanticipated events, the December quarterly budget review contains a recommendation to reduce interest income from investments from \$3,853,500 to \$3,123,550.



Total Investment Portfolio

The following chart compares the year to date investment portfolio balances for 2007/2008.



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25 January 2008

During January 2008 Council's investment portfolio decreased by \$3,758,000. Council's closing investment portfolio after interest and fees of \$62,638,000 is \$7,060,000 higher than the July 2007 opening balance of \$55,578,000.

Domestic Markets

Interest Rates

The Reserve Bank increased the cash rate from 6.75% to 7.00% subsequent to this reporting period.

Other

The ASX200 Accumulation Index fell -10.88% in January, its worst monthly return since the October 1987 market crash. Along with other global indices the ASX entered a "bear market" classified as a drop of more than -20% from intraday peaks.

However, the "bear market" lasted a matter of hours, very probably the shortest in history. By the time investors were reading about it in the papers, the US Federal Reserve had slashed interest rates by 0.75% (the largest since 1982) and the futures market had indicated a +200 point opening.

The US Federal Reserve added another 0.25% rate cut and flagged a further easing bias.

The listed property sector continued its downward trend, ending the month -13.92% lower.

Global Markets

22/01/2007: 75bp to 3.50%

The US Federal Reserve, in an unscheduled meeting cut key US interest rates by 75bp, its first emergency reduction since 2001 and the largest since the US Federal Reserve began using the benchmark rate as a principal policy tool.

The emergency cut was viewed as being in response to deteriorating financial market sentiment, not just weak employment and GDP figures.

30/01/2007: 50bp to 3.00%

As broadly expected the US Federal Reserve cut US interest rates again at their 30 January Open Market Committee meeting bringing the US Federal Reserve Fund's Rate to 3.00% (-50bp), and the Discount Rate to 3.50% (-50bp). Combined, the two cuts represent the fastest policy adjustment in modern history. Washington policy makers also announced a plan to tackle the threat of recession, a stimulus package both monetary and fiscal worth as much as \$150bn.

CONSULTATION

Not applicable.

FINANCIAL CONSIDERATIONS

The revised budgeted interest on investments for 2007/2008 is \$3,123,550. Of this amount approximately \$2,065,600 is restricted for the benefit of future expenditure relating to developers' contributions, \$376,900 transferred to internally restricted depreciation reserves, and the remainder is available for operations.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Not applicable.

SUMMARY

As at 31 January 2008:

- Council's total investment portfolio is \$62,638,000. This compares to an opening balance of \$55,578,000 as at 1 July 2007, an increase of \$7,060,000.
- Council's year to date net return on investments (interest and capital) totals \$762,200. This compares to the year to date revised budget of \$1,263,000. The variation is due to the recent outlay of funds to purchase community land, the budget factoring in the deferred sale of the Depot and lower than anticipated returns on investments based on the global investment sentiment. Due to these unanticipated events the interest on investments budget was reviewed in the December quarterly budget review.

RECOMMENDATION

- A. That the summary of investments and performance for January 2008 be received and noted.
- B. That the Certificate of the Responsible Accounting Officer be noted and the report adopted.

CERTIFICATE OF RESPONSIBLE ACCOUNTING OFFICER

I hereby certify that the investments listed in the attached report have been made in accordance with Section 625 of the Local Government Act, 1993, Clause 212 of the Local Government Regulation 2005 and Council's Investment Policy minute number 319.

Edwin Athaide
Accounting Officer

Tino Caltabiano
Manager Finance
Responsible Accounting Officer

John Clark
Director Corporate

Attachments:

- A. Longreach Fund 1-2006 Unit Holder Report January 2008 - 894670
- B. Longreach Series 26 January 2008 - 894677
- C. Longreach Series 23 January 2008 - 894682
- D. BlackRock Diversified Credit Fund January 2008 - 894748
- E. Aberdeen Income Fund January 2008 - 894768



LONGREACH CAPITAL PROTECTED WHOLESALE FUND 1-2006 PROPERTY, INFRASTRUCTURE AND UTILITIES MONTHLY UNIT HOLDER REPORT January 2008

Longreach Global Capital Pty Limited, as Investment Manager for the Longreach Capital Protected Wholesale Fund, 1-2006 Property, Infrastructure and Utilities, is pleased to provide Unit holders of the Fund with the Monthly Unit holder Report for January 2008.

1. Longreach Capital Protected Wholesale Fund 1-2006 General Information

Type of Fund: Medium Term Growth AAaf rated Capital Protected Growth Fund with equal exposure to the price growth of the S&P/ASX 200 Property Trust Index and UBS Australia Infrastructure and Utilities Index (ASX Index Investments)	Fund Investment Date: 29 September 2006	Buy/Sell Spread: Nil
Investment Objectives: The Fund aims to provide investors with semi-annual distributions of 2% p.a. on their invested amount after ordinary expenses, the opportunity for enhanced participation in any price growth of the ASX Index Investments over the life of the Payment Contract and 100% capital protection of their invested amount at Payment Contract Maturity.	Recommended Investment Timeframe: 5 years	Distributions: 2% p.a. Paid Semi Annually: 30 June 31 December

2. Actual Performance of Fund's ASX Index Investments

Index	Index Value as at Fund Investment Date	Index value at Start of Month	Index value as at Month End	% Change over Month	% Change Since Fund's Investment Date
S&P/ASX 200 Listed Property Trust Index	2,186.0	2,111.2	1,817.2	-13.93%	-16.87%
UBS Australia Infrastructure and Utilities Index	2,483.6	2,671.6	2,495.7	-6.59%	0.49%
ASX Index Investments*				-10.26%	-8.19%

The S&P/ASX 200 Index ended the month down **-10.88%** over January, a month which was characterised by extraordinary levels of volatility. The S&P/ASX Listed Property Trust Index decreased **-13.93%** on the back of continued concerns for the sector following the issues with Centro Properties Group (CPN). The UBS Australian Infrastructure and Utilities Index was down for the reporting period by **-6.59%**.

The Fund's ASX Index Investments experienced **a decrease in value by -10.26% over the month** of January driven predominantly by the performance of the S&P/ASX Listed Property Trust Index. The medium term market forecasts and the Manager's expectation continue to be for total Fund returns in the target range of 8% to 10% p.a. over the life of the investment.

* ASX Index Investments provide a composite return showing a combination of a 50% weighting in both the UBS Australia Infrastructure and Utilities Index and the S&P/ASX Property Trust Index.

3. Fund Unit Net Asset Value

Fund Unit Price at Fund Investment Date	Unit Net Asset Value at Month End	Growth	2% p.a. Income (Accrued)	Actual % Change in Unit Price Since Fund Inception
\$1.0000	\$0.9174	\$0.9157	\$0.0017	-8.26%

The Fund's Unit NAV at month end provided to the Investment Manager by the Calculation Agent was **\$0.9174**. This NAV represents a **-7.48% decrease** from December month end and is the price at which a Unit holder could have redeemed Fund Units at month end inclusive of Fund Ordinary Expenses.

For each \$1mm invested an investor could redeem and receive **\$917,400** based on the current unit price within the Fund Payment Contract.

The Fund return to Unit holders at the Payment Contract Maturity is based on the enhanced price growth of the Fund's ASX Index Investments. In accordance with the Fund's Information Memorandum dated 20 September 2006, Unit holders will receive 130% (i.e the Index Participation Multiplier) of the price growth of the Fund's ASX Index Investments.

4. Outlook

Global markets in general posted heavy losses, with every major market and sector finishing in the red. As market sentiment reached an all time low, the Fed stepped in with an emergency 75bp rate cut, and followed that a week later with another 50bp cut, however, they believe "downside risks to growth remain". The Australian market posted a 12-trading day consecutive losing streak (its worst since January 1982) culminating in its biggest one-day fall (-7.3%) since 1989. A major theme was heavy falls among stocks perceived to have complex financing arrangements and the Listed Property Trust sector was the worst performing sector down -13.9%. Domestic research continues to show the Fund's underlying assets will support the Manager's conservative medium term view for price growth.

While fundamentals for the Fund's underlying asset classes support medium term price growth, volatility in the broader market may continue to impact negatively on the Fund's NAV short term.

Detailed independent research on listed property, infrastructure and utilities sectors is available to Unit holders from the Fund's Manager.

Contact:

Longreach Global Capital Pty Limited	AFSL : 247 015	ABN : 27 080 373 762
Sydney Office:	Phone : (02) 8224 9800	Fax: (02) 8224 9830
Melbourne Office:	Phone : (03) 9670 3033	Fax: (03) 9670 7277

Disclaimer: This report has been prepared by Longreach Capital Markets Pty Limited (ABN 93 113 578 804) in its capacity as Sales and Marketing Manager for the Longreach Capital Protected Wholesale Fund 1 – 2006, Property, Infrastructure and Utilities (the "Fund"). Longreach Capital Markets Pty Limited is an Authorised Representative of Longreach Global Capital Pty Limited (ABN 27 080 373 762, AFSL 247015). Full details of the Fund can be found in the Information Memorandum dated 20 September 2006. Terms defined in that Information Memorandum have the same meaning in this report.

The information contained in this report is current as at the close of business on the date indicated and is for the information of wholesale clients within the meaning of section 761G of the Corporations Act 2001 who have invested in the Fund. Performance of the Fund to date is not a guarantee or indicator of Fund performance in future. Similarly, references to the performance of ASX Index Investments do not imply future performance guarantees or returns. To the maximum extent permitted by law, neither Longreach Capital Markets Pty Limited nor Longreach Global Capital Pty Limited will be liable in any way for any loss or damage suffered by you through use or reliance on this information. Our liability for negligence, breach of contract or contravention of any law, which can not be lawfully excluded, is limited, at our option and to the maximum extent permitted by law, to resupplying this information or any part of it to you, or to paying for the resupply of this information or any part of it to you.



NOTEHOLDER PERFORMANCE REPORT
January 2008
Longreach Series 23
Secured Limited Recourse Debt Instruments

Series 23 – Capital Protected Notes – 'STIRM'

Type of Note: Capital Protected Note with exposure to a short term interest rate yield enhancement strategy	Investment Date: 26 February 2007	Liquidity: Available Daily
Investment Objectives: The short term interest rate yield enhancement strategy provide for both a potentially high regular income via performance based coupon component as well as any potential capital growth within the capital protection mechanism.	Recommended Investment Timeframe: 5 years	Distributions: Distributions paid quarterly.

1. Net Asset Value (NAV)

The NAV of the Notes is **107.26** (last month 101.85). If an investor chose to exit prior to maturity the 'Redeemable NAV' would be **105.37** or **\$1,053,700** per \$1mm invested - calculated as the current NAV less the present value of unpaid LCM fees.

2. Internal Rate of Return (IRR)

The IRR of the Notes is **8.21% p.a.** This represents the true annual rate of earnings on an investment. This rate takes into account the movements in the underlying securities as well as compound interest factors (time value of money).

** IRR is a discounted cashflow method of calculating returns defined mathematically as the rate by which future anticipated net cash flow must be discounted so that their value will be equal to the initial cost of the investment.*

3. Coupon Payments

The coupon will be made up of a Fixed and Floating component as outlined in the Series 23 Discussion document. The **Fixed** component is set at 2.50% p.a. payable quarterly (unless strategy is fully allocated to the UBS cash investment), and the **Floating** component is set at 125% of the strategy's positive intra period performance.

Coupon	Coupon Payment Date	Per annum %	BBSW Comparison
Coupon 1	10 May 2007	2.50%	6.42%
Coupon 2	10 Aug 2007	2.50%	6.39%
Coupon 3	10 Nov 2007	2.50%	6.73%
Coupon 4	due 10 Feb 2008		

4. Allocation to the Diversified Basket

The current allocations within the Dynamic Portfolio are:

STIRM Strategy	100%
UBS Discount Debt Security	0%

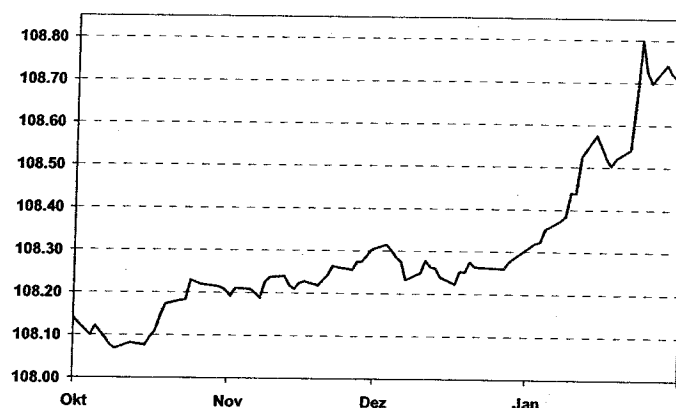
The current NAV would require a fall of approximately 26% to breach the Sell Trigger. Please refer to the Series 23 Discussion Paper for a description of the workings of the capital protection mechanism.

5. Market Recap

The significant development during January was the Fed's decision to lower the key Fed Funds rate twice within one week, first by 0.75% on the 23rd and then by 0.50% on the 30th January. The combined 125 bp reduction represents the most abrupt easing of the monetary policy by the US central bank since the early 1980s. These measures were taken despite the US economy still growing at 0.6% in Q4 in 2007. Furthermore the leading indicator index of the Economic Cycle Research Institute is not signalling a slide into a recession. Some market commentators suggest the Fed is more focused on supporting the subprime victims in overcoming the actual crisis by affording them access to cheaper money.

6. STIRM Strategy Performance

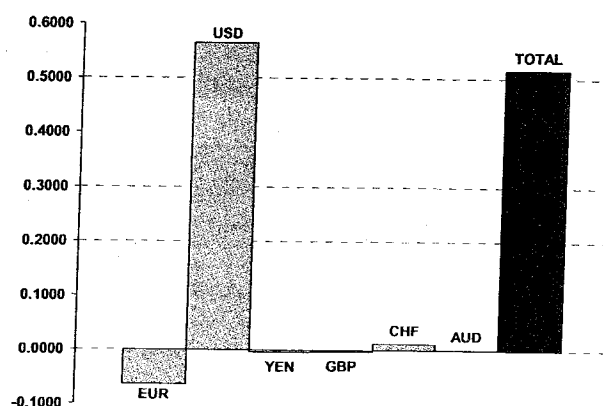
January was one of the strongest months in history for the STIRM strategy with the Index gaining 51 points over the month to move from 108.28 to 108.79.



** This chart reflects STIRM performance gross of fees and in EUR terms.*

The USD position drove the significant positive performance as shown below:

STIRM Monthly Performance by Currency (in ticks)



On the 3rd of January the strategy switched from a short to a long position in the GBP.

The average duration of the basket ended the month at **+0.4 (up from +0.2 last month)**. This is a measure of the weighted, net long or short positions in each of the underlying currencies. A figure of +1 would represent a long position in each of the 6 currencies and a figure of -1 would represent a short position in each of the 6 currencies. So the +0.4 reflects a net long position for the strategy at month end.

The following table summarises the composition and performance of the STIRM strategy over the month:

Futures Currency	Futures Allocation	Futures Position as at Previous Month End	Futures Position as at Current Month End	Performance on Month
USD	40%	Long	Long	Positive
Euro	25%	Short	Short	Negative
Yen	15%	Long	Long	Negative
GBP	10%	Short	Long	Negative
CHF	5%	Long	Long	Positive
AUD	5%	Short	Short	Positive

Notes:

Contact:

Longreach Global Capital Pty Ltd **AFSL : 247 015** **ABN : 27 080 373 762**

Sydney Office: Phone : (02) 8224 9800 Fax: (02) 8224 9830

Melbourne Office: Phone : (03) 9670 3033 Fax: (02) 8224 9830

Important Information

This monthly report has been prepared by Longreach Capital Markets (ABN 93 13 578 804) in its role as Authorised Representative of Longreach Global Capital Pty Limited (ABN 27 080 373 765, AFSL 247015). The forecasts in this report are subject to change. Past performance does not guarantee future returns. Accordingly, investors should make their own assessment of the adequacy, relevance and accuracy of the information in this report (together with the Series documentation of each Series) and in making any investment decision should rely on their own independent investigation of the notes/commercial paper. This report is not an invitation or recommendation for applications or offers to buy any products issued by Longreach CP Limited.

This report has been prepared exclusively for use by wholesale clients (within the meaning of section 761G of the Corporations Act 2001) of Longreach CP Limited and may not be distributed to external parties without the prior written consent of the Programme and Issuer Manager, Longreach Global Capital Pty Limited. The report has been prepared solely for informational purposes. It includes certain information that has been obtained from independent sources that Longreach considers to be both accurate and reliable. To the maximum extent permitted by law, neither Longreach Capital Markets Pty Limited nor Longreach Global Capital Pty Limited will be liable in any way for any loss or damage suffered by you through use or reliance on this information. Our liability for negligence, breach of contract or contravention of any law, which can not be lawfully excluded, is limited, at our option and to the maximum extent permitted by law, to resupplying this information or any part of it to you, or to paying for the resupply of this information or any part of it to you.

BlackRock Diversified Credit Fund

Portfolio Performance ¹ - Periods to End January 2008						
	1 Month	6 Months	1 Year	2 Years (pa)	3 Years (pa)	Since Inception (6/5/2003) (pa)
Fund	-0.79%	-2.12%	0.96%	3.92%	4.85%	5.53%
Benchmark	0.60%	3.48%	6.78%	6.44%	6.21%	5.90%
Out-Performance ²	-138 bps	-560 bps	-582 bps	-251 bps	-137 bps	-37 bps

¹ The performance figures assume the reinvestment of all income and are calculated gross of fees and charges.

² Out-performance represents the difference between gross return and the return of the benchmark.

Past performance is not a reliable indicator of future performance.

Rounding used in the presentation of returns may result in minor addition errors.

- The Fund managed \$337,043,157 in assets at the end of January.
- The Fund's credit duration dipped to 3.9 years from 4.2 years and the running yield rose to 156 basis points from 122 basis points. The S&P credit score at the end of the quarter was (data not available at present). (The maximum allowable for the Fund is 90).
- The liquidity crisis that dominated financial markets through the second half of 2007 evolved into concerns about recession as equity markets came under pressure from fears of economic growth slowing and the rising costs of borrowing. Corporate borrowers, whose credit spreads had not come under significant pressure through the second half of 2007, underperformed financial institutions through the first half of the month as focus turned to the implications of a slowdown. This turned around again when Fitch moved first to downgrade monoline insurer AMBAC from AAA to AA and concerns about downgrades to monoline insurers dominated market sentiment.
- The core business of monoline insurers since inception has predominantly been in the provision of guarantees over bonds issued by US municipal governments. The US municipalities pay a premium to the monoline insurers to achieve the guarantee that enhances the rating of their bonds to AAA. The AAA rating then enables them to issue larger volumes of debt to finance their activities than they would otherwise been able to do. Over recent years, and to varying degrees, the monoline insurers have broadened their business activities from providing guarantees over municipal bonds to providing their AAA rating to structured credit. The deterioration in the US sub-prime mortgage market, and the larger than expected losses from structured credit associated with US sub-prime mortgages, have now placed their credit quality under significant pressure.
- The Q4 2007 results of monoline insurer, AMBAC was a net loss of US\$3.3bn, with the losses due to mark-to-market losses of US\$5.2bn, US\$1.1bn of which was CDOs of mezzanine sub-prime RMBS. These losses required AMBAC to raise capital to maintain their AAA credit rating however they announced "that as a result of market conditions and other factors, including the recent actions of certain rating agencies, raising equity capital is not an attractive option at this time", Fitch subsequently downgraded them from AAA to AA. This announcement followed the replacement of their CEO and the slashing of its dividend. The credit ratings of AMBAC have been put on watch negative - on review for downgrade.

- Similarly MBIA announced a Q4 2007 loss of US\$2.3bn due to write-downs on US\$3.2bn on financial instruments, mostly credit derivatives. At the same time, MBIA announced the completion of a US\$500mn equity investment from Warburg Pincus and the intention to raise further capital. MBIA's credit rating has also been put on credit watch negative on review for downgrade.
- The credit ratings of monoline insurers are core to their business model. The loss of the AAA rating would jeopardise the ability of the insurer to write any new business and would effectively put the business into run-off mode. For some equity holders of these insurers it is a preferred option to put the business into run off rather than be diluted by the raising of further capital. However for debt holders, issuers and banks with exposures to these monoline insurers, the loss of the AAA rating on investments would result in further mark-to-market losses. The New York Insurance Regulator initiated a meeting with a number of banks to discuss capital raisings to assist the monoline insurers to maintain their AAA ratings. With the deadlines for the ratings agencies to conclude their reviews, a solution needs to be found imminently. The Fund has just under 10% exposure to bonds that have been wrapped/guaranteed by monoline insurers. The underlying exposures of these bonds are predominantly Australian airports, utilities and toll roads that have investment grade ratings in their own right. Should the monoline insurers be downgraded, the ratings of the bonds will be the higher of the monoline insurer and the underlying issuers rating.
- French Bank, Societe Generale, revealed a loss of EUR4.9bn (approximately A\$8bn) from fraudulent trading activity in European stock index futures by rogue trader Jerome Kerviel. In addition to those losses they also revealed write-downs in excess of EUR2bn in Q4 2007 in relation to exposures to the credit crisis. Societe Generale are currently seeking to raise EUR5.5bn in capital to cover these losses. The ratings agencies moved swiftly to downgrade the credit rating of Societe Generale with Moody's and Fitch downgrading them a notch to Aa2 and AA- respectively whilst Standard & Poors put their AA rating on watch negative. The 5-year senior credit default swap on Societe Generale pushed out to a high of 80 basis points (bps) through the month before closing the month at around 73bps. The Fund has no exposure to Societe Generale.
- The evolving crisis in credit markets has broadened from financial institutions to corporate credit and equities. The de-leveraging of the structured credit trade is progressing and solutions are gradually being found in terms of recapitalisation of the large financial institutions. Stimulus is being added to the US economy in the form of both monetary and fiscal stimulus that will support and aid the recovery of the US housing market and reduce the pressure on residential mortgage backed securities. Whilst corporate defaults are expected to rise, they are coming from a historically low base and remain low at the moment. We continue to believe that our exposures to the large money centre banks, which are the core of the Fund, remain good.

Aberdeen Income Fund



Investment objective

To outperform the benchmark, the UBS Australian Bank Bill Index, after fees, over rolling twelve month periods.

Performance summary

	1 Month %	3 Months %	6 months %	1 Year %	3 Years %pa	Since Inception [^] %pa
Income Fund						
Net returns*	-0.32	-0.16	0.90	3.80	5.30	5.41
Income Fund						
Gross returns**	-0.28	-0.03	1.16	4.32	5.84	5.94
UBS Australian Bank Bill						
Index returns	0.60	1.77	3.48	6.78	6.21	6.10
Net returns* vs Index	-0.92	-1.93	-2.58	-2.99	-0.91	-0.70
Gross returns** vs Index	-0.88	-1.80	-2.33	-2.46	-0.38	-0.16

* Net performance figures are calculated using end-of-month exit prices, post standard fees, reflect the annual reinvestment of distributions and make no allowance for tax. If investing through an IDPS Provider, the total after fees performance returns of your investment in the Fund may be different from the information we publish due to cash flows specific to your portfolio and any fees charged by the IDPS Provider.

** Gross Performance figures are calculated using end-of-month exit prices, pre-fees, reflect the annual reinvestment of distributions and make no allowance for tax. These returns are provided for the purpose of wholesale investors. Retail investors should refer to net returns.

[^]This figure represents the annualised performance of the Fund from the first full month of operation.

Market review

The most significant event during January was the aggressive easing of monetary policy by the US Federal Reserve. The move was completed in two stages, an emergency 75 basis point cut followed by a 50 basis points cut at the scheduled January meeting. The statement that accompanied the emergency cut indicated a move to an explicit easing bias "appreciable downside risk to growth remains and the Federal Reserve will act in a timely manner to address those risks".

Data releases in the US showed a lift in the unemployment rate from 4.7% to 5%, whilst December retail sales and manufacturing both disappointed. Instability in the housing market continued with December housing starts and permits down 14.2% and 8.1% respectively and existing home sales falling 2.2%. Separately consumer confidence edged lower to 87.9, just shy of the low posted in November.

Domestically, interest rate pressure re-surfaced following hawkish comments by the Reserve Bank and a high inflation print. Both the average and RBA's core measures of inflation were higher than markets expected and inflation looks set to remain above the 2-3% target band for the foreseeable future. Domestic activity and that from major trading partner China, also indicated that Australia's economic outlook remains favourable. As a result the spread between Australian bonds and US equivalent widened over the month.

January was a very poor month for credit with indices pushed sharply wider as market fears turned from a liquidity crisis into concerns about a US recession and its flow on effects. World equity markets sold off and the negative sentiment weighed even further on credit spreads.

The health of the US monoline insurers continues to dominate headlines, with markets concerned that their failing health could result in widespread losses in holdings of formerly AAA wrapped bonds. The New York State Insurance Department has set about trying to coordinate a bank sponsored bail out of the insurers although its chances of success are not considered to be high given the complexity in assessing exactly how big losses will be in a constantly evolving situation. FGIC has been downgraded from AAA to AA at both Fitch and S&P, with Ambac moving to AA at Fitch. Their other ratings, along with MBIA's, remain at AAA but on watch negative and only FSA now holds three AAA stable ratings. The ultimate resting place for ratings is very hard to estimate as the US housing market, which is the source of the companies' mark-to-market losses, continues to deteriorate. A knock-on impact of the failing health of the monolines is the exposure of the banking sector to wrapped debt and indeed several banks have already taken provisions against their exposures. The final outcome of the monoline insurers is a key step in resolving the credit crisis, if they raise additional capital and have their AAA ratings affirmed then it will provide some certainty to the market. However, if they are downgraded then it will force the banking sector to provision against their wrapped holdings resulting in further writedowns and possibly the need for further capital raising. To date the major banks have shown they are able to raise the capital required.

Citigroup, Merrill Lynch and UBS have announced further large write-downs of sub-prime CDO and mortgage assets in their Q4 results, in excess of their previous estimates. As we move further into the bank reporting

Portfolio structure

	Fund %	B/mark %
Bank bills/deposits	0.00	100
Corporate securities	66.37	0.00
Asset backed notes	28.66	0.00
Hybrid securities	3.96	0.00
Cash	1.02	0.00

Index tracking

	Fund %	B/mark %
Average Credit rating	A-	
Average yield	8.56	7.19
Duration (days)	39.60	47.00

Maturity profile

	Fund %	B/mark %
0 - 90 days	1.78	92.31
90 - 180 days	0.00	7.69
180 days - 1 year	1.16	0.00
1 - 3 years	19.74	0.00
3 - 5 years	24.77	0.00
5 - 7 years	17.56	0.00
7 - 10 years	10.47	0.00
10 years plus	23.52	0.00

Credit rating profile

	Fund %
Long term	
AAA	15.68
AA+ to AA-	26.54
A+ to A-	30.99
BBB+ to BBB-	16.82
Short term	
A1+	2.68
A1	2.40
A2	0.88
A3	3.96

Further information

Aberdeen Asset Management

Level 6, 201 Kent St Sydney NSW 2000 Australia
GPO Box 4306 Sydney NSW 2001 Australia

Client Service 1800 636 888
Phone +61 2 9950 2888
Web www.aberdeenasset.com.au

Aberdeen Income Fund

period the differing fortunes between those banks involved in the US sub-prime market and those with limited exposure is becoming clearer. A number of US banks have also boosted provisions for US consumer credit signalling a general deterioration in the health of the US consumer. French bank Société Générale shocked the market by announcing it had uncovered fraudulent trading activities in its equity derivatives business which had resulted in a €4.9bn loss. This was compounded by a further €2bn of write-downs to be taken on sub-prime CDO and monoline exposures. Simultaneously, the bank announced a fully underwritten €5.5bn rights issue to recapitalise the bank.

Agencies continue to adjust ratings due to sub-prime writedowns with S&P downgrading Citibank to AA. In the local market, Leighton Holdings rating was reduced one notch to BBB due to credit weakness in their majority owner, Hochtief. Within structured credit, Moody's downgraded several tranches of a Centro CMBS issue due to their belief that the deal is not fully ring fenced from Centro.

New issuance for January was just over \$5bn though only a relatively small part of this found its way into fund manager's portfolios as they remain mostly on the sidelines due to a lack of liquidity in the market and continued spread widening.

Performance review

Over the month the fund underperformed the index by 88 basis points, before fees, with credit again being the driver of this underperformance. Credit spreads moved wider during the month, in some cases significantly wider. Some of the names that had the largest impact on performance included local credits such as NAB, ANZ, Bendigo Bank and Suncorp Metway as well as offshore credits such as Bank of America, ABN Amro and Rabobank. This spread widening has added to the fund running yield which during the month increased to 137bp over bank bills.

Market outlook

The global economy has now entered a significant slowdown with the IMF recently downgrading its global growth outlook and the RBA conveying expectations of "below trend" global growth. The chance of a US recession is growing by the day. While not ignoring what the market has to say about the US economy, the Federal Reserve appears to have decided that the risks of a recession are high enough to warrant action. As a result, if financial market dislocation continues and the signs of recession grow the Fed Funds rate could fall as low as 2%.

Inflation remains the primary concern for the RBA. This was most evident post its February 5 meeting. While the RBA delivered the anticipated 25 basis points increase in the cash rate the accompanying statement made clear their inflation concerns. The opening sentence stated that the "recent information points to significant inflation pressures" with the outlook "in the short term remaining relatively high and will probably rise further in year-end". Offsetting this is the uncertainty surrounding the global economy and financial markets.

Our view remains that the RBA is likely retain a clear tightening bias but keep rates on hold at their current 7% level, as the cumulative impact of rate increases to date and a deteriorating global growth environment, begin to impact on domestic activity.

The outlook for credit markets remains very uncertain as the economic impact of the ongoing credit crunch continues to play out. Whilst full year reporting from US financial institutions helped to clarify the location of sub-prime related assets, worries remain over contagion from the crisis into other asset classes and parts of the economy. The fate of the US monoline insurers will be very important for market sentiment. The rating agencies are at present changing their criteria for rating monolines and making it difficult for them to know how much additional capital they need to raise. This is illustrated by Moody's who affirmed MBIA's rating at Aaa on the 9th of January after they raised US\$1.5bn in new capital only to put their rating under review on the 17th of January. A downgrade of the monoline insurers will lead to another round of spread widening in financial companies while a definitive affirmation of their ratings at AAA will help market sentiment. Spreads remain dependent on data impacting forecasts for a US recession.

Key information

APIR Code	MGL0007AU
Benchmark	UBS Australian Bank Bill Index
Date of Launch	1 July 2004
Income Payable	31 March, 30 June, 30 September and 31 December
Estimated MER	0.50%
Fund Size	A\$165.1 m
Redemption Unit Price	0.9891

Aberdeen Income Fund

Fund strategy

There is a growing view that the US economy will fall into recession in 2008. This could see the Fed Funds rate fall to at least 2% and in turn push US bond yields lower. While domestically the focus will remain on the actions of the RBA, we don't believe that will be enough to offset the impact of any US lead rally. We believe the domestic market will begin to focus on the deteriorating global outlook and as a consequence we remain modestly overweight duration.

The yield curve is likely to remain inverted for the majority of 2008 while trading in a narrow range. We are of the view that the curve will remain inverted until the market believes we have entered an easing cycle which is not realistically expected until late 2008 or early 2009. As a result we hold a neutral curve position.

In the credit sector, we are overweight in financial issuers and mortgage-backed security assets. These two sectors have borne the brunt of spread widening and we believe there is some good value in certain names. Spreads have reached levels that we do not think match the fundamental outlook for the sector. Undoubtedly, there is a risk of more volatility and adverse news through the first half of 2008. Additional modest rating downgrades are also a possibility. In the medium term, however, financial assets have never been this cheap compared to regular corporates. The highest-quality mortgage-backed security assets also look very attractive for the longer-term investor, despite their present lack of liquidity, as their fundamental attributes are sound.

Our preference is to maintain these overweight positions and focus closely on selecting the correct issuer. So far, the lack of market liquidity has prevented us from executing some attractive trades. We expect this situation to improve as 2008 progresses, although at the moment we are aiming for a higher cash level in the fund.

Important information

This document has been prepared by Aberdeen Fund Managers Australia Limited ABN 11 076 098 596, AFSL No 238165.

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Although non-Fund specific information has been prepared from sources believed to be reliable, we offer no guarantees as to its accuracy or completeness. Any performance forecasts are not promises of future performance and are not guaranteed. Opinions expressed may change. All dollars are Australian dollars unless otherwise specified. All indices are copyrighted by and proprietary to the issuer.



NOTEHOLDER PERFORMANCE REPORT JANUARY 2008

Longreach Series 26 Secured Limited Recourse Debt Instruments

Capital Protected Notes – 'Global Property'

Type of Note: Capital Protected Note with exposure to a diversified basket of global property securities.	Investment Date: 7 June 2007	Liquidity: Available Daily
Investment Objectives: The chosen basket of securities provide for both a potentially high regular income via the dividends paid as well as any potential capital growth within the capital protection mechanism.	Recommended Investment Timeframe: 7 years	Distributions: Fixed 7.00% p.a. coupon paid semi annually

1. Basket Returns since investment date (7 June 2007)

The following table sets out the 'Global Property Basket's performance by security:-

Security	Country	%	Buy-in Price	Closing Price	Change ⁽ⁱ⁾
City Developments	Singapore	14.3	17.20	11.30	-34.30%
Bene Stabili SPA	Italy	14.3	1.1306	0.67	-40.47%
Sun Hung Kai Properties	Hong Kong	14.3	89.45	152.50	70.49%
British Land Company	UK	14.3	13.618	10.10	-25.83%
Simon Property Group	US	14.3	99.686	89.38	-10.34%
Mitsubishi Estate Co. Ltd.	Japan	14.3	3588.00	2820.00	-21.40%
Stockland	Australia	14.3	8.656	7.26	-16.13%
Average					-11.14%

Note (i) all percentage changes shown are absolute price moves not calculated on a per annum basis.

2. Net Asset Value (NAV)

The Hold to Maturity NAV of the Notes is **82.82** (last month 88.28). The NAV at Issue Date was 97.00 – being 100 less LCM upfront distribution fees. If an investor chose to exit prior to maturity the 'Redeemable NAV' would incorporate the current NAV less the cost of unwind of the currency protection mechanism. The currency hedge ensures buy and hold investors are not exposed to changes in the underlying currencies at maturity.

3. Internal Rate of Return (IRR)

The IRR of the Notes is **-22.3% p.a.** This represents the true annual rate of earnings on an investment. This rate takes into account the movements in the underlying securities as well as compound interest factors (time value of money).

** IRR is a discounted cashflow method of calculating returns defined mathematically as the rate by which future anticipated net cash flow must be discounted so that their value will be equal to the initial cost of the investment.*

4. Coupon Payments

The coupon for this transaction is a Fixed **7.00%** p.a. payable semi annually. It will be paid out of the dividends received on the underlying stocks, and where necessary the NAV of the Notes. Payment of the coupon is contingent on; 100% of investor's money being allocated to the Global Property Basket, and the payment of the coupon not causing a Sell Trigger to be hit.

Coupon	Coupon Payment Date	Per annum %	BBSW Comparison
Coupon 1	7 Dec 2007	6.50%	6.46%
Coupon 2 due	7 Jun 2008	6.50%*	7.33%

**Assumes coupon payment contingencies met on payment date.*

5. Allocation to the Diversified Basket

The current allocations within the Dynamic Portfolio are:

Global Property Basket	100%
Deutsche Bank Discount Debt Security	0%

The current Gap is approximately **18.4** (last month 24.88) compared to the sell trigger of 15. Please refer to the Series 26 Discussion Paper for a description of the workings of the capital protection mechanism.

6. Market Recap – January

➤ Broader Market Performance

January was characterised by extraordinary volatility across the financial markets. Global equity markets suffered heavy losses during a rollercoaster ride – price declines were broad based with every major market and sector finishing the month lower. Several factors contributed to the weakness including heightened fears of a full blown recession in the US economy as more sub mortgage write-downs were announced, a multi billion dollar rouge trading scandal exposed at French Bank Societe Generale, and ongoing concerns about the ability of US bond insurers to maintain their ratings. The US Federal Reserve took emergency action at the height of the sell-off, cutting the Fed Funds rate by 75 basis points and followed that with a further 50 basis point cut a week later.

The Australian equity market posted 12 consecutive days of losses (the worst losing streak since January 1982), culminating in the biggest one day fall (down 7.3%) since 1989. Under particular scrutiny were stocks perceived to have complex financing arrangements which may run in to problems in the current tight credit environment. The ASX 200 Index finished down 10.8% (total return).

➤ Basket Performance

The Series 26 basket fell just over 5% during January with 3 rising stocks and 4 falling stocks. Although lower, the basket performed reasonably well in the face of the significant weakness in global equity markets. British Land continued its recovery – rallying a further 6.8% to be up over more than 10% in the last two months. The UK property stocks had been sold heavily on the back of the slowing property market but investors have continued to return to the stocks which looked cheap on fundamental valuations. On the downside, the weakest performances came from City Developments (down 20.42%) and Stockland (down 13.8%). City Developments – Singapore's second largest property company – was sold heavily early in the month as Singapore house price data showed house prices rising at a slower pace in the fourth quarter of '07.

Security	Country	%	Closing Price \$ - Dec	Closing Price \$ - Jan	Change ⁽ⁱ⁾
British Land Company	UK	14.3	9.45	10.10	6.88%
Mitsubishi Estate Co. Ltd.	Japan	14.3	2695.00	2820.00	4.64%
Simon Property Group	US	14.3	86.86	89.38	2.90%
Bene Stabili SPA	Italy	14.3	0.74	0.68	-7.84%
Sun Hung Kai Properties	Hong Kong	14.3	165.60	152.50	-7.91%
Stockland	Australia	14.3	8.42	7.26	-13.78%
City Developments	Singapore	14.3	14.20	11.30	-20.42%

Notes:

Longreach Capital Markets expects a total return (net of fees) of 8-10% per annum area over the life of the investment.

Contact:

Longreach Global Capital Pty Ltd AFSL : 247 015 ABN : 27 080 373 762

Sydney Office: Phone : (02) 8224 9800 Fax: (02) 8224 9830

Melbourne Office: Phone : (03) 9670 3033 Fax: (03) 8224 9830

Important Information

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DRAFT

**KU-RING-GAI LOCAL ENVIRONMENTAL PLAN NO 214 -
CONSIDERATION FOLLOWING STATUTORY PUBLIC
EXHIBITION PROCESS**

EXECUTIVE SUMMARY

PURPOSE OF REPORT:	To give consideration to public submissions and draft Ku-ring-gai Local Environmental Plan No. 214 (DLEP 214) following completion of the statutory public exhibition process.
BACKGROUND:	Council on 4 September 2007 resolved to prepare DLEP 214 to enable the continuation of the service station use at 452 Mona Vale Road, St Ives, without the need to rely on existing use provisions. The DLEP was prepared and placed on statutory public exhibition for the period 19 December 2007 to 8 February 2008.
COMMENTS:	An extended exhibition period was given for DLEP 214 having regard for it coinciding with the Christmas / New Year period. Council has received no public submissions in response to the public exhibition.
RECOMMENDATION:	That Council adopt Draft Local Environmental Plan No. 214 and resolve to proceed to seek gazettal of the Plan.

PURPOSE OF REPORT

To give consideration to public submissions and draft Ku-ring-gai Local Environmental Plan No. 214 (DLEP214) following completion of the statutory public exhibition process.

BACKGROUND

The service station at 452 Mona Vale Road, St Ives has operated at this location since 1965 and adjoins St Ives Showground. It is zoned part Recreation Existing 6(a) and part unzoned. The current use is inconsistent with the 6(a) zoning and to date, the operations of the site have relied on existing use rights. The use has a long association with the site dating back to at least the late 1930's when it was sited slightly further to the south.

The subject land forms part of the Crown Reserve which incorporates the St Ives Showground for which Council acts as Reserve Trust Manager. Council leases the site to Caltex Pty Ltd. The rental is used by Council to offset the cost of developing and maintaining the Showground.

On 4 September 2007 Council resolved to prepare DLEP214 to enable the continuation of the service station use at 452 Mona Vale Road, St Ives, without the need for reliance on existing use rights.

The DLEP has been prepared and placed on public exhibition in accordance with Council's resolution. The exhibition period closed on 8 February 2008. The DLEP as exhibited is **Attachment 1** to this report.

COMMENTS

St Ives Showground provides an array of local, metropolitan, regional and national activities with in excess of 450,000 visitors each year and is seen as a valuable strategic asset which assists the broader Crown Reserve system.

The service station activity is important in providing the revenue stream to fund the services and facilities of the St Ives Showground. To ensure the ongoing retention of the service station use, it is appropriate that it not have to continue to rely on existing use provisions. An appropriate amendment to the KPSO to accommodate the service station as a permissible use is desired by Council as reflected by its resolution of 4 September 2007 to prepare DLEP214.

Council has been liaising on the matter with both the Department of Lands and Department of Planning, each of whom has indicated support for the zoning amendment. Both relevant Ministers are also understood to support the proposal in principle.

CONSULTATION

Consultation under Section 62

Prior to the exhibition of Draft LEP214 Council consulted with relevant authorities under the provisions of Section 62 of the Environmental Planning and Assessment Act 1979. In this regard the Department of Planning advised that it was not necessary that Council consult with it under Section 62 provisions. It was required however that Council consult with both the Department of Lands and Roads and Traffic Authority.

In point of fact Council consulted with 5 authorities which is discussed as follows:-

1. Department of Lands

The Department raises no objection and indicates that it looks forward to the exhibition of the DLEP.

2. Warringah Council

The Council advises that it has no comment to make on the matter.

3. Ministry of Transport

The Ministry advises that it has no comment to make on the matter.

4. Rural Fire Service

The Service advises that it has no concerns or objections to the DLEP recognising the service station use is currently established.

5. Roads and Traffic Authority

The RTA note that the site is affected by possible future road widening of Mona Vale Road. This is unlikely to be within the next 5 years.

It is advised that any proposed site redevelopment should exclude the area required for road widening.

Public Exhibition

In accordance with statutory requirements Draft LEP214 was advertised in the local press and placed on public exhibition from 19 December 2007 to 8 February 2008. The Draft Plan was exhibited at Council's Customer Services Centre and at both Gordon and St Ives Libraries. It was also available for inspection on Council's website.

Council has received no submissions in response to the public notification and exhibition process.

FINANCIAL CONSIDERATIONS

Work undertaken for the rezoning and Draft LEP preparation relates to use of staff resources and the costs of advertising for the public notification process.

Further, the continuation of this use as service station will provide the opportunity for ongoing revenue.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Preparation of this report has involved input from within the Urban Design Division and Strategic Asset and Service Divisions of the Strategy Department.

SUMMARY

1. Draft LEP214 has been publicly exhibited in accordance with statutory requirements. No submissions or objections have been received in respect of the Plan.
2. No objection has been raised to the Plan by the authorities which were consulted in the Section 62 process.
3. The Draft LEP will rationalise the existing service station use such that it is a permissible use on the site it occupies.
4. The Director General has issued Council a Written Authorisation to Exercise Delegation in this matter. In addition to issuing the Section 65 Certificate and preparing the draft LEP this includes preparation of a Section 69 report for the forwarding of DLEP214 to the Minister.
5. To progress the matter it is necessary that Council adopt DLEP214 and seek Parliamentary Counsel confirmation that the Plan may legally be made before then forwarding it to the Department of Planning with the Section 69 report.
6. It is recommended that Council adopt DLEP214 to permit the administrative finalisation of the Plan and its forwarding to the Department of Planning.

RECOMMENDATION

- A. That Council adopt Draft Ku-ring-gai Local Environmental Plan No. 214 as exhibited subject to any minor drafting and amendment that may be legally required by Parliamentary Counsel.
- B. That Draft Ku-ring-gai Local Environmental Plan No. 214 as adopted, together with the Council Planning report, be forwarded to the Department of Planning in accordance with Section 68(4) of the Environmental Planning and Assessment Act 1979.

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6 February 2008

- C. That the Section 69 report be prepared and forwarded to the Department of Planning in accordance with the terms of the Director General's Written Authorisation to Exercise Delegation.
- D. That the Department of Lands be informed of Council's resolution.

Rod Starr
Senior Urban Planner

Antony Fabbro
Manager Urban Planning

Andrew Watson
Director Strategy

Attachments: **Draft LEP214 as exhibited - 829627**

Draft Ku-ring-gai Local Environmental Plan No 214

under the

Environmental Planning and Assessment Act 1979

1 Name of plan

This plan is *Ku-ring-gai Local Environmental Plan No 214*.

2 Aims of plan

This plan aims to allow the land to which this plan applies to be used for the purpose of a service station.

3 Land to which plan applies

This plan applies to land at 452 Mona Vale Road, St Ives being as shown grey on the map marked “Ku-ring-gai Local Environmental Plan No 214” deposited in the office of Ku-ring-gai Council.

4 Amendment of Ku-ring-gai Planning Scheme Ordinance

The *Ku-ring-gai Planning Scheme Ordinance* is amended as set out in Schedule 1.

Schedule 1 Amendments

[1] Clause 61I Development for certain additional purposes

Insert after subclause (2) the following matter:

- (3) For the purposes of subclause 1 the purpose of service station where referred to in Schedule 8, for the land in Ms 15786 Sy (No 452) Mona Vale Road, St Ives, shall apply as follows –

“Service station” means a building or place used for the sale by retail of fuels and lubricants for motor vehicles, whether or not the building or place is also used for any one or more of the following:

- (a) the ancillary sale by retail of spare parts and accessories for motor vehicles,
- (b) the cleaning of motor vehicles,
- (c) installation of accessories,
- (d) inspecting, repairing the servicing of motor vehicles (other than body building, panel beating, spray painting, or chassis restoration),
- (e) the ancillary retail selling or hiring of general merchandise or services or both.

[2] SCHEDULE 8 Development for Certain Additional Purposes

Ms 15786 Sy (No 452) Mona Vale Road, St Ives, as identified on the map marked Ku-ring-gai Local Environmental Plan No 214 deposited in the office of the Council – service station.

ENVIRONMENTAL LEVY SMALL GRANTS SCHEME - ROUND FIVE

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To seek Council's support to fund ten (10) Environmental Levy Small Grant projects.

BACKGROUND:

The community small grants scheme is designed to assist the Ku-ring-gai community to fund small community based environmental projects at the neighbourhood level. As part of a review process an independent small grants panel has been established, as resolved by Council.

COMMENTS:

Twenty two (22) applications were received under round five of the program. Of these, the small grants panel recommended funding ten (10) applications with a combined contribution of \$39,576.00.

RECOMMENDATION:

That Council supports the decision to fund the ten (10) projects recommended by the small grants panel as part of the Environmental Levy.

PURPOSE OF REPORT

To seek Council's support to fund ten (10) Environmental Levy Small Grant projects.

BACKGROUND

The Environmental Levy community small grants scheme is designed to assist the Ku-ring-gai community to fund small community based environmental projects at the neighbourhood level. The scheme was identified in the development of the Levy with strong support by the residents and Councillors as an opportunity to invest at the local level into projects of direct community benefit.

As part of the scheme, an independent panel was established to provide community and peer review of grant applications, and make recommendation to council, and set and review the funding guidelines and protocols (refer to attachment 1). Membership on this panel was previously considered and adopted by Council on 26 September 2005.

Table 1 below outlines the number of projects and amount of money funded by the Environmental Levy in each round to date.

Table 1: Summary of grants funded by the Environmental Levy to date

	Number of successful applications	Funding allocation
Round 1	2	\$12,500
Round 2	12	\$52,249
Round 3	9	\$36,982
Round 4	9	\$40,000

COMMENTS

The panel met on 22 January, 2008 to discuss the applications and make recommendations. On consideration of the applications the panel were guided by previous comments by Council that suggested stormwater harvesting tanks for schools and other public building could attract funding from other government grants.

Table 2 provides a summary of the ten applications recommended for funding. Detailed comments on the recommendations of the panel are provided as Attachment 2. Of the twelve (12) applications that were not recommended by the panel it is suggested that the small grants panel provided the applicants with details as to why their application was not recommended and make suggestions for future applications and projects (refer to attachment 2).

Item 6

S04553
1 February 2008*Table 2: Summary of applications received and recommended:*

Applicant	Project summary	Funding sought	Recommended Funding
Kingsford Avenue Bushcare – Margaret Booth	Bush regeneration and weed removal	\$5,000	\$5,000
Robert Dash	Support bushcare volunteers through contract labour	\$1,100	\$1,100
Jinna Way Bushcare – Margaret Beavis	Support bushcare volunteers through contracted pre-fire weeding	\$2,000	\$2,000
Paddy Pallin Reserve – Robert Pallin	Support through weed removal and education program	\$3,226	\$3,226
Masada College – Cara Williams	Development of a recycling program	\$3,750	\$3,750
Wahroonga Public School – Susan MacFarlen	Weed control of endangered ecological communities	\$5,500	\$5,500
Friends of Lane Cove National Park – Natalie Saville	Track construction at Dalrymple Hay/ Browns Forest (endangered ecological communities)	\$5,000	\$5,000
Macquarie University – Mark Taylor	Student study in determining water quantity and quality effects arising from urbanisation	\$4,950	\$5,000
Jane Gye	Streetcare assistance , planting and formalising pedestrian access	\$5,000	\$5,000
John Balint	Student study in sub-catchment based planning	\$5,000	\$4,000
TOTAL		\$40,526	\$39,576

CONSULTATION

The fifth round of funding was promoted through advertisements in local papers, the Mayor's column, bus shelters, website and through "Out in the Open" and "Bushcare News". Applications closed on 7 December, 2007

Consultation on the review and selection of grant projects has been undertaken by the small grants panel. This comprises of 3 local residents, with experience in:

- Government policy and guidelines;
- Writing skills;
- Community projects;
- Local issues;
- Reviewing projects; and
- Environmental issues.

Correspondence was through email, post and face-to-face meetings and two Council representatives were present at the meeting on 22 January, 2008.

FINANCIAL CONSIDERATIONS

\$80,000 per year has been allocated for the community small grants scheme each year as part of the Environmental Levy. A total of \$39,576 has been recommended for the fifth round. This would enable a similar amount for the sixth round, scheduled for allocation in the 2007/08 financial year.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Due to the focus of the applications on the natural environment and bushland, consultation was only undertaken within the Strategy Department.

SUMMARY

This report seeks Council's endorsement for the projects to be funded from the Environmental Levy, round five of the community small grants scheme. A total of twenty two (22) applications were received. The small grants panel has recommended ten (10) projects be funded. Unsuccessful applicants will be contacted and be given advice as to why their application was not funded and how to better target applications in future rounds.

RECOMMENDATION

That Council support the following applications for funding under round five of the community small grants scheme:

1.	Kingsford Avenue Bushcare Group – weed removal for bush regeneration	\$5,000
2.	Robert Dash – stormwater ditch/ drain works	\$1,100
3.	Jinna Way Bushcare – pile burns to stimulate biodiversity	\$2,000
4.	Paddy Pallin Reserve – weed removal for bush regeneration	\$3,226
5.	Masada College – environmental education	\$3,750
6.	Wahroonga Public School – regeneration at school	\$5,500
7.	Friends of Lane Cove National Park – Blue Gum High track maintenance	\$5,000
8.	Macquarie University – water quality/ quantity effects from urbanisation	\$5,000
9.	Jane Gye – streetcare support (plantings/ pedestrian access)	\$5,000
10.	John Balint – sustainability study	\$4,000
TOTAL		\$39,576

Mary-Lou Lewis
**Natural Areas & Environmental
Levy Program Leader**

Peter Davies
**Manager Corporate Planning
& Sustainability**

Andrew Watson
Director Strategy

Attachments:
1. Small Grant guidelines - 894438
2. Detailed summary of applications received - 885122

Small Grants Scheme Information & Guidelines

The Community Small Grants Scheme is designed to assist the Ku-ring-gai community to fund small community- based environmental projects at neighbourhood level. These grants may also help community groups draw additional grant funds, increasing opportunities and the value of their projects. Individuals or organisations may apply for amounts up to \$5,000.

** Please note that the Scheme is unable to support water tank projects.*

Broad Objectives of the Small Grants Scheme

The Small Grants Scheme will:

- Provide funding to individuals and organisations through small grants to plan and implement activities and projects of direct and practical environmental benefit to Ku-ring-gai;
- Encourage broad community participation in the development and implementation of activities that benefit the Ku-ring-gai community;
- Assist applied learning that will support current and future sustainable actions.

Grant Assessment Criteria

Ku-ring-gai Council aims to provide funding support to projects or activities that are achievable and can demonstrate a direct practical benefit within Ku-ring-gai Local Government Area. Projects likely to receive funding include on-ground works such as street planting to protect wildlife and local bushland regeneration.

Applications need to demonstrate how the project or activity meets the following criteria:

- Contributes to a sustainable community and has an environmental benefit for a significant section of the community
- Cost effectiveness
- Has a plan of management, demonstrating sound management practices including planning to achieve the proposed objectives
- Planning towards incorporating financial, social and environmental sustainability
- Comply with relevant legislation including, but not limited to, NSW Anti-Discrimination Act 1977

Funding Limits

The grants will generally be less than \$5,000. However, in exceptional cases special grants of up to \$10,000 are possible if they are likely to result in significant practical, on-ground environmental benefit.

Eligibility

A. All residents, ratepayers and community organisations operating within or having a benefit to Ku-ring-gai Local Government Area are eligible to apply for funding **and**

B. Individuals and/or organisations may apply for funding for applied research of direct relevance to the environment of Ku-ring-gai Local Government Area

Subject to the following terms and conditions:

1. Community groups active in Ku-ring-gai Local Government Area, may apply for funding for activities and projects with recognisable on-ground environmental benefit

2. Activities may be carried out on both public and private lands

3. Schools within Ku-ring-gai Local Government Area may apply for funding for activities and projects with recognisable on-ground environmental benefit

4. Organisations must include a copy of the organisation's latest audited financial statement(s). Where an organisation is not subject to audit requirements, a statement of income and expenditure and balance sheet over the past 12 months must be provided

5. Applicants should fill out all relevant questions on the application form

6. An application must demonstrate how the project will benefit the community, without discrimination on the basis of race, religion, gender, age, sexual preference or disability, unless a relevant exemption under anti-discrimination legislation is attached

7. The grants provided by Council are to be expended only on projects as outlined in the application

8. The support provided by Council is to be directed only to projects or activities outlined in the application

9. Applications to purchase equipment or for capital works with a value exceeding \$1,000 must be accompanied by at least two (2) written quotes. Council reserves the right to retain such purchased equipment at the end of each project unless there is some ground for allowing it to be kept by the project grantee

10. Organisations already receiving funding from Council must submit a completed Acquittal Form (which is attached to the Small Grants Scheme Application Form)

with an evaluation of any previously funded projects, together with proof of expenditure.

11. In relation to Goods and Services Tax -

a) It is preferred that applicants are registered for GST purposes. If you are a successful applicant and are registered for GST purposes, you will need to submit to Council a Tax Invoice for the grant plus 10% GST before any funds can be released.

b) Organisations not registered for GST but holding an Australian Business Number should provide this to Council to avoid paying Withholding Tax at a rate of 48.5%.

c) Organisations that are neither registered for GST and do not have an ABN will have to:

i) Call the free Tax Help Line on 132 478 for enquiries regarding ABN eligibility.

ii) Demonstrate to Council how you comply with the Tax Office's ABN exemption rules and complete a "Statement by Supplier Declaration Form" accordingly. These forms can be collected from the Customer Services Centre, Ku-ring-gai Council, 818 Pacific Highway, Gordon, or from any Post Office.

Application Assessment and Selection

Small Grants Scheme Applications are assessed by the Community Small Grants Panel. Recommendations are then made to Council for determination, subject to the provisions of section 356 of the Local Government Act 1993.

Notification

Applicants should allow eight weeks to hear whether or not the application has been successful.

Funding Release

Funds for successful applications will normally be available approximately two weeks after the successful applicant has lodged all the necessary tax information and payment details with Council's Environmental Levy Program Leader.

Small Grants Scheme

General Guidelines

Please read this section carefully, as well as the Applicant Guidelines for Community Small Grants Scheme:

- Applicants should fill out all questions on the application form
- Applicants should ensure that the completed form contains all relevant information and is legible, preferably typed, not hand written
- Applicants should ensure that the proposed project or activities are achievable with a direct and practical environmental benefit to Ku-ring-gai and its community, with a view to a sustainable future (see objectives)
- You will be ineligible for funding in any Program if you have not provided an acquittal of previous support. (Acquittal Form is attached to Small Grants Scheme Application Form)
- Applicants should ensure they have received acknowledgment from Council of any previously submitted Acquittal Forms
- Council may require applicants to provide additional information on request
- Include a time-line with key milestones for financial reporting, to be reviewed and monitored by the Small Grants Panel
- To maximise the chance of a successful application, it is recommended that the applicant contact the Environmental Levy Program Leader prior to submitting any application to discuss the aims, outcomes and any issues that are of concern
- Please note that the Scheme is unable to support water tank projects

For more information contact:

Mary Lou Lewis

Environmental Levy Program Leader

Phone: 9424 0961

Email: envirolevy@kmc.nsw.gov.au

Applications should be emailed as above or posted to:

Ku-ring-gai Council

Open Space

Locked Bag 1056

PYMBLE NSW 2073

Round five closed 5 December 2007 Environmental Levy Small Grants

	Applicant Name	Project name	Advisory Committee & Staff comments on applications	Amount requested	Successful	Amount allocated for project
1	Lower Blackbutt Creek Bushcare group – Jill Johnston	399 Lower Blackbutt Creek Gordon	<ul style="list-style-type: none"> This is the third application this group has submitted (previous two were successful). Council should commit to and consider increased investment in the management of Blackbutt Creek bushland. The groups' needs could be combined with ongoing projects and through Environmental Levy funded Bushcare support. 	\$4,310	No	-
2	Kingsford Avenue Bushcare Group – Margaret Booth	End of Ulm Avenue, South Turramurra	<ul style="list-style-type: none"> This is Kingsford Avenue bushcare group's first application. Part of the application highlighted an eroding embankment which has been addressed by other Environmental Levy funds. Remaining components of this application will be funded through this round of small grants. 	\$5,000	Yes	\$5,000
3	Robert Dash	High Ridge Creek reserve (stormwater ditch/ drain)	<ul style="list-style-type: none"> This round of small grants should support Mr Dash's project including funds for extra labour. Rocks shall be sourced and delivered by Council 	\$1,100	Yes	\$1,100
4	Jinna Way bushcare – Margaret Beavis	Pile burning to stimulate biodiversity	<ul style="list-style-type: none"> This application is the first for this long standing and highly regarded bushcare volunteer. The application should be reviewed by Council staff in regards to fire management and associated Department of Environment and Climate Change (DECC) application to burn. 	\$2,000	Yes	\$2,000
5	Killara Public School – Felicity MacDonald	Erosion control	<ul style="list-style-type: none"> The Committee felt the application was asking to fund the school's working bee. The degree of work and associated problems, a structural engineering challenge, was considered beyond the scope of Environmental Levy. The panel suggested Council staff review the impacts of adjoining property – 17 Highbridge, Killara that may be contributing to the run-off and erosion issue. 	\$10,000	No	-
6	East Roseville Bowling Club – Roger Parks	Tank plumbing	<ul style="list-style-type: none"> The panel considered that this application was requesting funds for building maintenance. The lease includes maintenance of guttering and thus is the responsibility of the lessee. 	\$5,621	No	-
7	Paddy Pallin Reserve – Robert Pallin	Weeding to increase bush regeneration	<ul style="list-style-type: none"> The panel was supportive of this application - a weed related project which has been privately financed by the applicant. An education component to be referred to Council's Community Biodiversity Officer, Council's Park Maintenance staff and mowing contractor. 	\$3,226	Yes	\$3,226
8	Holy Family Lindfield – Gabriel Thackeray	Spring loaded taps	<ul style="list-style-type: none"> The panel considered this application to be part of the school infrastructure and thus school maintenance. The Committee recommended the applicant seek other funding opportunities, such as Every Drop Counts. 	\$5,000	No	-

Round five closed 5 December 2007

Environmental Levy Small Grants

9	Masada College – Cara Williams	Environmental Education	<ul style="list-style-type: none"> This application could form a template for other schools in regard to recycling waste. Council could embellish the project. Engage co-operation of Council's waste services staff together with an opportunity to link to Department of Education and Training (DET) and DECC. Council to investigate the project with similar schemes. 	\$3,750	Yes	\$3,750
10	Wahroonga Public School – Susan MacFarlen	Regeneration at the bush school	<ul style="list-style-type: none"> This is the second application from the School. The Committee considered it necessary to support due to the endangered ecological communities (EEC) and the Council's commitment to manage the surrounding adjacent bushland. Continue to encourage the school to contribute to the protection of it's EEC. 	\$5,500	Yes	\$5,500
11	Westleigh Walpoles – Julie Walpole	Learning about and caring for your local bush	<ul style="list-style-type: none"> This application was not considered to be accessible by the general community. The panel thought not to fund it as it is not considered in the small grant guidelines. Council could offer to assist via programs eg. Landcare and Bushcare programs. 	\$5,000	No	-
12	Bonnie McGee – St Ives Garden Wildflower Garden APS group	Sustainable watering system propagation house	<ul style="list-style-type: none"> These were the first submissions (see below) for this applicant (combined internal Council and community group). The panel considered the funding of the projects described in the application should be covered by Council's capital works or facilities budget. 	\$5,000	No	-
13	Bonnie McGee – St Ives Garden Wildflower Garden APS group	Sustainable garden irrigation system	<ul style="list-style-type: none"> As above, the panel considered the funding of the projects described in the application should be covered by Council's capital works or facilities budget. 	\$4,700	No	-
14	Triple H radio station	Environment Live	<ul style="list-style-type: none"> The Committee considered this application would not benefit the greater community. Council will inform the applicant of other options of benefit from the Federal Government, eg: small equipment – Brendan Nelson, Council - Community services grants and Telstra's environmental grant. 	\$3,904	No	-
15	CARES – John Watts	Chairs	<ul style="list-style-type: none"> The Committee discussed that although the project was worthy it did not appear to meet the environmental and community benefits. 	\$2,520	No	-
16	Friends of Lane Cove National Park – Natalie Saville	Blue Gum High Track maintenance boardwalk and bench	<ul style="list-style-type: none"> This is the second application by the friends of Lane Cove National Park. The Committee considered the project to be useful particularly being an EEC and other funds are spent to maintain it. The Committee requested the assurance of maintenance of the trail by National Parks. 	\$5,000	Yes	\$5,000
17	Lightcliff Avenue – Andrew Murrie	Neighbourhood riparian recovery	<ul style="list-style-type: none"> This application was for work on private property which the Committee considered not appropriate to fund. 	\$5,000	No	-

Round five closed 5 December 2007

Environmental Levy Small Grants

			<ul style="list-style-type: none"> It was suggested to refer the land owner to Council's riparian policy and guidelines. 			
18	Macquarie University – Mark Taylor	Determining water quality/ quantity effects arising from urbanisation	<ul style="list-style-type: none"> Mark Taylor declared a conflict of interest and left the room for the item. The Committee considered the usefulness of this data. This project and data to Council's catchment program and the high level of in kind and technical assistance that would be given to the project. 	\$4,950	Yes	\$5,000
19	Permaculture North – Penny Pyett	Positive solutions to national water crisis	<ul style="list-style-type: none"> This is the second application from Permaculture North, with the first being successful. The panel considered the applicant self fund their festival as the financial analysis indicated that the event would not be dependent on this grant. Further the festival program did not incorporate an opportunity for Council to present. Questions were raised if Permaculture North could link to Council's Wildflower Festival at the Wildflower Garden. The panel valued the intent and information to be presented but noted that target audience was wider than the Ku-ring-gai local government area. 	\$10,000	No	-
20	Jane Gye	Marshall Avenue Warrawee	<ul style="list-style-type: none"> This application sought funding to construct a footpath and revegetate the entrance to the street and streetcare site. The panel supported the commitment by the street care group. They also support the need to improve the access to the road verge. It was discussed that any construction of the footpath must meet the parameters set by council's footpath guidelines. 	\$5,000	Yes	\$5,000
21	John Balint	Southern and Northern Creek sustainability study	<ul style="list-style-type: none"> This application sought to support the study of a catchment based operational plan, looking at riparian and water quality. The panel recommends partially funding the project and the student made aware of the source of the funding made available to him/her. Council's Technical Officer – Water & Catchments will be able to support this work. 	\$5,000	Yes	\$4,000
22	Debbie Schweickle	East Lindfield Community Preschool playground upgrade project	<ul style="list-style-type: none"> As this application was late, the Committee decided it was not acceptable. 	\$4,740.06	No	-
			TOTAL	\$106,321.06		\$39,576

COMPLIANCE OF TRANSPORT FACILITIES WITH DISABILITY DISCRIMINATION ACT REQUIREMENTS

Ward: All

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To report on consultant submissions to audit bus stops and to prepare an action plan for compliance with disability requirements.

BACKGROUND:

Performance Standards under the Disability Discrimination Act obligate Council to ensure that 25% of Ku-ring-gai's bus stops are accessible and compatible with easy-access buses by December 2007. A brief to audit Ku-ring-gai's bus stops and to develop an action plan for their upgrade has been circulated to consultants. Two study submissions have been received. The fee for the preferred proposal is \$18,500.

COMMENTS:

The proposed study will identify the level of compliance and will recommend an action plan, to enable Council to comply with future targets. The Human Rights Commissioner has offered to work with Council to develop solutions which could be made available to other Councils.

RECOMMENDATION:

That the study proposal submitted by Accessibility Solutions be accepted and funded from the Street Furniture Reserve.

PURPOSE OF REPORT

To report on consultant submissions to audit bus stops and to prepare an action plan for compliance with disability requirements.

BACKGROUND

The Disability Standards for Accessible Public Transport under the Disability Discrimination Act (DDA) 1992, set out performance requirements for the operation of transport services and for access to them.

The Standards specify that by 31 December 2007, 25% of bus stops, for example, be accessible and compatible with easy-access buses. An audit is required to confirm Council's level of compliance with the standards. Council's traffic staff do not have the experience or time to undertake the audit and prepare an action plan.

Consequently, a brief was prepared (copy **attached**) for a study into the level of compliance with the Accessible Public Transport Standards, of Council's bus stops and other affected facilities to comply with those Standards.

The brief calls for the following study tasks to be undertaken:

1. Specify what the Disability Standards require of Council and identify any external funding sources available to Council for work to comply with those requirements.
2. Audit all bus stops and other affected facilities in Ku-ring-gai, for compliance with Disability Standards for Accessible Public Transport.
3. Assess what needs to be done at each bus stop or facility to make them compliant.
4. Estimate the costs of work recommended, based on 2008 costs.
5. Comment what adjoining work needs to be done for access to/from bus stops (footpaths and grades in vicinity) for compliance.
6. Prioritise work, in terms of an Action Plan that could be used by Council in future, to continue upgrading work. Consider grouping work for practicality of construction.
7. Present the information in a readable format, in recommended priority, showing all relevant or requested information.

The brief was distributed to three consultants, considered by the Human Rights and Equal Opportunity Commission (HREOC), to be capable of undertaking the work. They are; Accessibility Solutions (NSW) Pty Ltd, Strategic Transport Advisers Pty Ltd and Westwood Spice.

Submissions to undertake the study were received from two consultants; Accessibility Solutions and Strategic Transport Advisers. A submission was not received from Westwood Spice.

Item 7

S02114
31 January 2008

On 11 December 2007, Councillor Shelley asked a Question Without Notice about the level of Council's compliance with DDA requirements. In a response dated 2 January 2008, the Director Operations advised Council of the proposed study brief and that the audit, including funding of the audit, will be the subject of a report to Council following receipt of consultant submissions.

Study Submissions

Details of the two study proposals received, include:

1. Accessibility Solutions (NSW) Pty Ltd

The submission proposes the following methodology:

1. To meet with Council to further discuss project expectations, unit costs for infrastructure works and principles for prioritising future works.
2. To meet with bus companies to review selection criteria for bus stop locations to develop an understanding and potential for bus stop relocations where topographical access barriers may exist.
3. Review RailCorp Easy Access upgrade program for inaccessible stations within Ku-ring-gai.
4. To undertake a pilot audit of selected sample of bus stops and prepare a draft report format to Council for adoption.
5. Continue the field audit and prepare a report for Council as requested in the brief including photographic evidence, route maps with bus stop locations, costing and priorities in spreadsheet format.

Mark Relf, Principal Consultant, appears to have an extensive background in working on accessibility matter and practices.

The fee to undertake the proposed study is \$18,500 (inclusive of GST).

2. Strategic Transport Advisers Pty Ltd

The submission proposes to fully address the study requirements, as well as liaise with bus operators about passenger information and identification signage, to consult the HREOC to ensure the acceptability of the proposed Action Plan under the DDA and also to be available to meet with/present to Councillors/Council's Access Committee both during and after the study.

Strategic Transport Advisers propose a larger team of specialists to work on the study.

The fee to undertake the proposed study is \$53,900 (including GST), or \$47,300 to undertake a simplified study collecting less information at individual sites.

COMMENTS

The consultant study proposals are considered to address the tasks proposed in Council's brief. Strategic Transport Advisers' proposal includes additional work and is considered far more involved. The costs of undertaking that study are considerably higher and therefore difficult to justify.

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The study proposal from Accessibility Solutions is considered to be cover the brief requirements and the fee is considered reasonable.

While the DDA places obligations on Councils, the process for ensuring compliance with the legislation is through resolution of complaints, lodged with the HREOC, by people who believe they have suffered discrimination.

Advice from HREOC is that funding assistance is generally not available to either undertake the study or to modify facilities. However, the Human Rights Commissioner, Mr Graeme Innes AM has written to Council advising of the possibility of assistance and working with Council and its consultant in determining the methodology and entering into a partnership arrangement. A copy of the letter is **attached**.

It is not known at present, whether Council complies with the December 2007 requirement that 25% of Council's bus stop facilities comply with the legislation and standards. However, recent bus shelter installations comply and it is considered that a number of others do. It is understood that there are over 700 bus stops within Ku-ring-gai.

The DDA Standards set targets which require 100% compliance by 2022. Specifically the targets set for bus stop facilities are:

25% compliant by 31 December 2007
55% compliant by 31 December 2012
90% compliant by 31 December 2017
100% compliant by 31 December 2022

It is suggested that the proposal from Accessibility Solutions be accepted and funded.

During the study, it is proposed to liaise with bus operators, with the view that any redundant stops be removed. The audit process may recommend relocation of some stops to assist with compliance.

CONSULTATION

Council's draft brief was discussed with HREOC staff prior to the invitation of study submissions and the Commissioner has written regarding the study. No public consultation has been undertaken regarding the study. Local bus operators have been made aware of the study.

FINANCIAL CONSIDERATIONS

The study and future improvements are Council's responsibility. The study fee of \$18,500 could be funded from the Street Furniture Reserve. However, financial assistance might be available from HREOC but the amount and details will need to be negotiated.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Council's Manager Finance and Community Development Officer (Aged Services) have been consulted in the preparation of this report.

Community Department advises;

The proposed study and consultant submissions have been discussed with staff from Community who have the responsibility for overseeing the implementation of Council's Access Policy and the Disability Discrimination Act Action Plan 2005- 2009. This Plan commits "Council to develop a maintenance program to upgrade bus shelters and taxi ranks to bring them up to Australian Accessible Transport Standards". In reviewing both consultant submissions it is considered that both companies could undertake the project.

Community staff supports the recommendation that Accessible Solutions be appointed to undertake the study.

SUMMARY

Disability Standards under DDA set out performance standards for access to transport services provided by Council. Specifically, by the end of 2007, 25% of bus stops were to be accessible and compatible with easy-access buses. A brief to undertake an audit of Ku-ring-gai's bus stops and to develop an action plan to upgrade bus stops has been circulated to three consultants. Two submissions have been received. The preferred study proposal from Accessibility Solutions, for the audit and action plan, has a fee of \$18,500.

The Human Rights Commissioner has offered to work with Council to develop design models and alternative solutions, which could be made available to other Councils.

Bus companies will be advised that in the event of any changes to bus routes requested in the future, they will be required to fund the installation of alternative facilities to meet Disability Standards.

RECOMMENDATION

- A. That Council note the study submissions received to undertake an audit and prepare an action plan to address Council's obligations under the Disability Discrimination Act 1992, and the Disability Standards for Accessible Public Transport under that Act.
- B. That Council offer the study audit to Accessibility Solutions (NSW) Pty Ltd at a fee of \$18,500, subject to Accessibility Solutions agreeing to undertake further work which may be negotiated with the HREOC, and that the study be funded from the Street Furniture Reserve.

Item 7

S02114
31 January 2008

- C. That Council enter into a partnership arrangement with the Human Rights and Equal Opportunity Commission with regard to the preparation of design models and methodology together with funding assistance.
- D. That the bus companies be informed of Council's proposal and advised that any future changes to bus routes will require them to fund the installation of infrastructure that complies with the Disability Standards for Accessible Public Transport.

George Koolik
Manager Traffic and Transport

Greg Piconi
Director Operations

Attachments:

- 1. Study Brief - 868947**
- 2. Letter from Human Rights Commissioner - 895004**
- 3. Study submission from Accessibility Solutions - 883725**
- 4. Study submission from Strategic Transport Advisors - 885061**

CONSULTANT BRIEF

**Study into Compliance of Transport Facilities under
Disability Discrimination Act**

**Ku-ring-gai LGA
(January 2008)**

Background

The Disability Standards for Accessible Public Transport under the Disability Discrimination Act set out performance requirements for the operation of transport services and for access to them.

The Standards specify that by 31 December 2007, 25% of bus stops, for example, be compliant, in terms of being accessible and compatible with easy-access buses.

This brief is for a study of the level of compliance with the Standards, of bus stops in Ku-ring-gai, and the recommendation of an Action Plan to upgrade bus stops and any other affected facilities, to comply with those Standards.

The following website may be helpful in undertaking the study;
http://www.humanrights.gov.au/disability_rights/transport/busstops.htm

Tasks

1. Specify what the Disability Standards require of Council and identify any external funding sources available to Council for work to comply with those requirements.
2. Audit all bus stops and other affected facilities in Ku-ring-gai, for compliance with Disability Standards for Accessible Public Transport.
3. Assess what needs to be done at each bus stop or facility to make them compliant.
4. Estimate the costs of work recommended based on 2008 costs.
5. Comment what adjoining work needs to be done for access to/from bus stops (footpaths and grades in vicinity) for compliance.
6. Prioritise work, in terms of an Action Plan that could be used by Council in future, to continue upgrading work. Consider grouping work for practicality of construction.
7. Present the information in a readable spreadsheet, in recommended priority, showing all relevant or requested information.

Other

1. The Action Plan and recommendations are to be presented to Council in the form of a report by 28 March 2008.
2. Council's contact is George Koolik, Manager Traffic and Transport, telephone 9424 0937, email koolik@kmc.nsw.gov.au

3. Submissions are to offer to undertake all the required work for a fixed lump sum (including GST). A schedule of hourly rates for personnel is to be provided, as well as their curriculum vitae.
4. Five paper copies of the Final Report and Action Plan are to be provided, as well as an electronic copy.
5. Written submission, received by 30 January 2008, to be addressed to:

General Manager
Ref S02119
Ku-ring-gai Council
Locked Bag 1056
PYMBLE NSW 2073

or email to koolik@kmc.nsw.gov.au

***Human Rights and
Equal Opportunity Commission***

***Human Rights Commissioner &
Commissioner Responsible for
Disability Discrimination***

Mr Greg Piconi
Director Operations
Kur-ing-gai Council
Locked Bag 1056
Pymble
NSW 2073

Dear Mr Piconi

As you will be recall last year I wrote to all local government authorities reminding them of their obligations under the Disability Standards for Accessible Public Transport 2002 to meet certain compliance levels by December 2007 in relation to public transport conveyances and infrastructure.

I was particularly concerned to remind those Councils that have responsibility for bus stops and any associated facilities that failure to achieve 25% compliance by December 2007 would leave them open to complaints under the Disability Discrimination Act.

While continuing to be concerned about the lack of compliance I was pleased to read recently of Ku-ring-gai Council's proposed initiative to address the issue of bus stop compliance by undertaking a systematic survey and developing an upgrade plan.

I can see a number of important benefits from such an approach.

First, Council will be showing a real commitment to playing its part in ensuring an accessible and sustainable community for all its residents and visitors. Secondly, collecting data and developing a plan of action ensures a systematic approach to prioritising which bus stops to address first and allows for a planned budgetary approach. Thirdly, in doing so Council would be addressing an existing liability that might otherwise need to be addressed in the context of complaints. Finally, a research based approach would allow Council to develop some best practice models for use on those bus stops where topographical or other difficulties mean that full technical compliance might not be possible.

I should also note that if Council developed a plan of action for addressing existing responsibilities such a plan might form part of an application for temporary protection from complaints during the period of implementation.

I appreciate that collecting data and developing a plan of action requires some resource commitments but I believe the benefits outlined above warrant such a commitment.

While it would not be appropriate for the Commission to provide resources to any individual Council purely to address its liabilities there are some potential broader benefits that may arise from your proposed work. In particular I can see benefits in making available more broadly the methodology and any tools developed for undertaking a survey of existing

Human Rights and Equal Opportunity Commission

Level 8 Piccadilly Tower 133 Castlereagh Street Sydney NSW 2000 GPO Box 5218 Sydney NSW 1042
Telephone: 02 9284 9812 Facsimile: 02 9284 9797 Complaints Info Line: 1300 656 419 Teletypewriter: 1800 620 241 (toll free)
Website: <http://www.humanrights.gov.au> ABN 47 996 232 602

bus stops. Similarly I can see great benefit in any design models and alternative solutions being made available to other Councils and responsible organisations.

I would therefore be eager to discuss with Council the possibilities of developing a partnership arrangement whereby any consultant brief included a requirement for the production of resources that the Commission might make available more broadly. Such a partnership would include an agreement for a joint approach and a contribution to the production of that material from the Commission.

I would welcome an opportunity to discuss this matter further once Council has had an opportunity to discuss pursuing this strategy.

Yours sincerely

A handwritten signature in black ink, appearing to read 'G. Innes', with a wavy line extending from the end.

Graeme Innes AM
Human Rights Commissioner and
Commissioner responsible for Disability Discrimination
12 February 2008



29TH January 2008

Mr George Koolik
Manager Traffic & Transport
Ku-ring-gai Council
Locked Bag 1056
PYMBLE NSW 2073

koolik@kmc.nsw.gov.au
ph 9424 0937

Dear Mr Koolik

Your Ref: S02119 - DDA Transport Facilities Project – Access Consultancy

I am pleased to present the following fee proposal to provide access advisory services for the review of Public Transport Infrastructure within the municipality.

In particular the accessibility of bus stops and footpath approaches having regard to the requirements of the DDA Transport Standard and related Australian Standards – 1428 parts 1, 2, 4 as applicable.

I have read the Brief and propose the following methodology;

1. To meet with Council to further discuss project expectations, unit costings for infrastructure works and principals for prioritising future works.
2. To meet with bus companies to review selection criteria for bus stop locations to develop an understanding and potential for bus stop relocations where topographical access barriers may exist.
3. Review Railcorp Easy Access upgrade program for inaccessible stations within the municipality.
4. To undertake a pilot audit of selected sample of bus stops and prepare a draft report format to Council for adoption.
5. Continue the field audit and prepare a report for Council as requested in The Brief including photographic evidence, route maps with bus stop locations, costing and priorities in spreadsheet format.

Proposed Fee is \$18,500 (including GST)

Project Experience and Expertise

See attached sample list of past projects completed by Accessibility Solutions. In addition to this list the areas for direct relevance to this project include;

- Mark Relf is a member of the AS1428 committee which is responsible for developing standards for pedestrian infrastructure, including tactile ground surface indicators.
- Mark Relf participated in the review of the State Transit Bus Stop Style Guide.
- Access Consultant for bus/rail interchanges at Epping, Hurstville, Ashfield, Liverpool and Manly Wharf and more recently the planning proposals for Lindfield Station upgrade.



Should you require further information regarding this proposal then do not hesitate to call me on **0417-467-007 or 9661-1945.**

Yours sincerely

A handwritten signature in blue ink, appearing to read 'MRelf'.

Mark Relf, Access Consultant

CONSULTANCY PROFILE & STATEMENT OF EXPERTISE

Accessibility Solutions consultancy offers a range of services to provide advice for clients to develop new and modify existing buildings, facilities and services to be accessible to people with disabilities to comply with legislation and regulations relevant to people with disabilities.

Relevant legislation and regulations that underpins advice includes the Disability Discrimination Act (DDA) Building Code of Australia, Australian Standards 1428, HREOC Advisory Notes on Premises, DDA Transport Standard, State Environment Planning Policy No. 5 Housing for Older People or People With a Disability (SEPP 5) / Seniors Living Policy, SEPP 65 – Residential Flat Buildings Design Code and various local government DCP's.

The scope of services provided by Accessibility Solutions includes:

- Plan Appraisals and design advice
- Access Reports for development applications and construction certificates
- Expert Reports for Court evidence
- Access Auditing of existing buildings, facilities, transport conveyances and infrastructure
- Policy and document reviews and development of Disability Action Plans
- Staff training in access auditing

The services consider issues concerning people with all types of disability including; physical; vision; hearing, intellectual and other cognitive impairments that may affect access for people with a disability consistent with the Disability Discrimination Act.

As principle consultant Mark Relf has considerable experience and expertise in a wide range of access related projects and is a recognised Access Adviser approved by the NSW Ageing and Disability Department and has attained accreditation with the Association of Consultants in Access Australia for the purposes of providing advice concerning access to the built environment and services for people with disabilities.

His expertise has been gained over 20 years working in management and advocacy roles within the disability sector and since 1994 providing advice to clients on access issues. Mark also participates on various key committees concerning access for people with disabilities. His qualifications and affiliations are:

- Accredited Member of the Association of Consultants in Access Australia and Committee of Management member.
- Accredited Member of the Access Institute of NSW.
- Member, Standards Australia ME/64 Committee responsible for the AS1428 suite and AS4299 – Adaptable Housing.
- Member, NSW Heritage Office's – Fire, Access and Services Advisory Panel.



EXAMPLE PROJECTS

ACCESS APPRAISAL REPORTS – NEW DEVELOPMENTS FOR DA & CC

- RESIDENTIAL DEVELOPMENTS (ADAPTABLE HOUSING)

- Rhodes Waterside (7 residential lots, 1,000+ apartments).
- Breakfast Point apartments and supermarket project Stage 3C1.
- Cappella Apartments Kensington.
- Mixed commercial residential developments; Pittwater Road and Barrenjoey Road Narrabeen (3) and Mona Vale (2), North Sydney (2), Manly(3), Collaroy (2), St Leonards.
- Residential Flat Buildings - Lindfield(6), Killara(7), Turramurra(2) Wahroonga (3) Warrawee(3) Lane Cove(3), Rocky Point Road Ramsgate(3), Hurstville, Regatta Quays Newcastle, Wollongong, St Ives (2), St Marys, Camperdown(3), Marrickville (4).
- Ashfield RSL and residential redevelopment.
- Prince Henry redevelopment project.

COMMERCIAL/RETAIL DEVELOPMENT

- Macquarie Park(4), Mona Vale (4), Warriewood, Belrose(2) North Ryde (3), Norwest - Bella Vista, Gosford (Workcover Head Office), 259 George Street City,
- Commercial fitouts - Macquarie Park, North Ryde, St Leonards, etc,
- **Shopping Centres** - Westfield Bondi Junction, Westpoint Blacktown and 300+ various tenancy fitouts and Supermarkets (9) Newcastle, Mayfield, Greenhills, Rutherford, Neutral Bay, Lane Cove, Cardiff, Newport, Thornleigh, Blaxland, Pyrmont, ALDI stores.
- Hotels – City(12), Paddington(2), Balmain, Rozelle, Bondi, Bronte, Ashfield, Surry Hills, Dural, Hunters Hill, Lane Cove, Maroubra, Brookvale, Kensington,
- Accommodation Hotels – Wollongong (2), Ryde, Sydney (2), Newcastle.

- INDUSTRIAL DEVELOPMENTS

- Fairfield Road Yennora, Jubilee Avenue (2), Ponderosa Parade (2) – Warriewood (3),

SEPP 5 / SENIORS HOUSING – ACCESS APPRAISALS AND REPORTS.

- Plan appraisals, DA and CC reports, Court reports, for Ku-Ring-Gai Council, Pittwater Council, Kogarah Council, Willoughby, Wingecarribee Council and numerous architects and developers for more 300 separate projects for in-fill housing, villages, residential aged care facilities.

TRANSPORT INFRASTRUCTURE AND SERVICES

- Manly and Abbotsford Wharf / Bus Interchanges.
- Epping, Ashfield, Hurstville, Liverpool, Woy Woy, Newcastle and Padstow Bus/Rail Interchanges.
- Parramatta Rail Link and Parramatta Transport Interchange
- Epping to Chatswood Rail Link
- Lindfield, St James and Picton Station easy access upgrades.
- Liverpool to Parramatta Transitway.
- Town Hall and Burwood Station review(s).
- State Rail Authority – disability studies, Millennium Train, V-set & XPT upgrade, Endeavor & Xplorer Train upgrades, Hunter Rail & Outer Suburban Rail trains, PPP Double Deck suburban Train (2007).

OPEN SPACE RECREATION AND PUBLIC DOMAIN FACILITIES

- Prince Alfred Park upgrade 2007
- Hyde Park upgrade 2007
- Former Water Police site Pyrmont
- Cook and Philip Park upgrade 2007
- Bondi Junction – Oxford Street Mall and footpath upgrade.
- Oxford Street upgrade – City of Sydney (Hyde Park to Taylor Square)
- George Street project – The Rocks.
- Taylor Square upgrade.
- Centennial Park access audit.



New Line Road Dural, Old Northern Road Dural, Belrose – Bulky Goods, Newcastle, St Marys, Cromer(2), Newcastle (5).

- EDUCATION

- Mater Marie secondary college Warriewood, and Presbyterian Ladies College Croydon.
- Barker College Hornsby, Pacific Hills School Dural,
- Macquarie University – Commerce Building.
- Sydney University – IT Faculty building, Law Faculty building, Physic Faculty.
- Sydney University – Physics Faculty building.
- UNSW – Heffron Building, Dalton Building, Analytical Centre.
- Child Care Centres; Artarmon, Camden, Hornsby, Lane Cove, Mt Colah, Beacon Hill, Bella Vista, Dee Why, Harrington, Bexley, Cherrybrook, Dural, City, Ryde, West Ryde, Sylvania, St Ives, Maroubra, Killara, Forestville, Newtown, Chatswood, Mosman, Rhodes, etc.

ACCESS AUDIT REPORTS – EXISTING PUBLIC BUILDINGS

- Bankstown, Randwick, Kogarah, Warringah, Leichhardt, Blue Mountains City, Drummoyne, Burwood Councils – 150+ varying types of buildings and facilities; civic administration, libraries, child care centres, sports stadia, aquatic centres and open space recreational parks.
- Department of Fair Trading Offices – 18 different locations around NSW.
- North Rocks Campus for Royal Institute of Deaf & Blind Children.
- Audit the NSW Supreme Court, Bankstown Court, Parramatta Justice Precinct buildings

PERFORMING ARTS

- Sydney Opera House
- Hastings Performing Arts Centre
- Eveleigh Carriage Workshops
- Presbyterian Ladies College Croydon
- Mater Marie College Performance Bldg
- Casula Powerhouse Performing Arts

- Echo Point revitalisation project.
- Carrington Square Katoomba
- Mudgee and Orange City Councils public domain audits.
- Ermington subdivision and parkland redevelopment.
- Prince Henry Site Little Bay – Public domain redevelopment.
- Randwick Council public domain infrastructure audit (south ward).

HERITAGE BUILDINGS

- The Rocks Sydney – public domain review.
- Newington Armory (adaptive reuse)
- Eveleigh Carriage Workshop (adaptive reuse)
- Leichhardt Town Hall, Glebe Town Hall,
- Balmain Town Hall, Kogarah School of Arts.
- Sydney Town Hall, 2 Martin Place Sydney, 53 Martin Place Sydney, 16-20 Barrack Street (former NAB Building Sydney) 5-11 Bridge Street (former Burns Philp building),
- 341 George Street Sydney (former Westpac).
- 100 George Street Sydney
- 2 Martin Place Sydney
- 53 Martin Place Sydney
- Kingston Powerhouse – Glass Centre
- The Rocks Centre redevelopment 2005-06
- Discovery Museum (The Rocks)
- Casula Powerhouse Performing Arts (adaptive reuse)
- Tempe House – (adaptive reuse for commercial and community uses))
- Former Prince Henry Hospital Site – adaptive reuse for residential and community uses)
- Sydney University – Physics Faculty building, Great Hall, Woolley building.
- Auckland Art Gallery
- Australian Museum

DDA ACTION PLANS

Kogarah, Drummoyne, Burwood and Mudgee Councils.





STRATEGIC TRANSPORT ADVISERS

PROPOSAL

to

KU-RING-GAI COUNCIL

for

**STUDY INTO COMPLIANCE OF TRANSPORT
FACILITIES UNDER THE DISABILITY
DISCRIMINATION ACT 1992**

January 2008



**Strategic Transport Advisers Pty Ltd
Suite 5, level 8, 187 Kent St, Sydney, 2000**

**ABN 32 104 528 341
www.stadvisers.com**

INTRODUCTION

This proposal is submitted in response to Ku-ring-gai Council's brief and its invitation of offers for the conduct of a study of the compliance of its transport facilities with the Disability Standards for Accessible Public Transport 2002 (the Standards). It is fully-compliant with Council's specifications, but a non-compliant, simplified study is also offered.

BACKGROUND

The Commonwealth's Disability Discrimination Act 1992, made it illegal to discriminate, directly or indirectly, against people with disabilities in the provision of services and facilities. The process for ensuring compliance with the legislation is through resolution of complaints, lodged with the Human Rights and Equal Opportunity Commission (HREOC), by people who believe they have suffered discrimination.

The Act does not specify how providers should design or modify their services and facilities and this gave rise to much uncertainty especially in the public transport industry. The Act did, however, provide for the issue of standards to clarify how discrimination may be avoided. Draft standards for accessible public transport were prepared in 1995 but did not become formal requirements until 2002.

Local government does not generally provide public transport services, but it does have ownership and control of bus infrastructure; this is generally bus stops but may include bus/rail and bus/ferry interchanges (which, in the context of this proposal, should be treated as bus stops). The Standards set targets for these facilities as follows:

- 25% to comply by 31 December 2007
- 55% to comply by 31 December 2012
- 90% to comply by 31 December 2017
- Compliance in full by 31 December 2022

Council's Access Policy and DDA Action Plan notes the need to make bus stops accessible and it is important, therefore, for Council to have a clear picture of its current compliance status, and a specific program for meeting its compliance obligations.

STUDY PARAMETERS

For the purposes of this review, we consider that a bus stop is a definable space which is specifically provided for the boarding of buses. While we recognise, and will meet, Council's requirement for advice about work that might be needed for access to or from bus stops from adjoining areas, we note that these are not specific components of public transport infrastructure.

Compliance assessment should be strictly in terms of the specific requirements of the Standards, which assume that the buses to be boarded are compliant, low-floor vehicles fitted with boarding ramps.

Further, we should bring to Council's attention that it is not in a position, and can not be held responsible for the compliance of passenger information at bus stops, this being clearly a matter for the bus operator and/or the bus regulatory agency.

Our GIS data indicate that there are 790 bus stops within the Ku-ring-gai local government area; these are the focus of the compliance study along with bus/rail connections at rail stations between Roseville and Wahroonga.

RESPONSE TO THE BRIEF

Task 1 – Specify what the Standards require of Council and identify any external funding sources

We propose to provide Council with a statement of the requirements of the Standards at the commencement of the project. Prior to this, we will submit the statement to HREOC for its comment and, if appropriate, its endorsement.

We believe that there are State government revenues that should be directed more widely to public transport infrastructure and will pursue this option during the conduct of the study. We will also investigate whether the recent change of the national government indicates the possibility of a return of federal funding to urban improvements, possibly through the new Infrastructure Australia agency. If agreed by Council, we would also like to explore the potential for further public/private partnerships in bus infrastructure.

Task 2 – Audit all bus stops and other facilities in Ku-ring-gai.

A team of assessors will conduct a standardised, on-site inspection of each bus boarding point in Ku-ring-gai LGA and produce a report for each, in standardised format including photographic images. We will classify the facilities according to type, quality, condition and usage, report individually on

compliance with the specified requirements of the Standards and provide this information as an appendix to our report.

Audit personnel will be provided by our Associate, Counting on Us Pty Ltd, but will be managed directly by Strategic Transport Advisers' Project Manager, Lyall Kennedy.

Whilst not the responsibility of Council, we will also note the status of passenger information and identification signage at each stop, since Council might wish to bring this to the bus operators' attention (this work does not necessitate any additional cost).

Task 3 – Assess what needs to be done at each bus stop to make it compliant.

Each individual bus stop report will include a summary of works required both at the stop itself and in respect of connections to the adjoining area. This information will be consolidated also to give an indication of the numbers of stops requiring similar works thereby offering scope for economies of scale.

On the basis of our initial inspection of bus stops in Ku-ring-gai, we note that some stops might have to be relocated, because the sites cannot be made compliant, for instance bus stops located on private driveways.

Task 4 – Estimate the cost of work recommended.

All costs will be assessed by our Associate, MacDonald International Pty Ltd, and reported as a cost per site for bus stops within groups defined by site conditions, existing facilities, type of stop and usage. The estimates will include recommendations for contingency allowances.

Task 5 – Comment on needs for adjoining works.

We propose to confine this work strictly to the immediate connections from adjoining pathways. We note that Council's Access Policy and DDA Action Plan already provides for a network of accessible routes and assume that this includes connections to public transport services. Our comments will be included in each individual bus stop report and our overall study report will include any general observations that can be made.

Task 6 – Prioritise works in an action plan

We propose to prioritise works according firstly to any safety issues that might be found, then according to major bus corridors and any services that might be of particular assistance to people with disabilities. In doing this, we will take into account the need to meet the 2007 target (should this not have been

achieved), and will have particular regard to bus services with scheduled accessible buses.

Our plan will be prepared in a form that is suitable for submission to HREOC as a supplement to Council's current Action Plan and, if Council wishes, we will be pleased to consult HREOC to ensure its acceptability as an Action Plan under the DDA.

Task 7 – Present the information in a readable spreadsheet.

We will submit a formal report on our work with all necessary observations and recommendations and will append to this a spreadsheet showing the results of the audits, the works required and the estimated costs. We will provide a separate spreadsheet setting out our observations on adjoining infrastructure. As mentioned above, we will also provide an individual report on each facility inspected.

The Action Plan will be a separate document in a format suitable for circulation to a wider audience than the project report, and suitable for submission to HREOC.

We anticipate that these documents will be also suitable for use in support of any proposal for external funding.

We note Council's requirement for hard and soft copies of our reports and will be pleased to comply with this.

We note that Council requires the reports by 28 March 2008 and, assuming that we are authorised to proceed by 15 February 2008, we see no major impediment to meeting this deadline.

Other issues

Our proposal assumes that Council will require regular updates on progress with the study and our normal practice is to furnish a weekly update report. We will be available for meetings with the council's project administrator as necessary and for presentations to Councillors and/or Council's Access Committee both during and after the study.

OUR CREDENTIALS

Strategic Transport Advisers is a specialist public transport consultancy with offices in Sydney and Melbourne. Our Principals all have extensive experience in the public transport industry and we have particular expertise in access issues.

Our Project Director for this study will be Mr John Stott PSM, our Sydney Principal. John led the national task force that prepared the original Draft Disability Standards for Accessible Public Transport and the final standards are little changed from that first publication; he was awarded the Public Service Medal for this work and for his subsequent initiatives, as Chief Executive of the State Transit Authority, in the introduction of accessible buses and services. John has had a lengthy and distinguished career in the public transport industry and is recognised internationally for his knowledge and experience.

John will be responsible for the overall conduct of the project, the interpretation of the data, the development of our observations and recommendations, and the preparation of the Action Plan.

The audit, information gathering and processing, compilation of observations and definition of works required will be led by our Senior Associate, Mr Lyall Kennedy. Lyall has had a lengthy career in the bus industry, both public and private sector (which should be a particular advantage in Ku-ring-gai LGA which has both government and private buses); he has worked both as an operator and as a planner and, in the former role, has extensive experience of the provision of bus infrastructure. Lyall has most recently been involved in the development of the new strategic corridor system for Sydney's buses and has a detailed knowledge of the Sydney network. As a General Manager with Sydney Buses, he was closely involved in the introduction of low-floor buses and the establishment of timetabled accessible services.

Lyall will lead a team of contractors which will conduct the bus stop audits. We anticipate that this will involve about ten people who he will specifically train for the work and will personally supervise.

The works required will be specified in collaboration with our Associate, Macdonald International and it will prepare the cost estimates. MacDonald International is a leading consultancy in infrastructure estimating and has extensive experience in bus infrastructure including Sydney's new strategic bus corridors and its transitways, bus corridors in Lane Cove and Bankstown, the Parramatta bus/rail interchange and the Northshore busway in Auckland. Macdonald's input will be supervised by its infrastructure division manager, Mr Mike Freeman who has wide-ranging experience in transport and road estimating work. Detailed estimation will be undertaken by Estimating Technician, Mr Jarryd Rollo.

Counting On Us Pty Ltd, our provider of audit personnel has 10 years experience in traffic and transport survey work and has an excellent record in this area. Training and supervision of audit staff will be conducted directly by Strategic Transport Advisers Pty Ltd.

Our Melbourne Principal, Mr John Wilson, will act as a reviewer for the project planning process and will review the final report prior to its completion. John has a wide-ranging background in bus, tram and rail transport and has

conducted a DDA audit of bus infrastructure for the Victoria Department of Infrastructure; he has also carried out similar audits of the Sydney Airport Rail Link, TransAdelaide's bus and train systems, Yarra Trams and the Brisbane ferry system.

A curriculum vitae for each of our participants is appended to this proposal as attachment 2.

COST OF PROJECT

Strategic Transport Advisers offers to provide the works as described in Council's Brief and this proposal for a fixed sum of \$49,000 plus GST, a total of \$53,900; this cost includes the following times and hourly rates (which are quoted exclusive of GST):

John Stott	35 hours at \$300 per hour
John Wilson	4 hours at \$300 per hour
Lyall Kennedy	120 hours at \$180 per hour
Mike Freeman	4 hours at \$185 per hour
Jarryd Rollo	25 hours at \$125 per hour
Audit team	300 hours at \$25 per hour

The balance of the fee is accounted for by materials, travel and communication and administration expenses.

We propose that 20% of the lump sum fee be paid on appointment, 50% on submission of our report in draft, and the balance on acceptance of the final report. A schedule for the work is attached to this proposal.

Any expansion of the study or any works required following its conclusion would be at the above rates.

AN ALTERNATIVE PROPOSAL

Having made a brief examination of bus facilities in Ku-ring-gai LGA, we are of the opinion that it is not necessary to make a detailed inspection of each bus

stop since conditions are common for many of them. An alternative approach, which would offer some economies to Council, would be to view each stop, but to make a detailed examination only of those that are representative of particular groups (according to site conditions, existing facilities, etc.) and all those which have unusual attributes (safety issues, inappropriate site conditions, etc.). We offer this simplified study at a fixed sum of \$43,000 plus GST, a total of \$47,300.

DISCLAIMER

The works outlined in this proposal are offered in good faith and Strategic Transport Advisers will perform the works to the best of its ability. Strategic Transport Advisers is confident that its audit will be a reliable summary of the state of bus infrastructure in the Ku-ring-gai LGA but notes that remedial works required and the associated costs may vary according to site conditions. The cost estimates in our report therefore should be regarded as indicative only.

AUTHORISATION








This proposal is prepared by Strategic Transport Advisers Pty Ltd and constitutes a binding offer to Ku-ring-gai Council; it is valid for a period of 28 days from date of preparation.

Approved:

John Stott PSM
Director

John Wilson
Director

ATTACHMENT A - TIMELINE

Task	Description	Week 1 w/e 22 Feb	Week 2 w/e 29 Feb	Week 3 w/e 7 Mar	Week 4 w/e 14 Mar	Week 5 w/e 21 Mar	Week 6 w/e 28 Mar
1	Specify what the Standards require of Council and identify any external funding sources						
2	Audit all bus stops and other facilities in Ku-ring-gai.						
3	Assess what needs to be done at each bus stop to make it compliant.						
4	Estimate the cost of work recommended.						
5	Comment on needs for adjoining works.						
6	Prioritise works in an action plan						
7	Present the information in a readable spreadsheet.						

ATTACHMENT B - KEY PERSONNEL

JOHN STOTT B.Sc. (Technology) PSM Director, Strategic Transport Advisers Pty Ltd

John Stott has extensive management experience in all modes of transport: road, rail, marine and aviation. He has over 25 years experience as a senior executive in the NSW transport administration including five years in public transport regulation and eight as Chief Executive of the State Transit Authority which, at the time operated 2000 buses in Sydney and Newcastle, and ferry services on Sydney Harbour. For the past two years he has worked as Chief Executive of the NSW Public Transport Ticketing Corporation which is setting up and will operate the Sydney integrated ticketing system. He is one of the few public sector executives in Australia with hands-on experience in all transport modes: road, rail, marine and aviation.

Between 1994 and 1996, Mr Stott led the national task force which developed the draft Disability Standards for Accessible Public Transport for the Australian Transport Council. This work involved extensive consultation and negotiation with organisations representing people with disability, with transport providers, and with State and Federal agencies. He was later awarded the Public Service Medal for this work.

Mr Stott has strong expertise in the development and implementation of public policy and in change management and in the associated public consultation processes. Major initiatives with which he has been associated include rail reform, a major intrastate aviation review involving consultations in some 20 regional centres, bus service network reviews in Sydney and Newcastle, and the introduction of major regulatory changes in road and marine transport. Prior to joining State Transit, he represented the NSW government in facilitating one of the first mediations to be conducted by the Human Rights and Equal Opportunity Commission which resulted in the first major order of accessible low-floor buses in Australia. Subsequently, as Chief Executive of that agency, he introduced the first timetabled accessible services.

Mr Stott has also worked as a senior executive in the NSW road and traffic administration with responsibility for technical standards of public vehicles and personal motor vehicles; in this role, he represented NSW on a range of ATC advisory committees with representation from the Commonwealth, the States, the automotive industry, and vehicle users. Prior to joining government, as a road safety researcher, he was a professional engineer in the private sector working in design and manufacture in the aviation, marine and motor vehicle industries.

Mr Stott's key areas of expertise are in business strategy, policy analysis, review and implementation, commercial and industrial negotiation, transport planning and general operational management. He has an excellent knowledge of State and Federal government structures and operations as well as of the transport industry, both public and private sector. He has served on several Government agency Boards and Advisory committees, and has an excellent appreciation of corporate governance. He has excellent communication skills and extensive experience of presenting at senior levels in industry and government, and to parliamentary committees and reviews.

Mr Stott is a strong supporter of the public transport industry. He negotiated the establishment of UITP, the International Public Transport Association, in Australia and was its Chairman for the maximum allowable two terms; he remains Deputy Chairman of the Australian Division, a Vice Chairman of the Asia-Pacific Division and a member of the International Executive Committee. He speaks regularly on transport, urban planning and environmental issues at the Association's international conferences and at other national and international events.

John Stott's original discipline is in engineering (B.Sc. (Technology) from the University of NSW) and is supplemented by several management and executive development programs throughout his career.

JOHN WILSON B. Business
Director, Strategic Advisers Pty Ltd

John Wilson has extensive experience in metropolitan and long-distance bus and coach management, light rail, metropolitan and country passenger rail services as well as rail freight and shipping. His professional background includes appointments as Managing Director of Met Bus, the Melbourne public sector bus operator, and CEO of Yarra Trams, both of which he restructured and prepared for transfer to the private sector. Subsequently he was a Principal of WD & Associates, a transport consultancy specialising in public transport. John's recent assignments include project management of major fleet acquisition programs, business transition management, business planning, due diligence, financial modelling, and risk assessment. He also managed Sydney's Airport Rail Link business through a period of receivership and prepared it for a return to profitable operation. John has a Business degree from Deakin University, is a Fellow of the Association of Certified Practising Accountants (F CPA), a Fellow of the Australian Institute of Company Directors (FAICD Dip) and a Senior Fellow of the Corporate Directors Association (FCDA).

LYALL KENNEDY B.Ec. M.Trans. Ec.

Senior Associate, Strategic Transport Advisers Pty Ltd

Lyall Kennedy has more than thirty years experience in the bus industry and, having worked at all levels from driver to senior executive, and in both the public and private sectors, is exceptionally well-qualified to assess the needs of passengers, operators and infrastructure providers. He is well-known and respected in the bus industry.

Mr Kennedy has particular expertise in service planning, community consultation, policy development, economic analysis and project management. He was one of the original Community Transport Coordinators employed by the State Government to address the issue of transport disadvantage in NSW. This involved close interaction with the disability groups and advocates and has given him a good appreciation of the issues arising from transport disadvantage, and the transport and associated infrastructure needs of people with disabilities.

In senior management positions in the Busways organisation and a Sydney Buses, Mr Kennedy has had extensive contact with local government agencies. He has had direct experience of the bus boarding facilities across the Sydney metropolitan area and is well-qualified to audit and assess their status in relation to the requirements of the Disability Discrimination Act. He has also had extensive first-hand experience of adapting services to meet the needs of people with disabilities in affordable, cost-effective ways.

Mr Kennedy's practical experience is underpinned by sound academic qualifications. He holds degrees as Bachelor of Economics degree and Master of Transport Economics.

MIKE FREEMAN B. Civ. Eng.

Division Manager, Infrastructure, MacDonald International

Mike Freeman has over 10 years experience in civil construction projects with Contractors, Consultants and Government Authorities. He has prepared many estimates for construction companies in roadworks and public transport infrastructure. This includes many estimates at all stages for the Roads and Traffic Authority of NSW, SA Department of Transport Energy and Infrastructure, Queensland Main Roads, Main Roads WA, Transit New Zealand and the UK Highways Agency.

Mike has had wide experience in contract administration and project management in road-based public transport including a \$45 million section of the Liverpool Parramatta Bus Transitway, concept estimates for Sydney's strategic bus corridors, and the Parramatta Rouse Hill Transitway,

JARRYD ROLLO
Estimating Technician, MacDonald International

Jarryd is part of a dedicated team of estimators and senior estimators providing services to a large range of clients for large infrastructure projects. Jarryd has experience in Quantity Take-off and Drafting and is proficient in benchmark estimating Software. Projects Jarryd has been involved in include the Whitford Brown Interchange, Wellington, for Transit NZ and Sydney's strategic bus corridors. He is skilled in the use of Benchmark Estimating Software, in estimating from first principles, and in quantity take off from detailed and conceptual plans.



WAHROONGA TRAFFIC & PARKING STUDY

Ward: Wahroonga

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To consider consultant proposals to undertake the Wahroonga Traffic and Parking Study.

BACKGROUND:

In November 2007, a Community Forum was held in Wahroonga to consider traffic and parking issues. A draft study brief was prepared and circulated for comment. Consultants have been invited to submit proposals to undertake the study.

COMMENTS:

The study proposal from Arup to undertake the study for \$49,412 is considered to offer best value and is recommended. The study process includes three stakeholder meetings.

RECOMMENDATION:

That Council accept Arup's proposal to undertake the study for \$49,412 and that the study be funded from the Wahroonga Parking Fund.

PURPOSE OF REPORT

To consider consultant proposals to undertake the Wahroonga Traffic and Parking Study.

BACKGROUND

Wahroonga shopping centre and surrounding streets are subjected to traffic congestion, particularly during peak periods. Wahroonga is close to the F3 Freeway and has a number of schools close to the centre. Access over the railway is by a narrow bridge. Access onto/off Pacific Highway as well as pedestrians and parking are issues for the community.

Council has recently undertaken town centre studies of six town centres, which have not included Wahroonga. The centres studied have been identified for development.

Although previous studies have been undertaken in Wahroonga, there is no overall master plan to address congestion and parking issues in the centre.

Some improvements have recently been made in the centre, including provision of a roundabout in Redleaf Avenue at Railway Avenue, improvements to pedestrian crossings and footpaths and landscaping.

On 16 October 2007, Council considered a Mayoral Minute and resolved:

That Council organise a Community Forum to allow residents, retailers and other stakeholders to provide input to a Traffic & Parking Management Plan for the Centre. The Forum would be held before the end of November 2007. The results from the Forum be provided for discussion with the Planning Committee.

On Tuesday 20 November 2007, a site inspection for Councillors was held in Wahroonga shopping centre to observe traffic and parking issues.

Community Forum

On 7 November 2007, the Wahroonga Chamber of Commerce, all businesses in the centre (south of the railway), residents including those in Coonanbarra Road (south) and Warwilla Avenue, between Neringah Avenue (south) and Coonanbarra Avenue, as well as in Woodville Avenue and in Illoura Avenue/Stuart Street, schools, UPA and Neringah Hospital were advised by letterbox drop, that a Community Forum was to be held at St Andrews Church in Water Street, on 22 November 2007, and were invited to attend. The Forum would allow stakeholders to provide input into the development of a traffic and parking management plan for the centre.

At the Forum a detailed presentation was given which considered the features of Wahroonga, traffic and parking issues in some detail, objectives for the centre, previous studies and works undertaken, RTA traffic collision data and suggested improvements. A number of Councillors attended the presentation and community workshop.

It was proposed at the Forum that a draft Consultant Brief be prepared and distributed to community attendees who had provided contact details. Comments on the brief were invited by

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S03125
23 January 2008

20 December 2007.

The brief was distributed and some feedback received. However, the feedback relates to issues or made suggestions for improvements, rather than on the brief and proposed study. This feedback will be provided to the study consultant.

The brief identifies the following tasks;

- Literature review,
- Data collection, including turning, pedestrian and parking occupancy surveys,
- Analysis of existing traffic and parking conditions and identification of key issues,
- Stakeholder meeting,
- Traffic and parking strategy development,
- A second stakeholder meeting,
- Development of recommendations,
- A third stakeholder meeting to consider draft recommendations, prior to their finalisation,
- Assist in discussions with RTA, if necessary.

The brief was distributed to three consultants, inviting their proposals by 4 February 2008.

Consultant Proposals

The following study and fee proposals have been received;

1. Arup

Arup offers to undertake the study for a lump sum fee of \$49,412.00, inclusive of GST. Arup's proposal demonstrates an appreciation of issues involved. Arup would be involved in stakeholder meetings, facilitate content with PowerPoint presentations at stakeholders meetings, and in consultations with RTA, assist with preliminary discussions. As the study progresses, additional data collection, including a numberplate parking survey, may be considered necessary. Road network changes would be analysed for two model scenarios, using SIDRA. The proposed study period is approximately 15 weeks. Arup's proposal is considered satisfactory.

2. SKM

SKM's study fee would be \$67,582.90, inclusive of GST. The proposal includes undertaking the tasks included in Council's brief, including attending the three stakeholder meetings proposed to be held. SKM's proposal also includes undertaking a numberplate parking survey for an additional fee. Modelling would also use a spreadsheet, with input to SIDRA intersection models. The study period would be 3 months.

3. GTA

GTA's study fee would be \$71,225 inclusive of GST. Tasks would be similar to those proposed by Arup and SKM, in accordance with Council's brief. Surveys not nominated in the brief would also be undertaken for an additional fee. The study period would be 14 weeks.

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Each of the above consultants demonstrate an understanding of the required work and are considered capable of undertaking the proposed study. Arup undertook the traffic components of the Pymble, Lindfield and Roseville Town Centre studies, undertaken in 2006/07 and it is currently undertaking the Town Centre Parking Management Plan study for Council. GTA undertook the traffic components of the Turramurra and Gordon Town Centre studies. SKM is also known as a capable engineering consultancy.

COMMENTS

The Community Forum of 22 November 2007 has raised community expectations that a study will be undertaken and improvements made, in terms of reducing traffic congestion and improving parking in Wahroonga. However, there is no Council resolution approving the proposed study.

It is considered that of the three consultant proposals received, the proposal from Arup addresses relevant issues and represents best value. A copy of the brief is **attached**.

CONSULTATION

There has been considerable community consultation regarding Wahroonga traffic and parking issues to date. Stakeholders were invited to a Community Forum on 22 November 2007 and to provide comments regarding the study brief. The study brief proposes a further three stakeholder meetings be held during the study process, including one to discuss recommendations prior to their finalisation.

FINANCIAL CONSIDERATIONS

Funds have not been provided for the proposed study. It is proposed that funds be allocated from the Wahroonga Parking Fund, which currently has a balance of \$163,000, to undertake the recommended study. This internally restricted reserve was previously collected by Council from businesses to assist in improving traffic and parking in the business centres.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Strategy staff have been consulted about the proposed study.

SUMMARY

A Community Forum was held in Wahroonga in November 2007 to consider traffic and parking issues in the shopping centre. As undertaken at that Forum, a draft consultant brief was prepared and circulated to stakeholders who had attended the Forum. The brief was subsequently circulated to three consultants, inviting their proposals to undertake the proposed study. The proposal from Arup is considered to offer the best value and is recommended.

RECOMMENDATION

- A. That Council accepts the fee submission from Arup Consultants in an amount of \$49,412 to undertake the Wahroonga Traffic and Parking Study in accordance with Council's brief.
- B. That funding for the study be provided from the internally restricted reserves for the Wahroonga Parking Fund.

George Koolik
Manager Traffic and Transport

Greg Piconi
Director Operations

Attachments: **Council's Study Brief - 861819**

Ku-ring-gai Council

WAHROONGA TRAFFIC & PARKING STUDY

Consultant Brief to undertake the Study



January 2008

1. INTRODUCTION

Wahroonga is a local shopping village with a café style environment. It has one mini-supermarket and does not directly compete with nearby shopping centres such as Gordon and Hornsby.

The shopping centre is adjacent to Wahroonga railway station, between the North Shore rail line and Pacific Highway. It lies almost entirely between Redleaf Avenue, Railway Avenue and Coonanbarra Road.

Wahroonga is subjected to heavy peak period traffic volumes, resulting in congestion and delays. All traffic through Wahroonga must cross the rail bridge. Access onto Pacific Highway is signalised at Coonanbarra Road. Particular peak problems are evident in Illoura Avenue at the Millewa Avenue intersections.

Access to several schools in the area increases congestion during peak school times. These schools include Abbotsleigh Senior and Junior, Knox Senior and Junior, and another five schools within one kilometre. Access into/ out of the adjacent residential area bounded by the railway, Coonanbarra Road, Pacific Highway and F3 freeway is largely through the shopping centre.

The Coonanbarra Road Car Park with approximately 178 spaces, located behind the shops, is heavily utilised. Time restrictions of two and four-hour duration apply in the car park. Business/employee parking is not provided within the public area. On-street restrictions apply seven days.

The centre has been recently upgraded and landscaped and has a pleasant appearance. Traffic congestion detracts from the “feel” and difficulty in finding parking may discourage shoppers.

Council has recently undertaken town centre studies in six of its town centres, excluding Wahroonga. Wahroonga was not included in the list of town centres to be redeveloped in accordance with the State Minister for Planning’s directive.

Council may, however, resolve to undertake a town centre study of Wahroonga. In that case this study may have to be updated to consider changes proposed.

Currently, there is no overall master plan for the centre, to address what is perceived as increasing traffic congestion and parking problems.

Submissions are invited to undertake the Wahroonga Traffic and Parking Study in accordance with this brief.

2. STUDY OBJECTIVES

The objective of this study is to develop a comprehensive master plan for the road network and car parking in Wahroonga shopping centre, including the area surrounding Wahroonga Park, which:

- address proposed increases in development surrounding the area and its associated traffic demands;
- identifies traffic and parking issues and competing interests within the centre;
- addresses with short, medium and long term proposals, traffic congestion and parking demands/shortfalls, including business and commuter parking;
- improves access to/from Pacific Highway;
- improves access to Abbotsleigh Junior School, Neringah Hospital site and for residents of the area bounded by the railway, Coonanbarra Road, Pacific Highway and F3 freeway (west of the centre);
- is in accordance with RTA/ State Government policies and guidelines;
- is consistent with Council's policies for parking, sustainability and ESD;
- involves and effectively engages Council and community/ relevant stakeholders;
- is economically viable and commercially appropriate; and meets access and disability requirements;
- addresses existing Council resolutions regarding the study.

3. STUDY SCOPE

The Consultant's study will be divided into 3 stages:

- | | |
|----------------|--|
| Stage 1 | Literature review, including previous studies and relevant policies, Data collection /undertake traffic and parking surveys, and Analysis of existing conditions and identification of key issues. |
| Stage 2 | Development of strategies to address both traffic access/congestion and parking issues. |
| Stage 3 | Recommendations with concept sketches, funding analysis and priorities. |

Council staff will use the successful consultant's recommendations and report as the basis for reporting to Council.

4. PROJECT TASKS

The project will consist of the following key tasks.

STAGE 1

Task 1 – Literature Review

This task involves a review of previous studies and relevant policies

Studies undertaken or Council information to be provided, includes:

- Traffic and Transport Base Study (GHD, 2000),
- Most recent 5 year recorded crash history,
- Council resolutions re Wahroonga, of;
 - a 16/10/2007 (Council TRIM ref 842098),
 - b 25/7/2006 (ref 643963),
 - c Mayoral N of M, of 7/7/2006, with Background Information re Wahroonga Shopping Centre – Additional Parking,
- Reports to KTC of 24 June 2004 and 5 February 2004, regarding proposed improvements in Wahroonga shopping centre, and subsequent decisions,
- Wahroonga Origin-Destination Survey, July 2003 (Trim 366310 & 394506)
- Floorspace data to allow undertaking of the analysis referred to in Task 3, *Parking*, which requires analysis of floorspace and parking requirement in accordance with DCP 43,
- Abbotsleigh's proposal (Transport Planning Workshop, 1993) for pedestrian bridge over Pacific Highway, and traffic changes,

Relevant State and local parking policies which are appropriate, including:

- Ku-ring-gai Council Traffic and Transport Policy;
- Council DCP 43 – Car Parking Policy;
- RTA Parking Policy;
- Draft SEPP 66 - Integration of Land Use and Transport;
- Rail Corp Commuter Parking Policy;
- State Transit Authority Parking Policy;
- Relevant Council resolutions.

Council's reports, data and other documents will be supplied (or a link provided to electronic copies) at the inception meeting.

Also to be included, is a list of *Issues of Concern/Improvements* and *Solutions* suggested at a Community Forum meeting held in Wahroonga on 22 November 2007 and feedback or suggestions recently received by Council.

Task 2 – Data Collection / Undertake Traffic and Parking Surveys

Assess existing traffic flow patterns within the centre, including around Wahroonga Park, and parking demand. Consider 2008 traffic and parking conditions within Wahroonga town centre study area, particularly during AM, PM and school peak periods. Adjacent to the centre, there are issues around Wahroonga Park, including the non-alignment of the Millewa Avenue intersections, pedestrians, parking and bus transport.

Assess proposed future traffic generation and parking demand from new developments proposed under LEP 194 AND 200.

Information obtained in previous surveys or studies should be considered, but further surveys may be required, including surveys of rail commuters arriving at Wahroonga station, considering their mode of arrival and postcode of origin.

Task 3 - Analysis of existing conditions and identification of key issues

This task will involve the analysis of traffic and parking issues, including;

A Traffic:

- Traffic flows, including traffic to the centre and also through Wahroonga (eg to/from Hornsby, F3, St Ives and Fox Valley),
- Impacts of through traffic and strategies to discourage through traffic while maintaining access for local destinations,
- Access onto/off Pacific Highway, particularly at Coonanbarra Rd/ Ada Ave and Redleaf Ave,
- Role of Wahroonga bridge and the viability and impact of widening,
- Road and intersection layout and any viable improvements, including the Millewa Avenue intersections and traffic flows around Wahroonga Park/ cafe.
- Traffic circulation within the centre, including through the car park,
- Access to local schools, including Abbotsleigh and Knox schools, and the Neringah Hospital and UPA sites, including alternative arrangements,
- Public transport provision, including bussing arrangements during RailCorp closures for maintenance,
- Likely impacts from future developments within and close to the centre,
- Pedestrian safety on local roads and within the car park, including for students,

It is proposed that, as a minimum, road network modelling of the intersections of Coonanbarra Road/ Ada Avenue and Redleaf Avenue with Pacific Highway, will be undertaken using appropriate traffic modelling (such as SCATES/INTANAL, SIDRA or Vissim). Bids should clearly state the software package proposed to be used and reasons for the modelling recommended. Modelling would have to be verifiable in discussions with RTA.

The successful consultant should be prepared to test several modelling scenario variations, as alternative town centre design variables are proposed.

This should be taken into account when recommending a modelling package and preparing the submission.

B Parking:

- Land use analysis of retail / commercial floorspace, and parking required in accordance with DCP 43.
- Analysis of current parking demand by various users, including customers, residents, employees, business owners and commuters,
- Current parking supply (short stay/ long stay/ all day as well as on-site/ off-site, retail and commercial) and how to optimise its use, to better meet the demand,
- Appropriateness of existing parking restrictions, both on-street and off-street (within car parks),

- Impacts of loading and unloading within public areas and minimising impacts,
- Enforcement regime and enforcement issues.

A meeting with Stakeholders is proposed to be held, as part of the consultative process, during Task 3 of the study (Refer to Section 6 of this brief).

STAGE 2

Task 4 –Consideration of key strategies

After considering existing conditions in the town centre area and identifying key issues in consultation with the community (Task 3), strategies are to be developed and proposed to address the issues identified.

Strategies proposed need to address;

Traffic;

- Minimising or reducing through traffic flows and their impact, through Wahroonga, in particular, while maintaining access for local traffic,
- Optimising access onto and off the Highway, without attracting more traffic through Wahroonga.
- The physical road/ lane layout in Wahroonga, including strategies to discourage or prevent traffic from using the car park as a short cut during the PM peak,
- Access to local destinations, including schools and future development sites,
- Public transport and pedestrians
- Other, including loading and unloading of delivery vehicles, cyclists and taxi operations, which may be identified as part of the consultative process.

Parking;

- The existing parking supply, both on-street and within the car park, and optimising its use, including considering demand management. Consideration to be given to improving/ increasing the car park provisions, including the provision of a second deck on the car park (including costs and funding/ cost recovery),
- Discussion of the merits/ implications of providing longer term parking restrictions (eg 4 hour) versus retaining commuter parking in local streets,
- Review of local bus/ taxi transport and bus and taxi zones,
- Minimising the impacts of loading and unloading on public land,
- Enforcement,
- Other, including accessible parking and bicycle parking,

Other traffic and parking strategies may have to be developed, depending on further issues identified, or should priorities identified during stakeholder consultations so dictate.

Please note that a second stakeholder meeting is proposed during this part of the study. It is envisaged that the meeting will identify further key issues or priorities.

STAGE 3

Task 5 - Recommendations

After considering stakeholder feedback and feasibility of providing for individual strategies, specific recommendations are to be made to address issues and key strategies identified. Recommendations are to be realistic and able to be funded. They are to consider S94 funding and explore other internal and external funding sources.

Recommendations are to be accompanied by concept sketches and estimated costs. Staging of the implementation of initiatives recommended and triggers for each stage is to be developed.

The recommendations made will be the subject of the third stakeholder meeting. The recommendations and their rationale and cost implications will need to be discussed.

The successful consultant may be expected to assist in discussions with the Roads and Traffic Authority, if changes are proposed on Pacific Highway.

5. REPORT AND TIMING

There is no external timeframe imposed on Council for the finalisation of this study and the final report. However, there are community expectations that the study will be undertaken within reasonable timeframes. It is therefore envisaged that the Wahroonga Traffic and Parking Study will commence in late February 2008 and be completed by 30 May 2008.

However, this completion date could be extended by Council's Director Operations, should it be clear to him that further work is required to ensure proper consideration of relevant issues and strategies, particularly if discussions are incomplete with external organisations such as the RTA.

Key Study Milestones

It is envisaged that the key study milestones will be;

- The results of the tasks in Stages 1, 2 and 3 be presented to Council in a draft report. The consultant will meet Ku-ring-gai Council representatives to present the findings of the draft report. The draft report to be provided to Council at least 3 working days prior to the meeting.
- First meeting to be held with interested stakeholders prior to finalisation of this report.

- A second stakeholder meeting is to be held during Task 4, when key strategies are being considered and formulated.
- The third stakeholder meeting is to be held during Task 5, when the consultant's recommendations are being developed.
- Presentation to Councillors and staff at Council's Planning Forum (the date to be advised).
- The final report is to be finalised and presented to Council after consideration of the last of the stakeholder's meetings.

The consultants report is not to be finalised until after feedback from the third stakeholder meeting has been considered and incorporated. Costs and funding sources for recommended proposals are to be fully discussed in the report, as is an amended timetable prioritising recommended projects. The report is to be provided to Council staff, while still in draft form to check that recommendations from previous stakeholder meetings have been adequately addressed and incorporated, and concept sketches included.

The final report is to cover all aspects of the consultancy including recommendations and a conclusion as to the preferred strategies. At the completion of the study, five (5) bound copies plus one unbound copy are to be provided. An electronic copy will also be required in Microsoft Office format.

6. CONSULTATION

Consultation with interested stakeholders, including residents, businesses and school representatives is proposed. The consultation process will provide input at key stages and assist in communication and engagement with the community.

The consultation process will involve stakeholder meetings at the following stages of the study;

1. Task 3 – Analysis of existing conditions and identification of key issues,
2. Task 4 – Consideration of key strategies,
3. Task 5 – When recommendations are developed, including concept sketches, funding and priorities/ staging.

The successful consultant is expected to facilitate the contents of these meetings, preferably in PowerPoint format. Council will arrange venues and advertising.

7. MEETINGS

It is proposed that meetings which the consultant will need to attend will be;

- Project inception,
- Three stakeholder meetings (Refer to Section 6 – Consultation),
- Presentation to Council's Planning Forum on the results and recommendations of the study,
- Final meeting with Council staff (possibly with RTA).

8. ASSESSMENT CRITERIA

Submissions will be evaluated, at the absolute discretion of Ku-ring-gai Council, on the basis of:

- Value for money;
- Demonstrated understanding of tasks;
- Approach to tasks and work methodology;
- Organisation's experience in successfully undertaking similar studies (references to be provided);
- Proven experience of nominated team for the project (references to be provided);

9. CONDITIONS OF OFFER

Lead Consultant and Team Members

The successful consultant firm must be the lead consultant if sub-consultants or sub-contractors will be contributing to the project. All firms and personnel included in the project team must be nominated in the submission. Consultants are required to demonstrate an understanding of the work and are invited to suggest improvements to the approach and tasks outlined in this brief. Specific reference should be made to each of the tasks identified in this brief. The skills of all project team members should be appropriate to the task.

A statement as to the availability of team members, including their intended hours of input to project tasks and hourly rates is to be provided. A Project Director is to be nominated as the successful consultant's single point of contact.

Copyright and Confidentiality

Copyright ownership of all work arising out of the study shall be vested in Ku-ring-gai Council from the date of its creation in any form, draft or otherwise. The final report, its findings and any information and recommendations contained therein will become and remain the intellectual property of Ku-ring-gai Council.

The consultant may not publish or otherwise use any research material amassed in undertaking the project unless the consultant has obtained prior written approval from the General Manager, Ku-ring-gai Council. This brief, the process of conducting the project, and all work and findings arising out of or in respect of this project is to remain confidential unless or until released by Council's General Manager.

Conflict of Interest

The consultant is to provide a written statement that no conflict of interest exists or will exist in undertaking this project, including prior to current involvement with competing projects.

The consultant should advise how a possible future conflict of interest, should one arise during the fulfilment of this project, be dealt with. In any event, immediately upon becoming aware of the existence, or possibility of a conflict of interest, the consultant must advise Ku-ring-gai Council.

10. CONSULTANT SUBMISSION

The consultant is to assess the objectives, scope of work, tasks and meetings outlined in this brief and submit a fixed total fee (including GST) including all labour, sub-contractor and disbursement costs. Costs of arranging various surveys to undertake the study should be included in the lump sum fee.

The consultant is to provide a timetable showing a breakdown of tasks, allocation of hours and costs for each task and the personnel that will be undertaking the tasks for completion within the required timeframe. A schedule of hourly rates of personnel and sub-contractors is to be provided.

Two (2) copies of the submission are required.

11. SUBMISSION REQUIREMENTS

Interested consultants should provide a submission in accordance with the requirements of the brief. The submission should be supplemented by curriculum vitae of nominated personnel (including descriptions of similar projects successfully completed) and an undertaking to notify Ku-ring-gai Council in the instance of a conflict of interest. Confirmation should be given that the study will be completed within the nominated timeframe. Details should be provided of any accreditation of the consultant's quality assurance/ management systems, public indemnity and personal liability insurance policies.

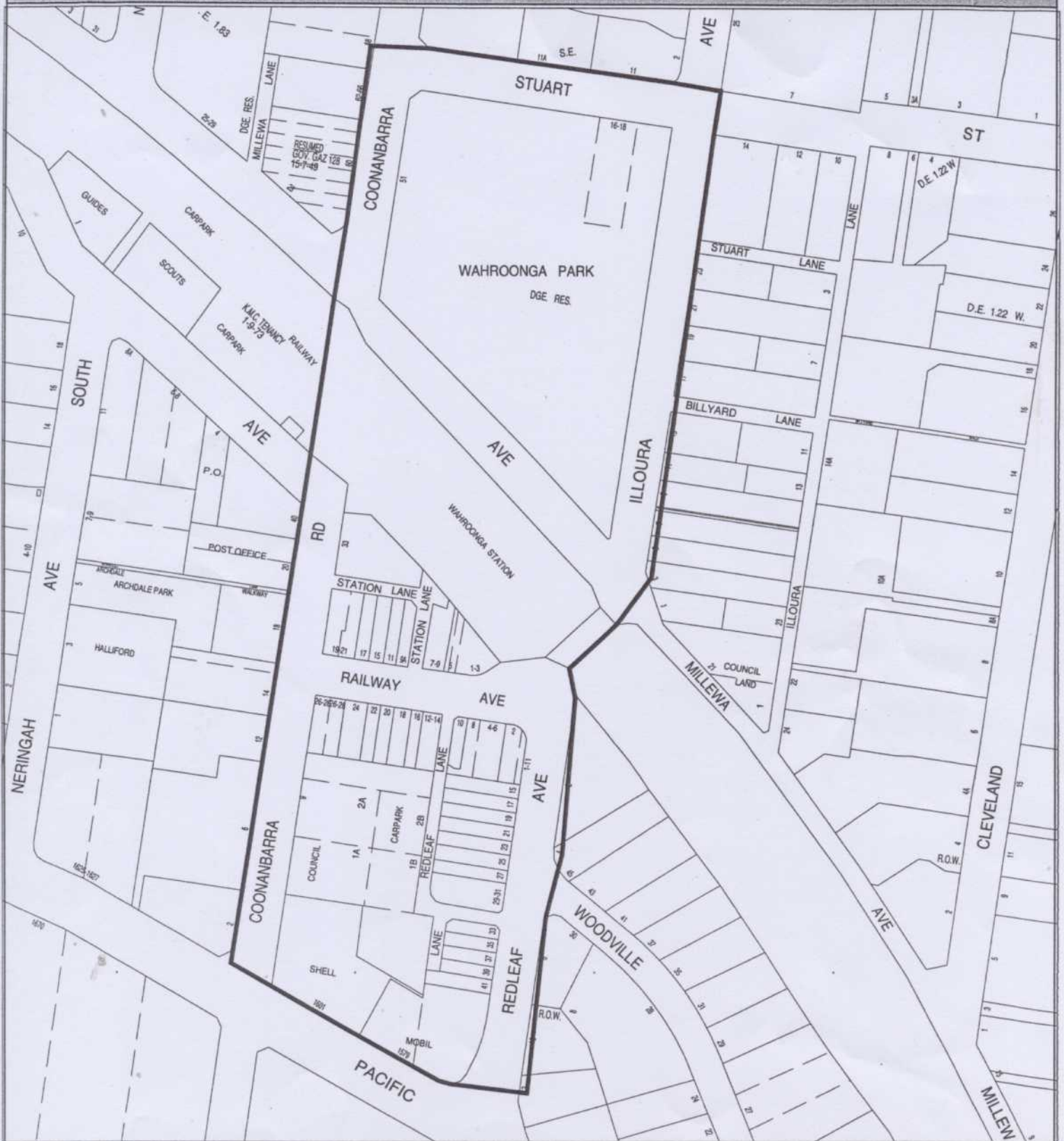
12 SUBMISSION PROPOSALS

Written and sealed responses to this brief should be addressed and delivered to:
General Manager
Ku-ring-gai Council
PO Box 1056
PYMBLE NSW 2073

Proposals must be received by close of business on Monday 4 February 2008.

Further information on the brief or proposed study may be obtained from George Koolik, who will be Council's principal contact, on telephone (02) 9424 0937, facsimile 9424 0952, or email koolik@kmc.nsw.gov.au

Extent of Proposed Traffic and Parking Study - Wahroonga



Proposed Wahroonga Traffic and Parking Study

Scale - 1:2500



DECC DOMESTIC WASTE REBATE

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To advise on the requirements of the Department of Environment and Climate Change (DECC) with regard to the Section 88 levy rebates and the financial and operational implications for this Council.

BACKGROUND:

Council has had recycling services using Mobile Garbage Bin (MGBs) for many years. The DECC is now requesting Council change services to suit a uniform bin colour standard as well as conduct bin to bin waste audits and other conditions. In doing so the DECC has a rebate scheme in place titled the Waste Service Performance Payments Certificate which offers a rebate on monies paid to the State under a Levy for each tonne of waste disposal via landfill.

COMMENTS:

The proposed changes identified by DECC would significantly impact on current recycling services and may lead to significant community confusion and has the potential to cause increased contamination on material and result in the contract currently with WSN/ES being impacted with additional costs and the loss of recoverable recycling materials.

However non compliance with the DECC requests results in Council missing out on rebates offered under the rebate scheme.

RECOMMENDATION:

That representations be made to the Minister for Environment and Climate Change on the implications that these changes will have on Council's residents and the Domestic Waste budget.

PURPOSE OF REPORT

To advise on the requirements of the Department of Environment and Climate Change (DECC) with regard to the Section 88 levy rebates and the financial and operational implications for this Council.

BACKGROUND

In 1998, Council introduced a recycling service with the provision of one 240 litre mobile garbage bin (MGB) for papers and cardboard materials and one 50 litre tub for bottles and plastics. At that time, no formal bin colour standard was in place. However, the majority of Councils in introducing recycling services using MGBs were adopting yellow lid bins for recycling. Tenders received for the collection service in 1998 favoured the yellow lid bin for paper and cardboard products only, due to the high paper content in this local government area portioned against the other products which included glass, cans and PET plastic.

In 2004, Council introduced a brown lid 240 litre MGB to replace the 50 litre tub and included all plastic and steel household containers into the collection. The introduction of the brown lid was made on the basis that residents were accustomed to using the yellow lid bin for paper products and the introduction of further MGB would required a colour that did not add confusion or introduce contamination of the product or other operational issues into the service. There was no standard bin colour for bottles and plastics at the time of introducing the brown lid.

In 2006, the State Government announced that incremental increases to the Section 88 Levy payments made to the State Government for the provision of future waste management services would be returned to Local Government at a rate prescribed in the Government's formula for providing a Rebate to assist with the provision of services to improve waste recovery. The rebate was also conditional on Councils meeting certain guidelines and conditions that appeared on the relevant "Waste Service Performance Improvement Payment Certificate".

For 2006, Council received the sum of \$87,000 for its compliance with the Certificate.

A letter received from DECC dated 21 June 2007 advised Councils of the conditions that related to the next "Waste Service Performance Improvement Payment Certificate 2007/08". These conditions required changes to the bin colours for domestic waste, recycling and green waste bins in accordance with recently adopted Australian Standards and further required Councils to undertake a Waste Audit by November 2008 in accordance with the new draft guidelines recently released by DECC for conducting audits.

Letters dated 6 July 2007 and 17 July 2007 from Council and a letter from the Waste Managers Group for Councils on the northern side of Sydney raised a number of concerns regarding the lack of consultation, costs and methodology with DECC's attempt to improve waste recovery systems with Council services.

Further discussion and a meeting with DECC representatives were undertaken to clearly articulate this Council's position on the implications of these requirements and to seek a concession in

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respect to the condition relating to the changing of Council recycling bin lids to colours nominated by DECC.

To date DECC has not been forthcoming in offering to grant a concession for this Council.

The payment applicable to this Council for compliance with the Performance Certificate amounts to \$181,770 for 2008 with amounts of \$269,904, \$357,034 and \$444,666 being offered for the years 2009 to 2011.

The amounts are offered however on a commitment that Council will comply with the conditions applied to the services required from DECC in each years Performance Payment Certificate.

Despite representations objecting to some of the conditions relating to this payment all other Sydney Councils have now signed and agreed to meet the performance criteria.

COMMENTS

The relevant conditions applicable to the 2007/08 Waste Service Performance Payment Certificate on which Council sought a concession are;

1. *A residual mobile garbage bin compositional audit is to be completed by Council using the DECC Kerbside Audit Methodology and the Audit report submitted to DECC by 31st November 2008.*
2. *Any new collection Contract and /or replacement contract let after 30th June 2007 to conform to Australian Standard 4123 Mobile Waste containers Part 7; Colours, markings and designation requirements (AS412.7 -2006) and from 1st July 2007 the replacement of damaged or lost non-conforming MGB`s and/or lids with MGBs and /or lids that conform to AS4123.7 -2006.*

Council has attempted to seek a concession on the criteria nominated based on a number of issues.

1. Change Bin Lid Colour

To qualify for the payment, DECC is requesting that Council change the brown lid bin to a blue lid and have this bin used for paper products while the yellow lid bin (currently paper bin) be used for the mixed food and beverage containers. This has been requested from DECC as the new colour standard for bin identifies a yellow lid bin for mixed recycling. It also requires that replacement general waste bins be replaced with red lids and green waste bins with lime green lids to comply with the new standards and to ensure consistency across Sydney and the state.

Council staff sought a concession to this condition with regard to the recycling bins as changing of bin lid colours mid way through collection contract would not result in any improvement in the recovery rate for recyclables and would in fact generate significant resident complaint and confusion during the change over process. This negative impact may also impact on recycling quantity and quality affecting Council's contract for receipt of recyclables. Council receives over

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\$550,000 in income for its paper product and any contamination of this material would impact on this return.

Council has had its current service for recycling for many years and has proven that the service is operating to a high standard when compared to other Councils. This new requirement of DECC would therefore not contribute to achieving the objective of improving the service or its recovery rate.

The second issue associated with changing the bin lid colours relates to the cost for completing the process. Due to the specific issues affecting this Council, the option of progressively changing bin lid colours with the recycling bins through the remainder of the collection contract up to 2014, is not a viable option due to the confusion and operational impacts it would impose on the services and community.

A quotation has been received from Council's collection contractor, Veolia, to provide the change over of lids for the brown lid bin. The cost for providing the service amounts to \$ 455,225 which includes the cost of bin lids, labour and removal of existing stickers on bins. The estimated time for completing this operation is 6 weeks.

This cost does not take into account the cost associated with any education program that would be required for informing the residents of the change over and to now place mixed recycling containers in the yellow lidded bin and paper products in the blue lidded bin. The cost for this operation is estimated in the order of \$150,000

The education campaign would involve a program designed to progressively inform residents of the changes, design amendments to existing brochures, leaflets and posters, and the application of stickers to the new lids to assist in identifying the new bin for the new materials. The change over would also likely result in significant increases in representations to Council for clarification and further explanation for the changes.

2. Waste Audits

The other issue that Council staff discussed with DECC was the requirement to conduct a waste composition audit in accordance with the new methodology and the reasons why DECC was requiring all Councils to conduct the audits by November 2008.

The reason given for DECC requiring these audits was to have a Sydney wide waste composition report. This report although representative of the broader Sydney region does not necessarily assist each and every Council in the metropolitan region with the management of their individual waste.

This, coupled with the new methodology requiring bin to bin audits over an increased number of bins, results in the projects being substantial higher in cost and has introduced a higher risk to health and safety with those conducting the audits. It should also be noted that a number of waste auditing companies who were on the technical review panel expressed concern over the issue of safety with this methodology. An estimate for the conduct of a waste audit composition report in accordance with the new methodology is in the order of \$30,000.

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Previous audits conducted by Council have been conducted for specific reasons with planned timing such as the introduction of a new contract or measurement of remaining recyclables in the waste stream associated with a contract, and involved the collection of materials in the collection vehicle as normal.

The numbers and collection areas were at random and deemed to be statistically valid as a sample size and were conducted by many Councils over the years as a cost effective and safer process than individual handling of bins. The materials were taken to a sorting facility and the composition process completed under more controlled conditions.

The issue of privacy or the perception of loss of privacy is significantly increased with bin to bin audits as the collection process involves individual weighing of each bin when full and empty and is exposed to any residents who then question or raise concerns over the process and the auditing companies conducting the operation.

This has led to some Councils advising residents in advance that the audit will take place and giving the residents the option of not participating. This compromises the audit process and results in the samples taken being less statistically valid than other unannounced audits.

CONSULTATION

Councils across Sydney were not adequately consulted on the proposed changes and the LGSA signed an agreement with DECC on this matter without adequate consultation with its representative Councils.

A letter was sent from the Chair of the Waste Management Officer's Group for the northern Sydney Councils to DECC and the LGSA advising of the lack of consultation and arguing that the overall benefit of the new arrangement is unlikely to have any significant impact on improving waste recovery. The LGSA although associated with the review panel for assessing the conditions for the Waste Service Performance Improvement Payment Certificate has conceded that the consultation process was not adequately addressed but will undertake better consultation for any future changes.

FINANCIAL CONSIDERATIONS

Funding for all domestic waste management services is provided from the Annual Domestic Waste Charge. The Local Government Act requires Council to fully fund these services from this charge and prevents funding from other sources to provide the service. Funding from any payments received from the DECC Performance Payment Certificate is not contingent to the operation of the service.

A copy of the quotation from Veolia Environmental Services indicating their cost for changing of bin lids is \$455,225. This figure is qualified based on a low percentage of bins not being damaged in the process and requiring full replacement and Council supplying a yard during the operation.

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The cost associated with Council's education program to fully inform residents of the changes has been estimated at \$150,000.

The cost for conducting the waste composition audit is estimated at \$ 30,000.

The sub-total amounts to \$635,225

This does not take into account the potential loss of income for contamination of recyclables with Council's Contract with Waste Service NSW Environmental Solutions; this amount could exceed \$ 50,000 which could result in net cost total of \$685,225. A letter is attached from WSN/ES indicating their concerns with the possible impact on Ku-ring-gai's current high quality paper product as a result of implementing the changes proposed by DECC.

The stated rebate applicable to this Council for 2008 would be \$181,770 with a total of \$1,071,102 pending in three increments till 2010/2011. In agreeing to the changes requested from DECC, a net amount of \$617,647 would result, but not realised in full until the 2010/2011 year.

The remaining years beyond 2010/11 have not been formally advised as to the conditions and as stated by DECC, the intention of the system is to progressively increase the requirements with the increase in rebate payments.

Recent discussion with representatives of DECC on 14 February 2008, have verbally indicated that future conditions relating to the Performance Payment Certificate will likely relate only to the implementation of recycling for Home Unit Properties and for the provision of a "Waste Not" DCP for development.

If the future conditions relating to the Performance Payment Certificate is consistent with these statements the impact to this Council would be minimal, as Council has already complied with these requirements and no further costs would need to be applied. However, as the information has not been officially provided there is no obligation on the part of DECC to adhere to this verbal advice.

The outstanding net amount of \$1,071,102 should not be read as a total net amount until official advice is received, as costs associated with future Performance Payment Certificates may result in further expenditure subject to the detail in the conditions of future payments.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Council's Corporate Department has been consulted on the financial implications associated with DECC's requirements and the associated impact on the domestic waste reserve and charges.

SUMMARY

The primary objective of DECC's Performance Payment system was to improve those Councils with poor recycling performance to the standards of performance of Councils such as Ku-ring-gai who have been a high performing recycling Council for many years. Many of the conditions from last

Item 9

S02294
25 January 2008

year and this year's Performance Payment certificate have been in place with this Council for many years.

For Council to fully comply with the Performance Payment Certificate for 2007/2008, the cost for such compliance would amount to \$635,225, to receive a rebate payment of \$181,770 for the 2007/2008 year and a net income from the rebate scheme of \$617,647 for compliance with Certificates up to 2010/2011.

Further cost implications could likely occur from loss of income resulting from contamination of recycling materials and significant negative resident feedback and confusion with services during and after the change over of bin lid colours.

Funding for all domestic waste management services is derived from the annual Domestic Waste Management Charge which fully funds each year's provision of services. Additional funding from DECC is not critical to the operations of the service.

The main objective in DECC implementing such a scheme was to improve waste recovery by requiring Councils to meet best practice standards with their delivery of services. This Council has been identified as having "best practice" services in place for many years which is demonstrated by its high recycling recovery rates. However, DECC's attempt to capture and improve services from other Sydney councils has resulted in this Council being forced to fund these changes, notwithstanding our high recovery rates.

At the meeting with DECC representatives on 14 February 2008, they indicated that they are prepared to approach the Minister for the Environment for an extension of time for Council's compliance for the 2007/2008 year up until June 2009 where full compliance would be required to qualify for payments. This means that should Council decide to comply with DECC Performance Payment Certificate for 2007/2008 the changeover of bin lids for recycling bins would need to be carried out during the first half of 2009.

Essentially, the representatives from DECC have suggested that Council change the recycling bin lids to conform with the standards but progressively change the general waste and green waste recycling lid colours when lids break and require fixing, and introduce the new colours for future contracts from 2014. If this Council does not agree with these changes then the rebate from the Section 88 levy would not be paid to Council and the current 2007/08 payment is being withheld until Council determines its position.

The rebates that would apply to this Council up to 2010/11 that are outstanding equate to \$1,252,873 and the cost to undertake the change is estimated at \$635,225. Any future payments beyond 2010/11 would be jeopardised if Council decided not to agree to the changes proposed by DECC.

As there is a financial incentive for Council to co-operate with DECC's requirements there are a number of operational and community issues associated with the change over. However, any future rebates would be jeopardised if Council was not to comply with these changes.

RECOMMENDATION

That representations be made to the Minister for Environment and Climate Change on the implications that these changes will have on Council's residents and the Domestic Waste budget.

Colin Wright
Manager Waste & Cleansing Services

Greg Piconi
Director Operations

Attachments:

1. Letter from DECC dated 21 June 2007 - 789793
2. DECC Certificate - 789793
3. Letter to DECC from Waste Managers Northern Sydney Councils dated 6 July 2007 - 796558
4. Letter to DECC dated 17 July 2007 - 793670
5. Letter to DECC dated 27 August 2007 - 819782
6. Letter from DECC dated 28 September 2007 - 834944
7. Quotation from Veolia regarding cost for bin lid replacements dated 17 January 2008 - 895738
8. Letter from WSN/ES dated 13 February 2008 - 895739

Our reference : File 06/528, DOC07-18719
Dr David Blackmore (Ph. 8837 6057)

Mr John McKee
General Manager
Ku-ring-gai Council
Locked Bag 1056
Pymble NSW 2073



Dear Mr McKee,

**THE WASTE AND ENVIRONMENT LEVY & LOCAL COUNCIL WASTE SERVICE
PERFORMANCE IMPROVEMENT PAYMENTS 2007-08**

I am writing to provide you with information regarding the 'Local Council Waste Service Performance Improvement Payments' for 2007-08.

The 'Local Council Waste Service Performance Improvement Payments' reward councils in the regulated area who deliver improved waste management and resource recovery outcomes across their local government areas.

As in 2006-07, the Department of Environment and Climate Change (DECC) intends to make waste performance improvement payments to your council provided certain service performance requirements are met.

The DECC calculates the pool of funds annually based on the total domestic waste disposed to landfill from all councils in the regulated area in the preceding year. The total tonnage to landfill in 2006-07 will be multiplied by \$6 per tonne for 2007-08. The performance pool will be shared between the eligible councils in proportion to their populations, which will be based on the most recent ABS census data.

In order to receive the Waste Service Performance Improvement Payments councils will need to meet all of the stipulated performance criteria and provide the DECC with a performance improvement payment certificate, signed by the General Manager, verifying that all of the performance criteria have been, and will continue to be met for at least the remainder of the financial year. A copy of the 2007-08 *Waste Service Performance Improvement Payment Certificate* to be completed by your council is enclosed.

DECC will consider your certificate an application for the performance payment under clause 46C of the Regulation. Councils should lodge their 2007-08 certificates with the DECC by 31st August 2007.

The original performance criteria for councils in 2006-07 will continue to apply through the 2007-08 period. The additional performance criteria for councils in the leviable area in 2007-08 are outlined in the attached certificate. These performance criteria are built upon last year's starting point.

The Department of Environment and Conservation NSW is now known as
the Department of Environment and Climate Change NSW

PO Box 644, Parramatta NSW 2124
Level 2, 1 Fitzwilliam Street, Parramatta NSW
Tel: (02) 8837 6000 Fax: (02) 8837 6099
ABN 30 841 387 271
www.environment.nsw.gov.au

Department of **Environment and Conservation** NSW

They should not discourage councils from providing other improved services such as garden organics collections or providing recycling services to multi unit dwellings. In fact, Councils are encouraged to do so as performance criteria will continue to increase over time.

The performance criteria were developed in consultation with a reference panel of Council General Managers and Waste Managers. They are as agreed by DECC following consultation with the LG&SA.

Strong consideration was given to the relationship between the introduction of particular requirements, the costs and benefits of changing existing contracts and the particular arrangements that fit different disposal technologies or circumstances which prevent adoption of the preferred standard but retain effective source separated resource recovery systems.

As per last year's Performance Payments, in 2007-08 eligible Councils will need to have met the performance criteria for the whole of that financial year or, in the case of some criteria, specific timing requirements will need to be met.

DECC will aim to make the payments available to councils by late October each year. The performance payments are in the form of a **forward** payment made annually in the second quarter of each financial year. Given that the payments are made early in the performance period each year, failure to meet the criteria of the waste service performance improvement certificate will lead to a requirement for repayment or a deduction of that year's payment from the subsequent year's entitlement.

Performance criteria will, in future years, be progressively updated by DECC, in consultation with the LG&SA and the reference panel to encourage councils to improve waste reduction, resource recovery and recycling in and by their communities.

Two further criteria that have been developed for the 2008-09 period are:

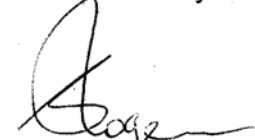
- All Development Application (DA) consents issued after 30th June 2008 for the building of new Multi-unit Dwellings to have the provision of dry recycling collection services incorporated in the approved development plan or as a condition of development consent.
- Council to adopt a Waste Not DCP (or have in place a policy of similar nature) by 30th June 2008.

Councils are being notified of these forward performance criteria, developed in consultation with the LG&SA, so as to enable a sufficient lead time for their discussion and implementation.

It is proposed that an Information Session for Councils will be held where any questions or enquiries regarding the waste service performance improvement criteria will be addressed by DECC officers.

For further enquires please contact Dr David Blackmore, Director Local Government & Resource Recovery, on 02 8837 6057 or by email at david.blackmore@environment.nsw.gov.au, or John Harley, Manager Local Government, on 02 8837 6018 or by email at john.harley@environment.nsw.gov.au.

Yours sincerely



Tim Rogers
Executive Director
Sustainability Programs Division

WASTE SERVICE PERFORMANCE IMPROVEMENT PAYMENT CERTIFICATE

2007-08

This certificate relates to the Local Council Waste Service Performance Improvement Payments and the related performance standards for recycling and resource recovery. These standards have been developed through arrangements established under a Memorandum of Understanding between the then Minister for the Environment and the Presidents of the Local Governments and Shires Associations (LG&SA) to support the collaborative implementation of the five year City and Country Environment Restoration Program.

Council undertakes to deliver the following performance in relation to waste, resource recovery and processing for all of 2007/08:

2006-07 On going Criteria

- Have an established kerbside collection service for dry recyclables to all residential dwellings, other than multi-unit buildings, within the local government area. Note 1.
- Provide the Department of Environment and Climate Change (DECC) with the information required under the National Environment Protection (Used Packaging Materials) Measure.
- ~~Collect and provide DECC with baseline data on tonnages of dry recyclables and garden organics collected for recycling (including contamination levels) and residual domestic waste (garbage).~~
- Only enter new contracts for the disposal of residual waste to landfill that do not commit the council to that form of disposal for more than 5 years.

2007-08 Additional Criteria

- A residual Mobile Garbage Bin (MGB) Compositional Audit is to be completed by each council using the DECC Kerbside Audit Methodology and the Audit report submitted to DECC by 31st November 2008. Notes 2 and 3.
- Any new collection and/or MGB replacement contracts let after 30th June 2007 to conform to Australian Standard 4123 Mobile Waste Containers Part 7: Colours, markings, and designation requirements (AS412.7-2006).
- From 1st July 2007 the replacement of damaged or lost non-conforming MGBs and/or lids with MGBs and/or lids that conform to AS412.7-2006.
- Any new contracts entered into after 30th June 2007, for the collection and disposal of household clean-up material, to have recycling/resource recovery as a component of the service contract. Note 4.

Council understands that entering into this undertaking will enable Council to receive its Local Council Waste Service Performance Improvement Payments in advance and retention of the payment is conditional on Council delivering the services outlined in the certificate.

Signed:

General Manager

Date:

Council Name

WASTE SERVICE PERFORMANCE IMPROVEMENT PAYMENT CRITERIA 2007-08

NOTES

- Note 1. For dry recycling a similar qualification will be included for councils with substantial rural areas only: Council will meet the requirement by providing alternative collection facilities for dry recyclables in rural areas, including rural villages (e.g. drop off facilities). Council will still need to provide kerbside collection services for all urban areas.
- Note 2. As some councils will have recently conducted audits, those audits conducted in the prior 12 months (i.e. between 1st July 2006 and 30 June 2007), that substantially meet the audit methodology requirements published by DECC, in July 2007 will be accepted.
- Note 3. If councils wish to enter into a group contract for the audit, MGB configurations/systems will need to be the same.
- Note 4. Household cleanup recycling may encompass the options of either segregated/streamed pick ups or separate post collection sorting of materials of significant value (e.g. metals). Councils are not required to have household clean up collections and retain the right to exclude specific materials.

Contact: C. Wright

Reference: Waste Policy /
6 July 2007

130101020122300081308330813
Tim Rogers
Executive Director
Sustainability Programs Division
Department of Environment & Climate Change NSW
PO Box 644
PARRAMATTA NSW 2124

Dear Mr Rogers

Waste Service Performance Payments
Your Ref 06/528, DOC07-18719

I refer to your letter addressed to Councils dated 20 June 2007 concerning the conditions that relate to the Waste Service Performance Payment.

The Northern Sydney Professional Waste Officers Group (POG), comprised of waste managers from NSROC and SHROC Councils considered the conditions attached to the 2007-2008 performance payments certificate on the 5 July 2007.

A number of areas of concern were raised with the conditions indicated in the Waste Service Performance Improvement Payment Certificate and are submitted as follows;

- *A residual mobile garbage bin compositional audit is to be completed by each Council using the DECC Kerbside Audit Methodology and Audit report submitted to DECC by 31st November 2008.*

This matter has been forwarded to DECC under separate letter dated 5 July 2007 in respect to the issues associated with the methodology and frequency of audits required by DECC.

- *Any new collection and or MGB replacement contracts let after 30th June 2007 to conform to Australian Standard 4123 Mobile Waste Containers Part 7; Colours, markings, and designation requirements (AS412.7-2007)*

A number of concerns are raised with this condition. The level of consultation from DECC on this matter has been grossly inadequate for a requirement that would impose a major impact on Local Government and its communities with cost in procuring collection service contracts and behavioural changes by residents.

A significant number of Councils in the Sydney metropolitan area have MGB collection services with a range of bin colour combinations. Whilst it is agreed that all Councils having the same colour coding is the ultimate preferred option, issues such as;

- a) the waste of valuable bin assets where bins are in serviceable condition and no changes to service levels are intended.
- b) the significant increases in costs of services for complete new bin replacements.
- c) the complete changes to existing waste educational programs to accommodate bin roll out and residential compliance with the new services and bin colours.
- d) the condition does not capture or impact on non domestic services operated by the private sector who have their own bin colour and corporate labelling
- e) the significant increases in recycling contamination as a result of residents' confusion or slow reaction or reluctance to change with using completely different bin colours, have not been adequately considered and would negate any positive impact of any Rebate to Councils.

It requested that DECC rethink its position on this matter and provide a more legitimate, and robust consultation process before this Rebate condition is imposed.

- *From 1st July 2007 the replacement of damaged or lost non conforming MGBs and or lids with MGBs and or lids that conform to AS4123.7-2007.*

This condition is of particular concern as it requires the issuing of bins that may be different to existing bins colours operating within a current collection contract. The proposition of having multi coloured bins for same material streams is contrary to all endeavours made by Councils and the State Government to educate, persuade and seek commitments from communities to use the correct bins for optimum recovery and quality control with recyclables and green waste.

The confusion and negative impact from both the community and impacts to operational issues such as collection operators has been grossly under estimated and would result in setting waste recovery services back 15 years.

It is requested that DECC withdraw this condition from the Waste Performance Payment Certificate.

- *Only enter new contracts for the disposal of residual waste to landfill that do not commit the Council to that form of disposal for more than 5 years.*

Whilst the intention of this condition is to move away from disposal via landfill of putrescible waste the issues of the limited availability of AWT options and disposal for materials such as inert waste, C&D and other engineering waste would result in Councils being denied any benefits of longer terms Contracts.

As Councils are prevented from structuring Tenders to suit one specific technology or service provider any contract proposed would be limited to 5 years duration to allow the consideration of facilities such as Veolia`s Woodland Bioreactor landfill.

To intentionally prohibit other tenders from offering bids would lessen the competitive nature of tendering and result in pricing that is not subject to sufficient market forces to offer value or cost benefit to Councils.

Further any AWT facilities that is proposed has a proportion of residential waste resulting from their process (20 to 30%) and the need for landfill operations will still be required as part of any complete waste management process.

As the providers of these facilities whether landfill or AWT require, or have indicated they need certainly with supply, longer term Contracts are required, otherwise these facilities will not be offered and NSW will be in the situation as previously in the 90s, where uncertainty for residual was a serious concern.

It is requested that DECC reconsider their position on this matter as part of the conditions associated with the Waste Service Performance Improvement Payment Certificate.

Yours truly,

Bo Karaula
Chair
Northern Sydney Region
Professional Waste Officers Group

Contact: C. Wright

Reference: S02294 / 793670

17 July 2007

130101020122300081308330813

Department of Environment & Climate Change (NSW)

PO Box 644

PARRAMATTA NSW 2124

Dear Sir / Madam

Household Kerbside Waste Audit Guidelines - Consultation Draft

I refer to your notification dated 20 June 2007 regarding the draft Household Kerbside Waste Guidelines.

The invitation to respond only allows for 6 days, and Council does not consider this a reasonable timeframe to review the document thoroughly and provide written comment.

Following our preliminary review, Council acknowledges the intentions of the Guidelines however the following concerns are outlined below.

1. The document has not been subject to adequate consultation with Local Government. The working party utilised to review the guidelines does not have any delegation or other authority to represent local government as a whole on this matter.
2. The guidelines do not indicate the main purpose for conducting audits at the frequency indicated and to the detail required. The guidelines do not indicate what purpose this information will be used for by the state government.
 - There is no information in the guidelines or from DECC that demonstrates that this information would materially influence decision-making by local government concerning further disposal or waste recovery services.
 - The state government does not own or operate waste or recycling facilities and any contract, whether regional or local, undertaken by local government would require their own set of data and other information as part of any procurement process.
3. The linking of the guideline to the Section 88 Rebate is another issue which is of concern.

The requirement to conduct audits at the prescribed frequency and material type diminishes any Rebate from the Levy to local government. The LGSA's policy position on this matter is that funding provided to the state government via the Section 88 Levy should be fully hypothecated back to L/Gov for Waste minimisation and management programs, not subject to ever increasing conditions, controls or carrying out programs with local government bearing the cost for state government activities.

4. The prescribed process of only allowing bin to bin collections for audits is not agreed and is too prescriptive. Residents dislike and object to authorities going through their waste. It is considered this will escalate dramatically if Councils are required to conduct audits on the frequency indicated in the guideline. The option of using the bin counters on collection vehicles and bulk auditing materials delivered to a sorting location, is considered just as suitable and statically valid for the information required from audits and lessens any perceived impact on resident's privacy. This process is also less expensive, reduces OH&S issues when compared to the manual handling of bin to bin collections and utilises existing vehicle collection services.
5. The level of detail and frequency of audits to be required from Councils is considered unnecessary and would not meet any cost benefit analysis criteria.

Average costs per audit have been around \$15k to \$25k based on the previous guideline which nominated a lesser number of bins than indicated in the current draft. The increase in the bin numbers with the revised draft will increase these costs. This, coupled with the recommended future seasonal auditing for waste, recyclables and green waste would bring the cost of annual auditing costs to excessive levels and negate any effective benefit from the Rebate system.

6. The draft guide does not give reasons why DECC needs all Councils to audit each year and how this information will be used. More audit information does not necessarily provide better waste management outcomes. As indicated in the draft guideline, the reasons for conducting an audit should be determined before hand.

Example 1 - contamination in recyclables. As this is mainly concerned with the percentage of non recyclable materials present in the audit at that time, any education programme designed to address contamination and change disposal behaviour would be structured across a broad range of contamination issues, not one or more specific material types based on any one audit. It is therefore not critical that audit information be that accurate, as the information is used in the context of it being a guide.

Example 2 – Disposal. Any audits carried out to establish waste characteristics of certain areas would need to take into account that the audit is only a snapshot and that significant changes can occur depending on seasonal variations, gentrification, and economic influences so any disposal options considered will need to accommodate significant changes to the waste make up and as such should be sufficiently robust to meet these changes.

7. The requirement for Councils to change bin colours to the Standard AS4123.7 is questioned. Whilst the concept of all Councils operating under one colour code is considered preferable, it is felt the disruption to existing well-established services and impact upon residential behaviour has not been adequately considered or researched given:
- Councils have spent considerable time and money in educating the community on using their services. In the case of Ku-ring-gai, these services have been in place since 1998. To change bin colours at this point may lead to elevated levels of contamination and residential complaint and confusion.
 - The standardisation of bin colour across local government does not address the non domestic services provided by the private sector such as trade waste or recycling. These bins are generally corporately branded and coloured to their own colour standards and as such the objective of having a bin colour standard across NSW cannot be achieved.
 - In a scenario where a Council is not changing the service level for waste, recycling or green waste, and where existing bins are in serviceable condition, these bins would be obsolete and the Council would incur a significant additional cost with the purchase of new bins as well as additional cost in conducting a substantial community advertising / education campaign.

Further, the requirement to progressively changeover existing bins that are damaged or lost to the new Standard is not supported for the following reasons:

- The confusion and disruption to services for extended periods of time with bins having different colours from the established local standard would be immense.
- It would result in increased contamination incidents.

As a consequence of the concerns above, Council respectfully requests that DECC:

1. Provide a more comprehensive consultation process to a broad section of local government for issues such as these which have significant impact on local government's management of waste, before announcement of a DECC policy position or requirement.
2. Clearly indicate why audit information is required at the level of detail requested and how this information is to be utilised to benefit local government and its communities.
3. Indicate whether the advice contained in the Audit Guide in respect to the seasonal frequency for conducting audits will be included in future conditions associated with the Rebate.
4. Provide the basis on which the bin colour standard is required for both new contracts and existing, and the information that was gathered and considered, which led to this policy decision being made.

The above is submitted for your consideration.

Yours sincerely

John McKee
General Manager

cc. Dominic Johnson - NSROC

Reference: S02294 / 819782
27 August 2007

130101020122300081308330813
Dr David Blackmore
Department Environment & Climate Change
PO Box 644
PARRAMATTA NSW 2124

Dear Dr Blackmore

Local Council Waste Service Performance Improvement Payments Certificate 2007/2008

I refer to Council's letter of the 17 July 2007 regarding concerns raised with the subject of performance payment conditions applied to the 2007/2008 Certificate.

Council has not received a formal reply to the issues and questions raised in its letter of 17 July 2007. Notwithstanding this, Council advises that as a result of the information session conducted on 20 August 2007, we are not able to comply with the conditions set out in the 2007/2008 Waste Service Performance Improvement Payment Certificate.

Specifically, Council cannot comply with the conditions relating to the changing of bin lid colours during an existing collection contract as there would be significant costs that would be incurred by Council to change the bin lids. Also, the requirement to conduct bin to bin auditing creates issues with residents who express concerns about privacy as outlined in our letter of 17 July 2007.

Council is disappointed with the lack of adequate consultation regarding the introduction and agreement to the conditions associated with the 2007/2008 Certificate.

This Council has for many years been a high performing Council for waste recovery in the Sydney Region. In implementing the Performance Payment system, the State Government had announced that the primary objective in providing rebates associated with payment of the Section 88 Levy was to reward Councils for performance in waste recovery.

Consequently, we are now in a position where despite good performance, we would apparently not be eligible for the payment under the current criteria.

The current collection contract which has been in place for several years for waste, recycling and green waste, is consistent with the Department of Environment and Climate Change's own criteria for best practice collection systems, and provides equivalent services to all multi-unit dwellings and non-domestic premises in the Local Government area. It also provides recovery of metals as part of its kerb-side cleanup service.

This information has been provided annually to the Department as part of the reporting associated with the National Environment Protection Measure (NEPM) for Used Packaging Materials.

Council has had a "Waste Not" DCP since May 1998 and has incorporated similar policies and conditions within its current planning instruments.

The above services that Council provides are not inconsistent with the DECC's future direction for achieving improvement to waste recovery services, unlike some local government areas where these services have not been developed.

Based on the above information, Council considers that it is entitled to receive the Performance Improvement Payment and suggests that this Council and other Councils be given an opportunity to phase-in compliance with the conditions at the completion of existing contracts.

Should you wish to discuss the matter further, please contact Council's Manager Waste, Cleansing and Drainage, Mr Colin Wright on 9424 0782.

Yours sincerely

John McKee
General Manager

Copy to: Minister for Environment and Climate Change

Our reference : DOC07/39608; File: 06/528
Dr David Blackmore (Ph 8837 6057)

Mr John McKee
General Manager
Ku-ring-gai Council
Locked Bag 1056
PYMBLE NSW 2073



Dear Mr McKee,

**RE: YOUR COUNCIL WASTE SERVICE PERFORMANCE IMPROVEMENT
PAYMENTS 2007-08**

I refer to your letter of 17th July 2007 regarding the Local Council Waste Service Performance Improvement Payments for 2007-08. The detailed criteria for the 2007-08 Performance Improvement Payments were outlined in the Department's letter of 19th June 2007.

I apologise for the delay in a final response but there has been a meeting with the President of the Local Government Association to settle some questions and details about the process and terms. I understand that Cr McCaffery has written to the Mayors of all councils in the levy paying area.

The Council Waste Service Performance Improvement Payments form part of the broader City and Country Environmental Restoration Program. Between 2006 and 2011, Councils will have an opportunity to share in up to \$80 million in rewarding resource recovery achievements. The amount of the rebate increases by approximately \$3 per tonne each year for each of the five years of the program. This means that your council stands to gain about twice last year's amount this year and a similar increment each year. To receive these payments councils need to meet the specified performance criteria and provide the Department with a Waste Service Performance Improvement Certificate, signed by the General Manager. I have responded to your specific issues below.

- The Waste Service Performance Improvement criteria have been developed in consultation with the LG&SA and a Reference Panel of council General Managers and Waste Managers. The criteria were also subject to further review from the LG&SA to ensure local government input before submission to the Minister for Environment and Climate Change. This process, as agreed by the LG&SA, has been developed to ensure local government representation into the process of developing the Performance Improvement criteria.

The Department of Environment and Conservation NSW is now known as
the Department of Environment and Climate Change NSW

PO Box 644, Parramatta NSW 2124
Level 2, 1 Fitzwilliam St, Parramatta NSW 2150
Tel: (02) 8837 6000 Fax: (02) 8837 6099
ABN 30 841 387 271
www.environment.nsw.gov.au

Department of **Environment & Climate Change** NSW

- In terms of the audit requirements contained in the 2007-08 Council Waste Service Performance Improvement Payments criteria, councils in the SMA-ERA are being required to conduct a single audit of at least the domestic residual waste stream (only) and report the results to the DECC by 30th November 2008.

The audits will provide reliable and comparable data for all councils in the SMA-ERA, which is essential in their assessment of system performance and opportunities for improvement. The audit will also enable councils and the DECC to assemble a clear picture of the domestic residual waste stream across the SMA-ERA, which is critical to the ongoing task of collectively working towards meeting the 2014 WARR Strategy targets.

Your letter principally addresses issues relating to the consultation draft of the Household Kerbside Waste Audit Guidelines. The revision of the Household Kerbside Waste Audit Guidelines has been conducted in consultation with professional waste auditors and some councils. A considerable amount of rigor has been applied in the revision of methodology to ensure that it will deliver a statistically valid outcome. Councils can choose whether or not to use the Domestic Kerbside Audit Guideline for their own regular waste and recycling audits beyond those required for performance payments. However councils and the auditors have been asking for a standard methodology that will deliver consistent and reliable results, hence the review of the 1997 draft of the Audit Methodology

- The audit that is required to meet the criteria for performance payment is a single audit, and as indicated needs to be completed and submitted to DECC by the end of November 2008. Councils that have performed an audit of their residual bins in the 12 months leading up to the audit period would comply if the methodology was deemed acceptable by DECC. This includes the use of the EPA 1997 Methodology which includes agglomerated sampling as opposed to bin-by-bin sampling.

There is no requirement for annual or seasonal audits as part of the criteria. As indicated above, the development of criteria is set by the Reference Panel of council General Managers and Waste Managers but repeat audits are expected at intervals of not less than 2.5 to 3 years.

- Standardising the colour coding of waste and recycling containers across the broad range of waste management services is critical to improvements in the overall performance of resource recovery initiatives. This is reflected in the new Australian Standard for Mobile Waste Containers (AS4123.7) that includes provisions for standard colours for bin bodies and lids and Resolution 58 made at the 2006 LGA Conference that resolved that the phased implementation of the standard bin colours occurs within a short timeframe.

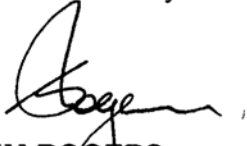
The issue of moving to the consistent colour coding of mobile waste and recycling bins (MGBs) for council waste and recycling collection services was considered at length by the Reference Panel. The Reference Panel considered the various options for implementation, including appropriate timeframes. Councils with existing systems need only convert replacement lids as they are needed. Where there are stocks of existing lids, these can be used until exhausted.

As advised in the DECC's letter, the Waste Service Performance Improvement Payments criteria for future years have not been developed and will be progressively updated in consultation with the LG&SA and the Reference Panel.

I have extended the deadline for the submission of certificates until 15 October 2007 in order to provide an opportunity for further consideration. In view of the substantial and increasing payments available under this scheme I encourage you to consider council's position and participate in the program.

For further enquiries please contact Dr David Blackmore, Director Local Government and Resource Recovery, on 02 8837 6057 or by email at david.blackmore@environment.nsw.gov.au.

Yours sincerely



28/09/2007

TIM ROGERS
Executive Director
Sustainability Programs Division



DOMESTICS
NEW SOUTH WALES

17th January 2008.

Mr Colin Wright,
Manager – Waste, Drainage and Cleansing Services
Ku-ring-gai Council,
Locked Bag 1056,
Pymble. NSW 2073

Dear Colin,

Re: Bin Lid Changeover

As requested, please find below the approximate pricing for lid and/or bin changeover / rollout.

Task	Approximate Number of Bins or Hours	Approximate Cost per Bin or Hour	Approximate Cost
Replace current 120L grey lids to red lids	30,000	\$12.50	\$375,000
Replace current 240L grey lids to red lids	1,500	\$12.75	\$19,125
Labour charge by Veolia to direct rollout crews to bin rooms	80 hours	\$40.00	\$3,200
Replace current 240L brown lids to blue lids	30,750	\$14.00	\$430,500
Replace current 360L green lids to lime lids	30,000	\$41.20	\$1,236,000
* Replace and pull back the current 120L Sulo2 bins	30,000	\$33.00	\$990,000
Placement of Council supplied sticker on bin	30,750	\$0.35	\$10,762.50

** Due to the damage which may occur during the SULO 2 red lid replacements it would be worth considering a full 120L bin rollout. The supplier cannot guarantee 100% undamaged rate for SULO 2 lid replacements.*





The above prices would depend on whether a suitable Council yard would be available for the bin rollout. If Council were unable to provide the facility for the rollout, an extra \$1.00 per bin would apply.

In summary, the cost to replace the garbage and recycling lids only, including placement of council provided stickers on the yellow lidded bins, would be approximately \$839,000.00. By adding the vegetation 360L lime lids, there would be an additional cost of \$1,236,000.00. Therefore, a full lid rollout including lime vegetation lids would exceed \$2.07 million.

If the rollout of 120L bins was to occur instead of the lid replacement, there would be an additional cost of \$615,000.00 on top of the \$2.07 million.

In addition to the financial cost of this exercise, Veolia believe there would be the following operational impacts:-

- 6 week rollout period would impact on the residents as they would be required to leave their bins out for a particular period within that 6 weeks.
- The strong possibility of residents placing the wrong items in the wrong bins due to the lid changeover creating the need to place the product in a bin with a different lid colour.
- Cross contamination would be substantial, with the potential for the disposal facility to reject any recycling from Ku-ring-gai Council until there are signs of improvement.
- Possibility of fines from disposal facility.
- A decrease in the existing excellent quality and quantity of material being recycled.
- The rollout would have a lasting effect on those which have not presented their bins for the lid changeover, causing confusion on collection days.
- Inconvenience to Council resident who have already been through a rollout programme in recent years.

Taking into account the above issues along with the necessary education program, Veolia are of the opinion that recycling tonnages would decrease substantially until the rollout is 100% complete. There is no guarantee as to how long it could take to rebuild the tonnages.

Veolia however support any decision the Council decide for future collections and would assist accordingly to ensure minimal disruptions to services.

We look forward to you reply.

Yours Sincerely

Greg Roberts
Municipal Services Manager



Attachment 8



13th February, 2008

Mr C Wright,
Manager Waste and Cleansing
Ku-ring-gai Municipal Council,
818 Pacific Highway
GORDON NSW 2072

Level 1, Building A
Rhodes Corporate Park
1 Homebush Bay Drive
Rhodes NSW 2138

PO Box 3260
Rhodes NSW 2138

Telephone 02 9934 7000
Fax 02 9934 7185
www.wsn.com.au

Dear Col,

Re: Contract for the Receipt and Processing of Recyclables

I refer to our recent discussions concerning the above.

WSN is concerned that changes in the current collection regime may result in a product of lesser quality. High levels of contamination could incur additional processing costs.

The current Contract for the receipt and processing of recyclables was negotiated on the basis of the quality and net value of commodities. And at the time the contract was negotiated in 2004, Council's collection regime was considered to be "best practise."

Given the structure of our Agreement, any changes that would compromise the net value of these commodities is of concern and would be considered in any future negotiations with Council.

I would welcome further discussion of this matter and may be contacted on 9934 7014.

Regards

A handwritten signature in black ink, appearing to read 'Geoff Gerard', written over a horizontal line.

Geoff Gerard
General Manager, Sales and Marketing

ANALYSIS OF LAND & ENVIRONMENT COURT COSTS SECOND QUARTER 2007 TO 2008

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To provide information in relation to proceedings to which Council is a party in the Land & Environment Court for the quarter ended December 2007, including appeals commenced, costs incurred by Council and outcomes.

BACKGROUND:

A person may commence proceedings in the Land and Environment Court for an application which has either been refused by Council or is deemed to have been refused. An appeal may also be commenced in relation to conditions in any consent granted by Council.

COMMENTS:

For the second quarter ended 31 December 2007, Council's legal costs and associated expenses in relation to Land & Environment Court matters were \$344,400. This compares to the year to date budget of \$675,000.

RECOMMENDATION:

That the analysis of Land & Environment Court costs for the second quarter ended 31 December 2007 be received and noted.

PURPOSE OF REPORT

To provide information in relation to proceedings to which Council is a party in the Land & Environment Court for the quarter ended 31 December 2007, including appeals commenced, costs incurred by Council and outcomes.

BACKGROUND

Pursuant to the *Environmental Planning and Assessment Act 1979*, a person may commence proceedings in the Land and Environment Court in respect of an application for which Council was the relevant consent authority and which has either been refused by Council or is deemed by the Act to have been refused (a development application is deemed to have been refused if it has not been determined within a period of 40 days or such longer period that may be calculated in accordance with the Act). An appeal may also be commenced in relation to conditions imposed in relation to consent granted by Council. Council is a respondent to such proceedings.

Under Section 428 of the *Local Government Act 1993*, Council is required to report legal costs, and the outcome of each case in its Annual Report.

COMMENTS

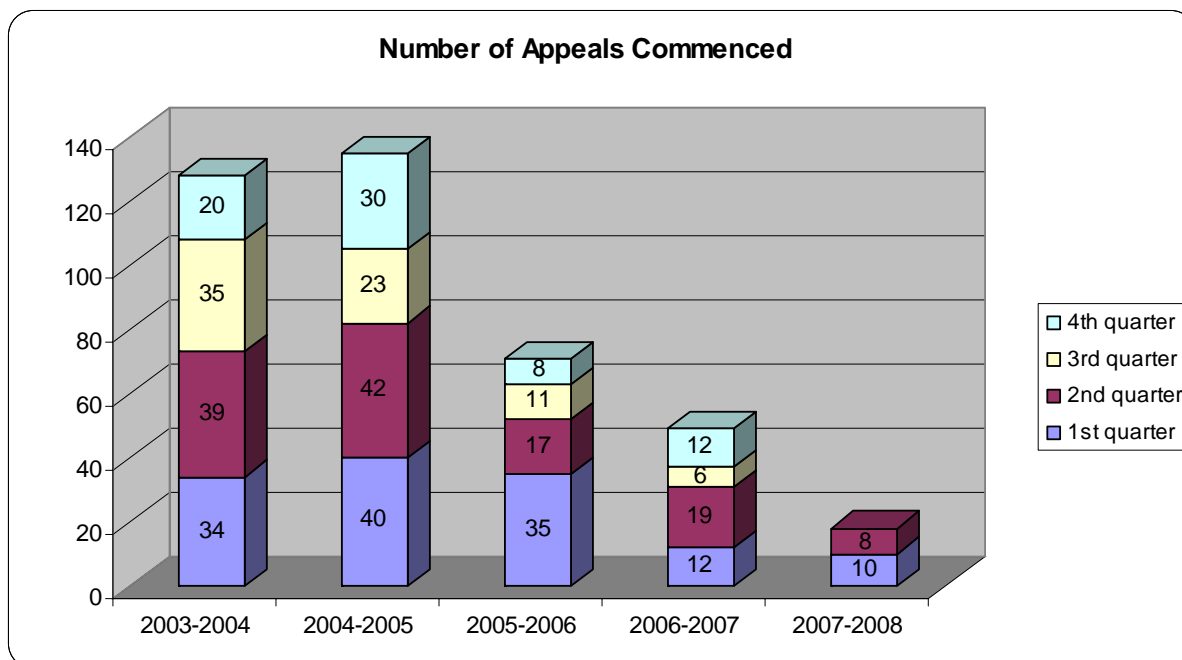
APPEALS LODGED

In the six months ended December 2007, there were 18 new appeals lodged in respect of development applications with the Land and Environment Court, 10 of which have incurred costs to Council. In addition, there were 2 appeals lodged in respect of orders made by Council, and one class 4 application (this was subsequently discontinued). The number of appeals received in prior years is as follows:

Financial year	Number of appeals received (whole year)
2003/2004	128
2004/2005	135
2005/2006	71
2006/2007	49
2007/2008@31 December	18

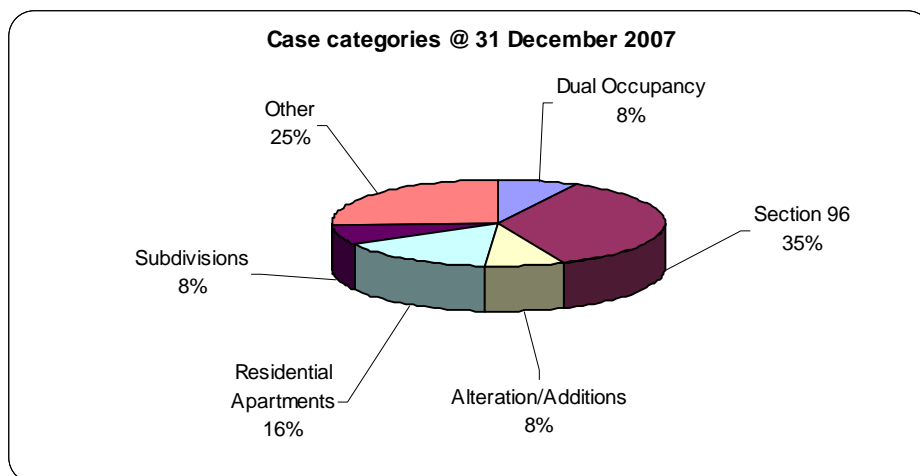
Item 10

S02466
5 February 2008



Seven (7) of the eighteen (18) new appeals lodged during the period were in relation to deemed (as opposed to actual) refusal of an application. This proportion (39%) represents a slightly lower percentage of deemed refusal appeals compared to last year. The percentage of deemed refusal appeals in 2006-2007 was 43% and 60% in 2005-2006.

Appeals commenced for the two quarters ended December 2007 are made up of the following development categories:



The larger categories are appeals in respect of residential apartments (16%) and Section 96 (35%).

The "Section 96" category in the above chart includes appeals in relation to Section 94 contributions.

COSTS

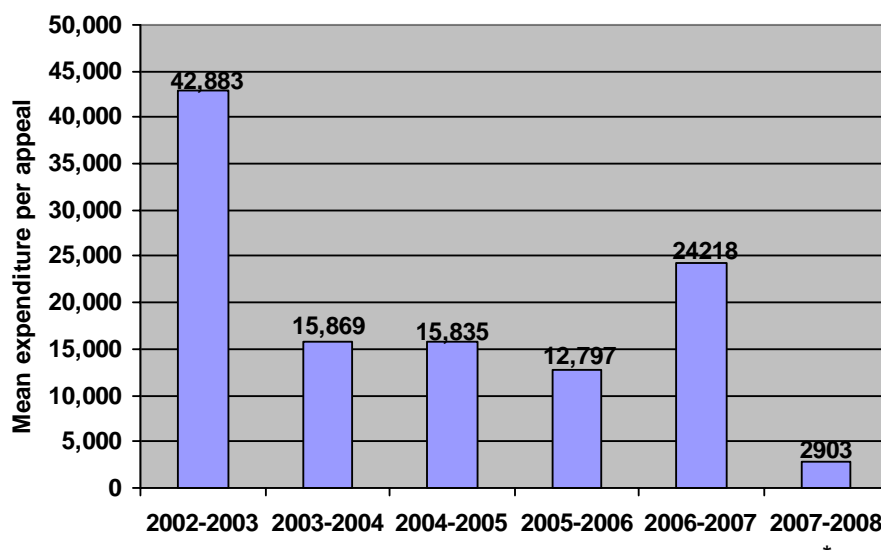
For the two quarters ending December 2007, Council had a net expenditure of \$344,400 on legal costs and associated expenses in relation to Land & Environment Court matters. This compares to the year to date budget of \$675,000, a positive variation of \$330,600.

These costs are made up of legal fees, fees charged by consultants retained as expert witnesses and other costs incurred as a result of Council's role in the proceedings.

Legal Costs and Associated Expenses 2002/2003 - 2007/2008					
<i>Financial Year</i>	<i>Total Costs</i>	<i>1st quarter September</i>	<i>2nd quarter December</i>	<i>3rd quarter March</i>	<i>4th quarter June</i>
2002/2003 (76 appeals lodged)	\$2,252,000	\$302,000	\$452,000	\$665,000	\$833,000
2003/2004 (128 appeals lodged)	\$2,205,000	\$468,000	\$378,000	\$605,000	\$754,000
2004/2005 (135 appeals lodged)	\$1,867,000	\$274,000	\$562,000	\$314,000	\$717,000
2005/2006 (71 appeals lodged)	\$1,239,900	\$338,350	\$362,950	\$329,300	\$209,300
2006/2007 (49 appeals lodged)	\$1,195,900	\$141,950	\$148,520	\$350,730	\$554,700
2007/2008 (22 appeals @Dec)	\$344,400	\$7,800	336,600		

The following chart provides a comparison of the average total costs incurred in relation to matters commenced in the past five years, and indicates that the cost per appeal incurred by Council had initially reduced substantially, but then increased in the financial year 2006-2007. This increase can be largely attributed to a reduction in the number of appeals of a more minor nature.

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- * The amount of \$2,903 for 2007-2008 should not be regarded statistically relevant at this stage due to the ongoing status of many appeals commenced in this period.

Factors which may be regarded as contributing to improved value to Council in relation to legal costs are:

- Efficient processing of development applications that are subject to deemed refusal appeals so that they are determined at an earlier stage of Court proceedings;
- Efficient management of the process of instructing Council's external legal representatives;
- More rapid progress and determination of appeals by the Court as a result of the revised practice directions.

SUMMARY BY WARD

A summary of Land & Environment Court costs (excluding legal associated expenses) this year by Ward is shown in the following table:

Land & Environment Court costs by Ward for the financial year 2007/2008		
Comenarra	\$8,765	2.5%
Gordon	\$168,176	48.8%
Roseville	\$6,396	1.9%
St Ives	\$54,780	15.9%
Wahroonga	\$106,283	30.9%
Total Costs	\$344,400	100.0%

Item 10

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5 February 2008

A total cost of \$292,150 was incurred in relation to 30 matters that commenced in the last financial year 2006-2007. The balance of \$52,250 relates to appeals that commenced this financial year.

OUTCOMES

At an early stage of each appeal, Council as respondent is required to file with the Court a Statement of Facts and Contentions outlining the grounds which Council asserts as warranting refusal of a development, or alternatively, that may be addressed by way of conditions of consent.

In cases where issues raised by Council are capable of resolution by the provision by the applicant of additional information or amendment of the proposal, it is the Court's expectation that this should occur. The Court's current practice of appointing a Court-appointed expert witness, rather than allowing the parties to call their own expert evidence, strongly encourages this.

In this context, any of three outcomes can be regarded as favorable, namely:

1. If the appeal is in relation to a deemed refusal of an application which, upon assessment, is appropriate for approval: that the development is determined by Council, allowing the appeal to be discontinued by the applicant and avoiding as much as is practicable the incurring of unnecessary legal costs;
2. If the issues raised by Council are capable of resolution by the applicant providing further information, or amending the proposal: that this occurs, so that development consent should be granted, either by Council or the Court;
3. If the issues raised by Council are either not capable of resolution, or the applicant declines to take the steps that are necessary to resolve them: that the appeal is either discontinued by the applicant, or dismissed (refused) by the Court.

Of the 18 appeals commenced in the two quarters ended December 2007, 6 appeals were resolved in the period. In all six appeals, a wholly or substantially favorable outcome was achieved.

CONSULTATION

Not applicable.

FINANCIAL CONSIDERATIONS

Land & Environment Court legal costs form part of Council's recurrent operating budget.

The result after the second quarter is a positive variance of \$330,600. This budget will continue to be monitored throughout the year and reviewed as part of the quarterly budget review process where appropriate.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

This report has been developed with input from Council's Corporate Lawyer, Director Corporate and Director Development & Regulation.

SUMMARY

For the two quarters ended December 2007 Council has expended \$344,400 on legal costs and associated expenses in relation to Land & Environment Court matters. This compares to the year to date budget of \$675,000, a positive variation of \$330,600.

RECOMMENDATION

That the analysis of Land & Environment Court costs for the second quarter ended December 2007 be received and noted.

Edwin Athaide
Accounting Officer

Jamie Taylor
Corporate Lawyer

John Clark
Director Corporate

Michael Miocic
**Director Development
& Regulation**

Attachments: Individual Case Recommendations December 2007 - 895818

No	Date Lodged	Appeal #	Appellant	Property Address	Solicitor for Appellant	DA No	Decision Appealed Against	Solicitor	DCO	Hearing Date	Decision Date	Comm- issioner	Result	Staff Rec	Council decision	2007/2008 Costs \$
Alterations & Additions																
1	June 17, 2005	40607/2005	David McGovern & Roslyn McGovern	49 Telegraph Road Pymble	N/A	DA1417/04	Class 4 Challenge to validity of consent. (M Allan is second Respondent)	Deacons	David Hoy	4,5 & 6 September 2006	February 20, 2007	Pain J	Dismissed subject to appeal in Court of Appeal	N/A	N/A	11332.64
2	November 30, 2006	11160/2006	Roseville Bridge Marina Pty Limited	15 Normac Street Roseville Chase	Herbert Geer & Rundle		Refusal of Refurbishment and additions to marina	Wilshire Webb	James Kim	1 June 2007	1 June 2007	Bly	Upheld with amendmrnts	Refused	Not to Council	8769.02
3	December 20, 2006	11253/2006	Antella & Lloyd Pty Ltd	5 Links Avenue Roseville	McKees		Refusal of Addition and alterations including carpark to existing dwelling	Deacons	Mark Leotta	14 March & 18 May 2007	18 May 2007	Tuor	Approved with amendments	Refused	Not to Council	-436.60
Total Alterations & Additions																19,665
Dual Occupancy																
1	February 16, 2007	10122/2007	Harry Charalambous	7 Shelby Rd St Ives	Hones Lawyers as agent for Glendinning Minto & Associates Pty Ltd	DA1146/06	Refusal of demolition of existing dwelling and construction of a detached dual occupancy	DLA Phillips Fox	Brodie Pendlebury	29-May-2007	29 May 2007	Murrell	Consent orders in relation to ammended proposal	Refused	Not to Council	365.80
2	July 17, 2007	10669 of 2007	Aranac (Contracting) Pty Ltd	2 Highbridge Road Killara	Maddocks	DA0216/07	Deemed refusal of attached dual occupancy	Deacons	Stuart Ratcliff	17-September-2007	17 September 2007	Tuor	Approved in accordance with amendments agreed at S34 conference	Refused	Not to Council	8653.60
3	August 21, 2007	10813 & 10815 of 2007	Peter Knight	93 Eastern Road Wahroonga	N/A	DA0280/07 & DA0279/07	Refusal of Torrens Title Subdivision & refusal of Dual Occupancy	HWL	Robyn Pearson	[23 October 2007 - on site for s34 conference]	5 February 2007	Hussey (for s34 conference)	Consent orders in relation to ammended proposal	Refused	Not to Council	7458.75
Total Dual Occupancy																16,478
SEPP 5/Seniors living																
1	December 11, 2006	11193/2006	Murlan Consulting Pty Ltd	35 Water Street & 64 Billyard Avenue Wahroonga	Malleons Stephen Jaques		Deemed refusal of adaptive reuse of heritage building and seniors living resort	Deacons	Shaun Garland	30 April, 1,2 & 28 May 2007	26 June 2007	Watts & Taylor	Dismissed subject to S56A appeal by Pain J on 29 October 2007	Refused		37836.62
2	June 15, 2007	10555 of 2007	Ground Crew at Turramurra Pty Ltd	440 Bobbin Head Road North Turramurra	Gadens	DA1426/06	Refusal of seniors living development of 58 self contained dwellings	Wilshire Webb	Shaun Garland	20 September, 30 Oct, 20 Dec 2007 & 25 January 2008		Roseth	Resolved by Consent	Refused	Not to Council	-13242.83
3	April 5, 2007	10290/2007	Winter Group Architects Pty Ltd	106-108 Junction Rd Wahroonga	McKees	DA0624/06	Deemed refusal of SEPP Seniors living development comprising nine houses with basement parking	Deacons	Graham Stewart/Sandra	August 20, 2007	20 August 2007	Brown	Ammedd proposal approved	Refused	Not to Council	26394.65
Total SEPP 5																50,988

No	Date Lodged	Appeal #	Appellant	Property Address	Solicitor for Appellant	DA No	Decision Appealed Against	Solicitor	DCO	Hearing Date	Decision Date	Commissioner	Result	Staff Rec	Council decision	2007/2008 Costs \$
Other Matters																
1	March 27, 2006	10258/06	Jose Vieira	29 Lucinda Ave Wairoa	N/A	DA1369/05	Refusal of Tennis Court Lighting	Deacons	David Aitken	June 8, 2006; 23 June 2006	June 23, 2006	Bly	Limited consent given for 5-year period only	Refused	Not to Council	722.00
2	August 6 2007	10749/2007	Edwin Mok	16 Stanhope Road Killara	Lindsay Taylor		Deemed refusal of demolition of dwelling and construction of new dwelling	Deacons	Gilead Chen	27 & 29 November 2007	10 January 2008	Tuor	Upheld 10 January 2008	Approval	Refused	19869.88
3	December 21, 2006	11263/2006	Chris Comina & Caroline Comino	25 Awatea Rd St Ives	Hones Lawyers		Refusal of Boundary Fence	HWL	Dona Abeyratne	March 13 & 16 2007	16 March 2007	Brown	Approved subject to reduction in height	Refused	Not to Council	9750.20
4	June 1, 2007	10517 of 2007	Paul O'Keefe	10 Nulla Nulla Street Turramurra	N/A	DA1203/05	Refusal of demolish existing structures and construct new carport	Wilshire Webb	Sanda McCarry	August 2, 2007	2 August 2007	Brown	Upheld	Refused	Not to Council	-122.10
5	September 10, 2007	10887 of 2007	Rafat George Wassef	21 Rothwell Road Turramurra	N/A	DA1717/01	Appeal against conditions imposed in determination of s96 application in relation to approval for dwelling	Deacons	Sandra McCarry	03-Dec-07	5 December 2007	Tuor	Dismissed (excepting minor amendment)			5377.00
6	April 29, 2005	10406/2005	Douglas Jardine & Anne Jardine	34A Miowera Rd Turramurra North	P. Dobrich & Co	N/A	Deemed Refusal to issue Building Certificate	Phillips Fox	Steven Murray				Resolved by Consent			2096.20
7	August 7, 2006	30688/2006	Tenacity Investments	2.4 Everton Street & 2 Pymble Avenue Pymble	Tony Sattler	N/A	Class 3 (Application for order that Easement by Imposed)	Phillips Fox	N/A	30,31 October, 19 Nov & 3 December 2007	January 31, 2008	Pain J	N/A		Not to Council	17323.37
7															Total Other	55,016.55
Section 96																
1				9-25 Tryon Road Lindfield			This was not a L&E Court appeal - assistance with submission to Minister for Planning re SEPP53 Minister's site	Phillips Fox								-1856.83
2	November 27, 2006	11146/2006	Mirvac Projects Pty Ltd	10 Marian Street Killara	Lindsay Taylor Lawyers		Refusal of s96 application to modify approval for LEP194 apartment building development	Phillips Fox	Natalie Richter				Discontinued	Refused	Not to Council	2752.20
3	January 11, 2007	10023/2007	Mirvac Projects Pty Ltd	10 Marian Street Killara	Lindsay Taylor Lawyers		Deemed refusal of section 96 modification application	Phillips Fox	Natalie Richter	May 12 & 13, June 21 2007	16 October 2007	Taylor J Hoffman	Dismissed	Refused	Not to Council	11624.00
4	March 26, 2007	10255/07	Harri Charalambous	47 Westbrook Ave Wairoa	Maddocks	DA0836/06A	Refusal of section 96 application to delete conditions requiring tree & landscape establishment bond	DLA Phillips Fox	Sandra McCarry	9 July 2007 (preliminary point of law)	6 September 2007	Lloyd J	Point of law determined in favour of applicant. Condition deleted by consent	Refused	Not to Council	10846.02
5	May 4, 2007	10392/2007	Tetbury Pty Limited	29-33 Dumaresq Street Gordon	N/A	DA0581/05	Deemed refusal of Section 96 application to reduce section 94 contributions	DLA Phillips Fox	Craig Wyse	10, 11, 5 & 6 September 2007	28 November 2007	Lloyd J	Small adjustment re bedroom count only	Refused	Not to Council	89043.15
6	July 18, 2007	10677 of 2007	Clydesdale Place Pty Ltd	2-6 Clydesdale Place Pymble	Lindsay Taylor Lawyers	DA1428/05	Refusal of s96 application to reduce section 94 contribution	Phillips Fox	Graham Bolton	12 September 2007	12 September 2007	Hussey	Consent orders	Refused	Not to Council	6832.00
7	August 17, 2007	10796 of 2007	Paul Leim	35 Holmes Street Turramurra	Storey & Gough	DA1638/02	Deemed refusal of section 96 application to modify dual occupancy development (modify fence)	HWL	Rachel Leung				discontinued	Refused	Not to Council	1128.76
8	October 12, 2007	11030 of 2007	Fraser's Greencliff Pty Ltd	25A, 27 & 29 Lorne Avenue Killara	Holding Redlich	MOD0296/0	Refusal of section 96 application to modify multi unit residential building in relation to landscaping and right-of-way	Wilshire Webb	Nabila Sarwary	14 December 2007				Refused	Not to Council	2286.80
9	November 8, 2007	11130 of 2007	Meriton Apartments Pty Ltd	108 & 114-118 Killeaton Street, St Ives	Lindsay Taylor Lawyers	DA0221/05	Determination of Section 96 Application which sought to delete certain conditions relating to bonds & infrastructure restoration	DLA Phillips Fox	Rebecca Everleigh	S34 conference on 26 February 2008						11818.37
10	February 19, 2007	10131/2007	Harry Charalambous	49 Westbrook Avenue Wairoa	Maddocks	DA0837/06	Refusal of section 96 application to delete condition requiring landscape establishment bond	DLA Phillips Fox	Nabila Sarwary	9 July 2007 (preliminary point of law)	6 September 2007	Lloyd J	Point of law determined in favour of applicant. Condition deleted by consent	Refused	Not to Council	4097.51
11	December 8, 2004	11508/2004	Mirvac Projects Pty Limited	134-138 Eastern Road Wairoa	Coudert Brothers	DA0480/99 (Section 96)	Deemed Refusal of modification of consent for Section 96	HWL	Kerrin Lithgow	1, 2 & 3 March 2005	May, 4 2005	SC Roseth with	Upheld	Approval	Refused	375.60
12	April 2, 2007	10277/2007	Carrington Wairoa Pty Limited	8-12 Ada Avenue & 7 Munderah Street Wairoa	Hunt & Hunt	DA1046/04	Refusal of section 96 application seeking to amend condition requiring contribution pursuant to s94	DLA Phillips Fox	Shaun Garland	6 & 7 August 2007			discontinued			-9792.40
13	October 5, 2005	11165/2005	Mirvac Projects Pty Limited	10, 10a, 12, 14 & 16 Marian Street Killara	Lindsay Taylor Lawyers	DA1388/04 (s96)	Deemed refusal of Section 96 application to modify contribution under section 94	Phillips Fox	Corrie Swanepoel	February 8, 2006	February 8, 2006	Jagot J & Commissioner Brown	Consent Orders			1081.10

No	Date Lodged	Appeal #	Appellant	Property Address	Solicitor for Appellant	DA No	Decision Appealed Against	Solicitor	DCO	Hearing Date	Decision Date	Commis- sioner	Result	Staff Rec	Council decision	2007/2008 Costs \$
14	May 10, 2006	10611/2005	Arkibuilt Pty Ltd	2-8 Milray Street & 10 Havilah Lane Lindfield	N/A	DA0282/05	Deemed refusal of section 96 application to reduce s94 contribution	Phillips Fox	Expert witness: Dan Brir	August 7, 2006	August 28, 2006	Jagot J	Condition ammended	Refused	Not to Council	-79.20
14	Total Section 96 130,157.08															

No	Date Lodged	Appeal #	Appellant	Property Address	Solicitor for Appellant	DA No	Decision Appealed Against	Solicitor	DCO	Hearing Date	Decision Date	Comm- issioner	Result	Staff Rec	Council decision	2007/2008 Costs \$
Subdivision																
1	December 14, 2004	11572/2004	Ashley Webb	6 Eastern Arterial Road St Ives	Hones Lawyers	DA0243/04	Appeal in relation to Conditions	Deacons	Kerrin Lithgow, Geof Bir	February 17, 2005	February 17, 2005	Hussey	pressed by Council. Council's	N/A	N/A	-141.89
2	December 7, 2006	11178/2006	Patrick Griffin & Katherine Mulcahy	19 & 21 Duff Street Turramurra	N/A		Refusal of subdivision	Wilshire Webb	Robyn Pearson	May 15 2007	May 16 2007	Hoffman	Approved after significant ammendment	Refused	Not to Council	104.80
3	May 1, 2007	10376/2007	Lee Maree Taylor & Philip Thomas Taylor	12 King Street Turramurra	N/A	DA0275/05	Refusal of subdivision of one lot to create two additional lots	Wilshire Webb	Graham Stewart, Paul D	29 June 2007 (for binding onsite s34 conference)	June 29 2007	Bly	Dismissed	Refused	Not to Council	5646.81
3	Total Subdivisions															5,609.72
Residential Apartments																
1	January 22, 2007	10052/2007	Ross Williams	10 Shinfield Avenue St Ives	Maddocks		Refusal of residential flat building comprising 5 units and basement car parking	HWL	Graham Bolton	6 June 2007	6 June 2007	Bly		Refused	Not to Council	11517.64
2	Feb 23, 2007	10149/2007	Woniara Estate Pty Ltd	15-21 Woniara Ave Wahroonga	Henry Davis York Lawyers	DA1179/06	Deemed refusal of existing structures & construction of a residential flat building consisting of 45 units, basement car parking, landscaping and strata subdivision	Deacons	Robyn Pearson				Discontinued 9 November 2007	Refused	Not to Council	13346.41
3	June 28, 2007	10600/2007	Kaligem Pty Ltd	1-9 Buckingham Road Killara	Pike Pike & Fenwick	DA1012/06	Refusal of demolition of 4 existing dwelling houses and construction and strata subdivision of residential flat building of 33 units and associated car parking.	Deacons	David Hoy	12 & 14 November 2007	19 December 2007	Hoffman	Dismissed	Refused	Not to Council	32864.71
4	August 3, 2007	10744 of 2007	Gilbert Greich	23 The Chase Road Turramurra	Hones La Hood	DA1262/06	Refusal of demolition of single storey dwelling and construction of a two storey dwelling	Wilshire Webb	Robyn Pearson				Resolved by consent at S34 conference	Refused	Not to Council	5683.73
5	August 21 2006	0732/2006		3-13 Bundarra, 7-10 Woniara	Maddocks	DA0478/06	Deemed refusal of demolition of 7 existing dwellings, amalgamation of lots and construction of 3 residential flat buildings	Phillips Fox	Shaun Garland	14-18 April & 4 May 2007	4 May 2007	S C Roseth	Ammended scheme approved	Refused	Not to Council	-233.20
6	August 20, 2007	10804 of 2007	Bosco Seeto & Associates	102 Rosedale Road St Ives	Allens Arthur Robinson	DA0393/07	Deemed Refusal of construction of single dwelling	Wilshire Webb	Rebecca Everleigh	5 & 6 March 2008			discontinued			3236.00
6	Total Residential Appartments															66,415.29
39	Total Legal Costs															344,330.29

BUDGET REVIEW 2007 TO 2008 2ND QUARTER REVIEW AS AT END DECEMBER 2007

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To present to Council the quarterly financial review for the 2nd quarter ended 31 December 2007.

BACKGROUND:

This review analyses the financial performance of the Council for the period ended 31 December 2007.

COMMENTS:

This report compares the actual versus budget resulting in a variance of \$807,074.

RECOMMENDATION:

That Council approves the budget transfers as outlined in this report.

PURPOSE OF REPORT

To present to Council the quarterly financial review for the 2nd quarter ended 31 December 2007.

BACKGROUND

In accordance with Part 9, Division 3, Clause 203 of the Local Government (General) Regulation 2005 ("The Regulation"), a budget review statement and revision of the estimates of income and expenditure must be submitted to Council within two months of the close of each quarter.

The Regulation requires that the quarterly financial review must include the following:

- The original estimates of income and expenditure.
- A revised estimate for income and expenditure for the year.
- A report as to whether or not such statements indicate that the financial position of the Council is satisfactory and if the position is unsatisfactory, make recommendations for remedial action.

This report includes an updated status on each operational and capital project for 2007/08.

Attachment D to this report provides a summary of Council's operational and capital projects.

At the Council meeting held on 19 June 2007, Council adopted the 2007-2011 Management Plan, which incorporated the annual budget for Council for 2007/2008. The resolution adopting this Management Plan was under Minute 211.

COMMENTS

General Budgetary Position

This review analyses the financial performance of the Council for the 2nd quarter of 2007/2008 comparing actual expenditure and revenue for the quarter against budget. Council's budgetary position for the quarter ended 31 December 2007 is within expectations. The organisation's year to date net expenditure shows a surplus of \$9,225,763 compared to a budget surplus of \$8,195,848, a positive variance of \$1,029,915.

It should be noted, however, that Domestic Waste is \$83,989 under budget (favourable), Sec 94 Contributions are \$718,163 (favourable) over budget and Interest earnings on Sec 94 Contributions are under budget by \$579,311 (unfavourable). As these amounts are externally restricted, it is appropriate that they are removed from the general budgetary surplus. This results in a budget surplus of \$807,074.

The financial position of the Council is satisfactory, having regard to the original estimate of income and expenditure.

This total variance is broken down as follows:

Council	Actual YTD	Budget YTD	Variance YTD	Original Budget
Expenditure	\$37,060,894	\$38,366,392	\$1,305,498	74,766,900
Income	\$46,286,657	\$46,562,240	(\$275,583)	92,415,600
Sub Total	\$9,225,763	\$8,195,848	\$1,029,915	17,648,700
Less External Restrictions			\$222,841	
Net Result			\$807,074	

DEPARTMENTS	December YTD (Net)			Year
	Actual \$	Budget \$	Variance \$	Rev Budget \$
Civic	737,843	729,000	(8,843)	1,440,700
Community	2,797,651	2,575,500	(222,151)	5,253,200
Development & Regulation	1,132,734	1,602,400	469,666	3,234,000
Corporate	(24,423,928)	(24,377,308)	46,620	(50,066,300)
Strategy	1,194,294	1,408,500	214,206	3,116,200
Operations	9,700,156	10,084,860	384,704	19,699,000
Waste Management	(364,513)	(218,800)	145,713	(325,500)
Net Expenditure / (Revenue)	(9,225,763)	(8,195,848)	1,029,915	(17,648,700)

A detailed financial report is outlined in **Attachment E**.

Restricted Asset Report

Total Restricted Assets- As at 1 July 2007, Council's opening balance for restricted assets totalled \$60,599,490. Of this amount \$44,823,435 related to externally restricted assets and \$15,776,055 to internally restricted assets.

Total Restricted Assets	\$
Opening Balance as at 1 July 2007	60,599,490
Add: Transfers In (Annual Budget)	17,910,000
Add: Interest (Annual Budget)	2,442,500
Less :Transfer Out (Annual Budget)	25,204,900
Forecast Balance to June 2008	55,747,090

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A Restricted Assets Report Forecast to 30 June 2008 as at 31 December 2007 is shown in **Attachment B**.

Also a Restricted Assets Report Actuals as at 31 December 2007 is shown in **Attachment C**.

Summary of requested budget adjustments

Department	Additional Expense	Additional Revenue
	\$	\$
COMMUNITY		
- operational	0	0
- capital projects	100,000	0
Sub Total	100,000	0
STRATEGY		
- operational	0	0
- capital projects	150,000	150,000
Sub Total	150,000	150,000
OPERATIONS		
- operational	12,000	12,000
- capital projects	0	0
Sub Total	12,000	12,000
CIVIC		
- operational	40,000	40,000
- capital projects	0	0
Sub Total	40,000	40,000
CORPORATE		
- operational	(861,600)	(697,800)
- capital projects	63,800	0
Sub Total	(797,800)	(697,800)
DEVELOPMENT & REGULATION		
- operational	(95,000)	(95,000)
- capital projects	0	0
Sub Total	(95,000)	(95,000)
WASTE MANAGEMENT		
- operational	0	0
- capital projects	0	0
Sub Total	0	0
Total Council Budget Adjustments	(590,800)	(590,800)
NET EXPENDITURE	0	

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Community

There are no operational budget adjustments for Community for the December quarter. Following an Expression of Interest process it has been revealed that an additional \$100,000 is required to fund the development of Council's Intranet. The original budget for the project was \$27,000 which was based on quotes from Council's internet provider which were estimated at the time the internet project commenced. However, after reviewing the scope of the project and the development that is required to establish an efficient and functional intranet, quotes were obtained from 3 vendors to assist in designing, developing and implementing an intranet. The additional costs are being funded by Workers' Compensation savings from Corporate.

Strategy

There were no budget adjustments made for Strategy in this quarter, however there were some significant adjustments made to the Capital Works projects.

The acquisition of 9,15,17 Dumaresq Street, Gordon properties for \$7,015,621 has been funded by 2000/2003 Residential Plan Open Space Gordon (\$199,166) and 2004/2009 Plan Park acquisition/embellishment Gordon (\$6,816,455) which is subject to an internal borrowing from the 2004/2009 Residential Plan of \$4,915,066.

As resolved by Council, \$1,150,000 acquisition of Rosedale Road, St Ives is funded from Capital Grant (\$350,000), Facilities reserve (\$700,000) and contributions (\$95,000). This leaves a shortfall of \$5,000 funding from general revenue.

Marian Street Theatre Feasibility Study is also being funded from Facilities reserve for \$55,000.

There were also other minor budget transfers between projects within the Environmental Levy program.

Operations

The net budget result for Operations is nil. However, as resolved by Council, an increase of \$3,000 for project Graffiti Removal Turramurra Precinct will be funded from Car Parking reserves. Furthermore, \$35,000 is to be funded from the Street Furniture (Bus Shelter) reserve for Entry Signs.

Civic

The net budget adjustments for Civic are nil. However, \$40,000 has been allowed for the Ku-ring-gai Planning Panel, funded by the Contingency reserve.

Corporate

Corporate requires no additional funds for this quarter. The most significant variations in the department were as follows:

- Decrease in workers' compensation premium in Human Resources area of \$370,000. This is however, mostly offset by the increase in the Intranet project of \$100,000, increase in

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recruitment advertising costs of \$90,000, and reduction of \$159,200 in unrestricted investments interest income.

- In addition, due to the recent outlay of funds to purchase community land, the budget factoring in the deferred sale of the Depot and lower than anticipated returns on investments based on the global investment sentiment, \$482,700 of S94 interest income and \$88,100 of internal reserve (depreciation reserves) interest income were reduced. These budget adjustments will not have an impact on Council's working capital because they are offset by a reduction in transfer to S94 Plans & internal reserves.

Development and Regulation

The net budget result for Development & Regulation is nil for this review. Expenditure reductions totalled \$95,000, the most significant being the reduction in legal costs (\$80,000) & legal fees (\$20,000). This however was totally offset by a decrease in parking fines income (\$60,000) & regulatory inspections income (\$40,000) due to staff shortages.

Details of variations for each department are outlined in **Attachment A**.

Net totals for each department are as follows:

Department	Amount \$
Community	(100,000)
Strategy	0
Operations	0
Civic	0
Corporate	100,000
Development and Regulation	0
Net Expenditure	0

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An overall summary of 2007/2008 budget adjustments are shown in the table below:

Council	2007/08 ORIGINAL	CARRIED FORWARDS	SEPTEMBER REVIEW	DECEMBER REVIEW	COUNCIL RESOLUTION	2007/08 REVISED Budget
Operating Revenues						
Rates	39,550,400					39,550,400
Infrastructure Levy	1,993,000					1,993,000
Environmental Levy	2,037,000					2,037,000
Pension Rebates	(1,045,000)					(1,045,000)
Waste Charges	9,855,400					9,855,400
User Fees & Charges	16,368,100			(34,800)		16,333,300
Other Revenue	185,000		1,700	(16,000)		170,700
Interest	3,918,500			(730,000)		3,188,500
Grants	4,614,100		5,000			4,619,100
Total Income	77,476,500	0	6,700	(780,800)	0	76,702,400
Operating Expenses						
Employee Costs	30,455,800			(470,800)		29,985,000
Materials & Contracts	17,462,600			146,000		17,608,600
Statutory Levies	2,347,000		(17,300)			2,329,700
Interest Expense	629,000			20,000		649,000
Other Operating Expense	10,699,400		(16,000)	(29,000)		10,654,400
Total Operating Expenses	61,593,800	0	(33,300)	(333,800)	0	61,226,700
Operating Result (ex Capital Items)	15,882,700	0	40,000	(447,000)	0	15,475,700
Capital Grants & Contributions						
Capital Grants	577,000				707,300	1,284,300
Asset Sales	0					0
Contributions To Works	0				55,000	55,000
s94 Contributions	9,451,100					9,451,100
Operating result before Depreciation	25,910,800	0	40,000	(447,000)	762,300	26,266,100
Depreciation	7,056,200					7,056,200
Total Operating Result	18,854,600	0	40,000	(447,000)	762,300	19,209,900

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FUNDING**

Operating Result	18,854,600	0	40,000	(447,000)	762,300	19,209,900
Plus: (Non-cash) Depreciation	7,056,200	0	0	0	0	7,056,200
Cash Available to Fund Projects	25,910,800	0	40,000	(447,000)	762,300	26,266,100
Capital Purchases	(668,900)				(1,150,000)	(1,818,900)
Operating Projects	(2,736,000)	(787,000)	(42,200)	(338,800)	(58,000)	(3,962,000)
Capital Projects	(14,374,000)	(1,427,100)			180,000	(15,621,100)
Capital Expenditure - s 94	(4,237,000)	(9,700)			(4,338,200)	(8,584,900)
Total Projects	(22,015,900)	(2,223,800)	(42,200)	(338,800)	(5,366,200)	(29,986,900)
Cash Flow to Fund	3,894,900	(2,223,800)	(2,200)	(785,800)	(4,603,900)	(3,720,800)
Financed By:						
Plus: Net Borrowings	1,000,000					1,000,000
Less: Repayments	(1,858,000)					(1,858,000)
Net Loan Funds	(858,000)	0	0	0	0	(858,000)
Less: Funds To Restricted Assets						
From General Revenue	(19,770,000)		31,700	570,800	0	(19,167,500)
Depreciation Reserve	(1,185,000)					(1,185,000)
Plus: Funds From Restricted Assets						0
Unexpended Grants		222,100				222,100
Unexpended Enviro Levy		425,200				425,200
Internal Reserves	9,656,000	1,566,800	2,200	40,000	373,700	11,638,700
DWM Reserve	187,000			150,000		337,000
Infrastructure Levy	1,993,000					1,993,000
Environmental Levy	1,897,000					1,897,000
Section 94 Plans	4,319,000	9,700		25,000	4,338,200	8,691,900
Net Funding From Reserves	(2,903,000)	2,223,800	33,900	785,800	4,711,900	4,852,400
Increase in available Working Capital	133,900	0	31,700	0	108,000	273,600

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The following table provides a summary of working capital adjustments during 2007/2008.

Projected Available Working Capital as at 30 June 2008	
Working Capital 1 July 2007	\$1,108,000
Add	
Operating Budgeted Surplus 2007/2008	\$133,900
September Review	\$31,700
December Review	NIL
Council Resolutions	\$108,000
Projected Unrestricted Working Capital 30 June 2008	\$1,381,600
Council's unrestricted working capital reflects the short-term ability of the Council to fund unplanned expenditure.	

Capital Works Project

DEPARTMENTS	December YTD Actual	Full Year Budget	Funds to be Spent
Community	\$37,048	\$79,500	\$42,452
Corporate	\$96,360	\$326,400	\$230,040
Strategy	\$9,836,797	\$12,114,900	\$2,278,103
Operations	\$4,002,947	\$16,458,400	\$12,455,453
Total	\$13,973,152	\$28,979,200	\$15,006,048

Gross expenditure for capital works and projects for the period ended 31 December 2007 is \$13,973,152 against a full year budget of \$28,979,200 (this includes Depot Relocation, Operational and Passenger Fleet).

A project status report is attached (**Attachment D**) which totals \$28,979,200. The difference between this total and the \$29,986,900 shown in the overall summary of 2007/2008 budget adjustments is \$1,007,700, comprising the capital purchases for library stock and IT equipment (\$668,900) in the original budget and December review adjustments (\$338,800).

A number of the road, footpath and drainage projects have been delayed due to wet weather and while some of the projects were completed in December 2007, the invoices for the work were not provided to Council until late January 2008. The road works program is expected to be completed by late April 2008 and the new footpath projects are expected to be completed by June 2008 subject

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to favourable weather conditions. There have been delays to sport fields, tennis courts and playgrounds due to higher than anticipated wet weather. However, works have commenced and should be completed by May 2008.

Fire Trail linking North Wahroonga to North Turramurra

The fire trail linking North Wahroonga to North Turramurra requires variation to the current budget allocation against the Environmental Levy and Waste Management Reserve. As previously reported to Council this project was the subject of a tender from which Council resolved to undertake the works in house.

The project has experienced a number of unexpected costs including upgrading of sections of track to protect Sydney Water infrastructure, relocating the track to accommodate a threatened species and additional works around the retired tip at Golden Jubilee Oval to stabilise the northern slope and other works to cap exposed tip material as well as completing the two bridges. These works constitute variations to the tender.

Estimated cost for the project in 2005 was \$750,000. Responses to the tender, excluding works around the former tip site and bridges, ranged from approximately \$808,000 to more than \$2million, with an average cost of \$1.1 million.

Related budget items for the project this financial year are \$147,000 from fire break construction (PJ 100342), \$10,000 fuel loads and moisture monitoring (PJ100356) and \$50,000 fire break construction (PJ 100412), totalling \$207,000.

Expenditure in 2006/07 was \$770,322. Expenditure at the end of December 2007 was \$596,184, representing over-expenditure of \$389,184 this financial year. The funds required to complete the project is expected to be \$220,000 with the total cost estimate \$1,586,506.

Assisting the funding for the project is a grant of \$89,000 from the NSW Government's Emergency grant.

In order to complete the project, it is recommended that funding be drawn from the following project lines and areas. Note that this amount exceeds the \$220,000 with final costs to be reported at the third quarter review.

Creek Maintenance (PJ 100324) \$25,000. Budget for this area was \$75,000 and \$52,000 has been spent. Expenditure has included weeding along the new walking track and riparian area within the Harold Nipper Hammond Reserve (AGAL) (Blackbutt Creek), riparian works downstream from Bannockburn Oval (Branch of Cowan Creek), and creek maintenance along sections of Blackbutt Creek.

Coups Creek restoration (PJ100325) \$47,000. Major works associated at this project have been completed and involved the stabilisation of the creek banks downstream from The Glade. Assisting this project was a grant from the NSW Environmental Trust of \$68,000.

Swain Garden (PJ100405) \$194,500. Detailed design for this project has been completed. There are insufficient funds within the Environmental Levy and Parks capital works program to complete the stormwater harvesting and irrigation works this financial year. In the short term, bush regeneration will be continued on the site (PJ 100620). Major works are planned to commence in

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the 2008/09 financial year. The stormwater harvesting program across the Levy is being supplemented through additional grants received such as the \$250,000 from the Sustainability Trust to assist in Lofberg Oval, \$12,000 for WSUD works around the Lofberg catchment from Community Water grants, \$46,000 Cliff Oval from the Federal Government's community water grants, and \$5,000 from the Sydney CMA for Kiparra Street water sensitive urban design works.

It is also proposed that \$150,000 be drawn from the Domestic Waste Reserve that relates to the works around the retired tip site at Golden Jubilee for the collection and disposal of leachate that was uncovered as part of the construction of the fire trail. Noting the total cost to complete the fire trail around this section was approximately \$250,000 that involved substantial retaining walls, capping, purchase of specialised geo-fabric and drainage to collect leachate. A comparable cost for the distance constructed across the balance of the project was approximately \$50,000.

The project has also identified that there is a significant leachate discharge during heavy rain from beneath Golden Jubilee number 2 oval. The drainage works associated with the track have been constructed to enable the collection of most of this leachate and it is proposed that additional works to collect and treat this material be undertaken and funded from the Waste Reserve. Details of this project and costing will be reported to Council separately.

Report by Responsible Accounting Officer

The nil budget variation for December quarter together with the voted adjustment of \$5,000 is projected to decrease available working capital to \$1,381,600 by the end of the current financial year.

It should be noted that the acquisition of 9,15,17 Dumaresq Street, Gordon properties for \$7,015,621 has been funded by 2000/2003 Residential Plan Open Space Gordon (\$199,166) and 2004/2009 Plan Park acquisition/embellishment Gordon (\$6,816,455) which is subject to an internal borrowing from the 2004/2009 Residential Plan of \$4,915,066.

As resolved by Council, \$1,150,000 acquisition of Rosedale Road, St Ives is funded from Capital Grant (\$350,000), Facilities reserve (\$700,000) and contributions (\$95,000). This leaves a shortfall of \$5,000 funding from general revenue.

The projected working capital surplus at 30 June 2008 is, in my opinion, a satisfactory financial position.

CONSULTATION

Not applicable.

FINANCIAL CONSIDERATIONS

Should Council adopt the recommendations of this report, Council's working capital balance will decrease by \$5,000.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

Corporate Department has consulted and obtained justifications from Directors and Managers in developing this budget review.

SUMMARY

Working capital as at 1 July 2007 was \$1,108,000 and is forecast to increase to \$1,381,600 as at 30 June 2008.

RECOMMENDATION

- A. That Council adopted the budget adjustments contained in this report.
- B. That the Restricted Assets Report Forecast to 30 June 2008 as at 31 December 2007, as shown in Attachment B be approved.

Tony Ly
**Acting Management
Accountant**

Tino Caltabiano
Manager Finance

John Clark
Director Corporate

Attachments:

- Attachment A: Summary Review - 895896**
- Attachment B: Restricted Assets Forecast - 895899**
- Attachment C: Restricted Assets Actuals - 895901**
- Attachment D: December Project Status Report - 895905**
- Attachment E: December financial Reports - 895907**

Attachment A: Summary Review

Summary by Department of net expense or revenue requests

Department	Additional Expense	Additional Revenue
	\$	\$
COMMUNITY		
- operational	0	0
- capital projects	100,000	0
Sub Total	100,000	0
STRATEGY		
- operational	0	0
- capital projects	175,000	175,000
Sub Total	175,000	175,000
OPERATIONS		
- operational	12,000	12,000
- capital projects	0	0
Sub Total	12,000	12,000
CIVIC		
- operational	40,000	40,000
- capital projects	0	0
Sub Total	40,000	40,000
CORPORATE		
- operational	(861,600)	(697,800)
- capital projects	63,800	0
Sub Total	(797,800)	(697,800)
DEVELOPMENT & REGULATION		
- operational	(95,000)	(95,000)
- capital projects	0	0
Sub Total	(95,000)	(95,000)
WASTE MANAGEMENT		
- operational	0	0
- capital projects	0	0
Sub Total	0	0
Total Council Budget Adjustments	(565,800)	(565,800)
NET EXPENDITURE	0	

Adjustment - () decrease in Expenditure or Income

	CC	RES	Original Budget	Revised Budget	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
GL	2101	1000	\$195,800	\$190,800	(\$5,000)		Salaries budget being transferred to Print Room from Governance.
GL	2200	1269	\$25,000	\$30,000	\$5,000		Repairs & maintenance budget being transferred from Governance to Print Room.
GL	1100	1026	\$15,000	\$0	(\$15,000)		Personal protective equipment budget being transferred to Workforce Management from Occupational Health & Safety.
GL	1103	1052	\$0	\$15,000	\$15,000		Corporate uniform budget being transferred from Occupational Health & Safety to Workforce Management.
GL	1601	1256	\$40,000	\$0	(\$40,000)		Archiving contractors budget being transferred to Records from Administration.
GL	1550	1256	\$0	\$40,000	\$40,000		Archiving contractors budget being transferred from Administration to Records.
GL	2557	4007	\$96,800	\$190,800	\$94,000		Increase internal services building management budget in Sportsfield Maintenance
GL	3157	4007	\$41,200	\$96,900	\$55,700		Increase internal services building management budget in Road Maintenance
GL	3100	4007	\$28,300	\$62,700	\$34,400		Increase internal services building management budget in Support - Depot Services
GL	2457	4007	\$34,600	\$66,500	\$31,900		Increase internal services building management budget in Parks Maintenance
GL	2558	4007	\$22,300	\$52,900	\$30,600		Increase internal services building management budget in St Ives Showground
GL	2407	4007	\$35,500	\$62,700	\$27,200		Increase internal services building management budget in Wildflower Gardens
GL	2555	4007	\$19,600	\$46,300	\$26,700		Increase internal services building management budget in Tennis courts - Expenditure
GL	3153	4007	\$10,200	\$28,700	\$18,500		Increase internal services building management budget in Footpath Maintenance
GL	1351	4007	\$32,700	\$50,800	\$18,100		Increase internal services building management budget in Gordon Library
GL	1251	4007	\$63,800	\$77,900	\$14,100		Increase internal services building management budget in Community Halls
GL	2903	4007	\$1,200	\$11,800	\$10,600		Increase internal services building management budget in SES Services
GL	2251	4007	\$352,300	\$360,700	\$8,400		Increase internal services building management budget in Strategic Asset Management
GL	1357	4007	\$12,200	\$19,000	\$6,800		Increase internal services building management budget in Turrumurra Library

	CC	RES	Original Budget	Revised Budget	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
GL	2552	4007	\$5,800	\$11,800	\$6,000		Increase internal services building management budget in Turrumurra Golf Course - Expenditure
GL	3350	4007	\$4,100	\$9,500	\$5,400		Increase internal services building management budget in Domestic Waste
GL	2452	4007	\$5,400	\$10,200	\$4,800		Increase internal services building management budget in Playground Maintenance
GL	3201	4507	\$1,068,300	\$1,461,500		\$393,200	Increase internal services building management income budget in Building Trades.
Total Department Adjustment Requested					\$393,200	\$393,200	
NET ADJUSTMENT TO DEPARTMENT BUDGET						\$0	

	CC	RES	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
GL	3251	1250	\$160,000	\$200,000	\$40,000		Increase in materials budget in Operational Fleet.
GL	3252	1250	\$18,000	\$30,000	\$12,000		Increase in materials budget in Passenger Fleet.
GL	3252	2102	\$169,800	\$129,800		(\$40,000)	Decrease in lease income budget in Passenger Fleet.
GL	3151	1260	\$80,000	\$70,000	(\$10,000)		Decrease in contractors budget in Access Crossings.
GL	2404	1260	\$30,000	\$60,000	\$30,000		Decrease in contractors budget in Bushland Maintenance.
GL	2404	1261	\$37,000	\$27,000	(\$10,000)		Decrease in grass cutting contractors budget in Bushland Maintenance.
GL	2452	1261	\$71,300	\$61,300	(\$10,000)		Decrease in grass cutting contractors budget in Playground Maintenance.
GL	2457	1261	\$278,900	\$248,900	(\$30,000)		Decrease in grass cutting contractors budget in Parks Maintenance
GL	3152	1260	\$30,000	\$40,000	\$10,000		Increase in contractors budget in Drainage Maintenance & Repairs.
GL	3400	2101	\$1,100,000	\$1,152,000		\$52,000	Increase in trade fees revenue budget in Trade Waste.
GL	2457	1270	\$45,500	\$37,500	(\$8,000)		Decrease in waste disposal budget in Parks Maintenance.
GL	2557	1270	\$45,500	\$39,500	(\$6,000)		Decrease in waste disposal budget in Sportsfield Maintenance.
GL	2652	1270	\$36,600	\$32,600	(\$4,000)		Decrease in waste disposal budget in Tree Maintenance.
GL	3153	1270	\$50,000	\$64,000	\$14,000		Increase in waste disposal budget in Footpath Maintenance
GL	3157	1270	\$35,000	\$27,000	(\$8,000)		Decrease in waste disposal budget in Road Maintenance.
GL	3158	1270	\$80,000	\$72,000	(\$8,000)		Decrease in waste disposal budget in Road Maintenance Road Shoulder.
Total Department Adjustment Requested					\$12,000	\$12,000	
NET ADJUSTMENT TO DEPARTMENT BUDGET						\$0	

	CC	RES	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
GL	1060	2500	\$0	\$40,000	\$40,000		Increase budget for Ku-ring-gai Planning Panel.
GL	1060	4602	\$0	\$40,000		\$40,000	Contingency reserve budget to fund costs for Ku-ring-gai Planning Panel.
Total Department Adjustment Requested					\$40,000	\$40,000	
NET ADJUSTMENT TO DEPARTMENT BUDGET						\$0	

	CC	RES	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
GL	2050	1349	\$0	\$20,000	\$20,000		Increase interest expense bond refund budget in Corporate Accounts.
GL	2050	1358	\$0	\$28,000	\$28,000		Increase investments consultants budget in Corporate Accounts.
GL	2050	1359	\$80,000	\$60,000	(\$20,000)		Decrease Visa/MasterCard merchant fees budget in Corporate Accounts.
GL	2050	1360	\$120,000	\$100,000	(\$20,000)		Decrease American Express merchant fees budget in Corporate Accounts.
GL	2050	2178	\$100,000	\$80,000		(\$20,000)	Decrease Visa/MasterCard merchant surcharge budget in Corporate Accounts.
GL	2050	2179	\$85,000	\$65,000		(\$20,000)	Decrease American Express merchant surcharge budget in Corporate Accounts.
GL	2151	1145	\$0	\$70,000	\$70,000		Increase legal fees budget in Rates & Debtors.
GL	2151	2167	\$120,000	\$138,200		\$18,200	Increase certificates fees budget in Rates & Debtors.
GL	2151	2256	\$0	\$70,000		\$70,000	Increase recovered legal costs budget in Rates & Debtors.
GL	1101	1000	\$118,500	\$103,500	(\$15,000)		Decrease salaries & on-costs budget in Payroll Processing.
GL	1101	1002	\$37,500	\$35,500	(\$2,000)		Decrease salaries & on-costs budget in Payroll Processing.
GL	1102	1029	\$110,000	\$60,000	(\$50,000)		Decrease corporate training budget in Staff Training & Development. Funds being transferred to Trim Upgrade project.
GL	1550	1000	\$324,500	\$314,100	(\$10,400)		Decrease salaries budget in Records. Funds being transferred to Trim Upgrade project.
GL	1550	1002	\$102,700	\$99,300	(\$3,400)		Decrease salaries on-costs budget in Records. Funds being transferred to Trim Upgrade project.
GL	1103	1101	\$160,000	\$250,000	\$90,000		Increase recruitment advertising budget in Workforce Management.
GL	1103	1118	\$10,000	\$30,000	\$20,000		Increase recruitment consultants budget in Workforce Management.
GL	1100	1187	\$0	\$17,000	\$17,000		Increase agency salaries budget in Occupational Health & Safety.
GL	1100	1038	(\$1,200,000)	(\$830,000)	\$370,000		Decrease workers compensation on costs contra budget in Occupational Health & Safety.
GL	1100	1139	\$1,200,000	\$830,000	(\$370,000)		Decrease workers compensation insurance budget in Occupational Health & Safety.

	CC	RES	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
GL	2050	1139	\$0	(\$370,000)	(\$370,000)		Decrease workers compensation insurance budget in Corporate Accounts to reflect savings in premium payments.
GL	2325	1274	\$101,800	\$180,800	\$79,000		Increase computer hardware maintenance budget in IT Support.
GL	2325	1266	\$63,400	\$73,400	\$10,000		Increase office supplies budget in IT Support.
GL	2325	1177	\$81,000	\$116,000	\$35,000		Increase computer communication costs budget in IT Support.
GL	2325	1150	\$5,000	\$7,000	\$2,000		Increase non PABX charges budget in IT Support.
GL	2325	1144	\$528,000	\$513,000	(\$15,000)		Decrease operating lease costs budget in IT Support.
GL	2325	1158	\$370,600	\$259,600	(\$111,000)		Decrease PABX service & equipment costs budget in IT Support.
GL	2000	1137	\$626,800	\$576,800	(\$50,000)		Decrease public & professional insurance budget in Insurance & Risk.
GL	2000	1172	\$18,000	\$23,000	\$5,000		Increase valuation fees budget in Insurance & Risk.
GL	2000	2110	\$100,000	\$60,000		(\$40,000)	Decrease insurance income budget in Insurance & Risk.
GL	2000	2270	\$0	\$24,000		\$24,000	Decrease insurance income budget in Insurance & Risk.
GL	2050	2301	\$840,200	\$681,000		(\$159,200)	Decrease investments interest income budget in Corporate Accounts.
GL	2050	2304	\$465,000	\$376,900		(\$88,100)	Decrease internal reserve interest income budget in Corporate Accounts.
GL	9000	2305	\$2,548,300	\$2,065,600		(\$482,700)	Decrease s94 reserve interest income budget in Corporate Accounts.
GL	2050	4106	\$12,600	\$10,200	(\$2,400)		Decrease in interest transfer to Drainage reserve in Corporate Accounts.
GL	2050	4108	\$30,900	\$25,000	(\$5,900)		Decrease in interest transfer to Footpath Maintenance reserve in Corporate Accounts.
GL	2050	4124	\$12,100	\$9,800	(\$2,300)		Decrease in interest transfer to Sportsfield improvement reserve in Corporate Accounts.
GL	2050	4131	\$409,400	\$331,900	(\$77,500)		Decrease in interest transfer to Facilities reserve in Corporate Accounts.
GL	9000	4123	\$2,548,300	\$2,065,600	(\$482,700)		Decrease in interest transfer to S94 Plans in Corporate Accounts.

	CC	RES	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
Total Department Adjustment Requested					(\$861,600)	(\$697,800)	
NET ADJUSTMENT TO DEPARTMENT BUDGET						(\$163,800)	

	CC	RES	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
GL	1651	1260	\$20,000	\$0	(\$20,000)		Decrease contractors budget in Building Unit.
GL	1651	2131	\$250,000	\$225,000		(\$25,000)	Decrease building inspections income budget Building Unit.
GL	1700	1145	\$40,000	\$60,000	\$20,000		Increase legal fees budget in Development Compliance.
GL	1700	2140	\$45,000	\$50,000		\$5,000	Increase other fines budget in Development Compliance.
GL	1702	1145	\$25,000	\$5,000	(\$20,000)		Decrease legal fees budget in Public Health Services.
GL	1702	1259	\$30,000	\$50,000	\$20,000		Increase fire compliance contractors budget in Public Health Services.
GL	1702	2133	\$80,000	\$40,000		(\$40,000)	Decrease regulatory inspections income budget in Public Health Services.
GL	1750	1145	\$1,050,000	\$970,000	(\$80,000)		Decrease legal fees budget in Development Assessment.
GL	1750	2256	\$25,000	\$50,000		\$25,000	Increase recovered legal costs income budget in Development Assessment.
GL	1801	2137	\$710,000	\$650,000		(\$60,000)	Decrease parking fines income budget in Parking & Traffic.
GL	1850	1000	\$213,100	\$198,100	(\$15,000)		Decrease salaries budget in Development Assessment Engineers.
Total Department Adjustment Requested					(\$95,000)	(\$95,000)	
NET ADJUSTMENT TO DEPARTMENT BUDGET						\$0	

	PN	RC	Task	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
PJ	100512	126000	00	\$27,000	\$16,200	(\$10,800)		Transferred contractors budget from Web Page Upgrade to Intranet.
PJ	100869	126000	00	\$0	\$10,800	\$10,800		Transferred contractors budget from Web Page Upgrade to Intranet.
PJ	100869	126000	00	\$0	\$100,000	\$100,000		Increase contractors budget for Intranet to reflect funds being transferred.
PJ	100332	126000	00	\$35,000	\$15,000	(\$20,000)		Contractors budget being transferred from General Site to Lane Cove within Environmental Levy projects.
PJ	100329	126000	00	\$10,000	\$30,000	\$20,000		Contractors budget being transferred from General Site to Lane Cove within Environmental Levy projects.
PJ	100324	126000	00	\$75,000	\$50,000	(\$25,000)		Contractors budget being transferred to Golden Jubilee Fire Trial.
PJ	100325	126000	00	\$53,500	\$6,500	(\$47,000)		Contractors budget being transferred to Golden Jubilee Fire Trial.
PJ	100405	126000	00	\$194,500	\$0	(\$194,500)		Contractors budget being transferred to Golden Jubilee Fire Trial.
PJ	100342	126000	00	\$147,000	\$563,500	\$416,500		Increase contractors budget for Golden Jubilee Fire Trial remediation works.
PJ	100347	460500	00	\$0	\$150,000		\$150,000	Increase income funding from Domestic Waste reserve for Golden Jubilee Fire Trial remediation works.
PJ	100345	126000	00	\$1,000	\$0	(\$1,000)		Contractors budget being transferred from AGAL Land to Sheldon Forrest Mimosa within Environmental Levy projects.
PJ	100347	126000	00	\$4,900	\$5,900	\$1,000		Contractors budget being transferred from AGAL Land to Sheldon Forrest Mimosa within Environmental Levy projects.
PJ	100591	126000	00	\$202,000	\$175,000	(\$27,000)		Contractors budget being transferred to Allan Small Oval from Edenborough Oval within Environmental Levy projects.
PJ	100866	126000	00	\$0	\$27,000	\$27,000		Contractors budget being transferred from Edenborough Oval to Allan Small Oval within Environmental Levy projects.
PJ	100873	126000	00	\$0	\$25,000	\$25,000		Increase contractors budget for Proclaim Contributions Add On Software, project will be funded by 2004-2009 S94 Plan.
PJ	100873	462300	00	\$0	\$25,000		\$25,000	Increase s94 reserve budget to fund Proclaim Contributions Add On Software.

	PN	RC	Task	Revised Budget	Revised Budget After Adjs.	EXPENDITURE Budget Adjustment: Inc/(Dec)	INCOME Budget Adjustment: Inc/(Dec)	Justification
PJ	100783	100000	00	\$40,000	\$50,400	\$10,400		Increase salaries budget for Trim Upgrade to reflect funds being transferred from Records.
PJ	100783	100200	00	\$40,000	\$43,400	\$3,400		Increase salaries on-costs budget for Trim Upgrade to reflect funds being transferred from Records.
PJ	100783	102900	00	\$40,000	\$90,000	\$50,000		Increase training budget for Trim Upgrade to reflect funds being transferred from Staff Training & Development.
Total Adjustment Requested						\$338,800	\$175,000	
NET ADJUSTMENT TO DEPARTMENTS BUDGET							(\$163,800)	



Restricted Assets Report Forecast to 30/06/08 as at 31/12/07

Pre 1993 Plan						
Description	Opening Balance	Interest Annual Budget	Transfer in Annual Budget	Transfer Out Annual Budget	Internal Borrowings	Forecast Balance 30 June 08
Community Facilities Council	-79,788	-3,859				-83,647
Car Parking Council	-1,115,072	-53,934				-1,169,005
Children's Services Council	-17,335	-839				-18,174
Underground Electricity Council	-1,596	-77				-1,673
Open Space Council	-23,459	-1,135				-24,594
						0
Sub Total	-1,237,250	-59,843	0	0	0	-1,297,094
1993 Plan						
Description	Opening Balance	Interest Annual Budget	Transfer in Annual Budget	Transfer Out Annual Budget	Internal Borrowings	Forecast Balance 30 June 08
Car Parking Alma St	-63,696	-3,081				-66,777
Car Parking Alma St	-149,395	-7,226				-156,621
Car Parking Alma St	-31,627	-1,530				-33,157
Car Parking Alma St	-427,756	-20,690				-448,446
Car Parking Alma St	-363,941	-17,603				-381,545
KWFG Master Plan	-2,428	-118				-2,545
St Ives Showground	-1,182	-57				-1,239
Walking Track Embellishment	-7,210	-349				-7,559
Bicentennial Park Amenities	-2,758	-133				-2,892
Central Library	-4,793	-232				-5,024
Child Care facilities	-182,580	-8,831				-191,411
Contributions Plan	0					0
Roundabout Bobbin Head Road	-0					-0
Roundabout Bobbin Head Road	-0					-0
Street Trees	0					0
Sub Total	-1,237,366	-59,849	0	0	0	-1,297,215
2000/2003 Residential Plan						
Description	Opening Balance	Interest Annual Budget	Transfer in Annual Budget	Transfer Out Annual Budget	Internal Borrowings	Forecast Balance 30 June 08
Open Space Gordon	-195,979	-3,187		199,166		0
Open Space Gordon	-370,079	-24,192				-394,271
Open Space Gordon	-3,236,646	-156,550				-3,393,196
Open Space Gordon	-516,425	-24,979				-541,404
Open Space Gordon	-83,503	-4,039				-87,542
Open Space Gordon	-1,764,038	-85,323				-1,849,361
Open Space Gordon	-979,367	-47,370				-1,026,737
Open Space Gordon	-1,312,389	-64,521				-1,376,910
Park Upgrade Turrumurra	-264,475	-12,815				-277,289
Child Care Centre Acquisition Turrumurra	-454,057	-21,975				-476,032
Acron Rd Childrens Serv. Ctr Upg Turrumurra	-5,967	-289				-6,256
Purchase Library Bookstock Turrumurra	0	-3				-3
New Residents Kit Turrumurra	-0	-2				-2
New Residents Survey Turrumurra	-18,396	-891				-19,287
Study & Interim Plan Turrumurra	-0	-8				-8
Section 94 Officer Turrumurra	0	-19				-18
Public Art Turrumurra	-0	-26				-26
Nth T'murra Sportsfield Developpr Council	-1,663,738	-80,625		9,700		-1,734,663
Sub Total	-10,865,059	-526,813	0	208,866	0	-11,183,005



Restricted Assets Report Forecast to 30/06/08 as at 31/12/07

Kuringai SEPP 5 Plan						
Description	Opening Balance	Interest Annual Budget	Transfer in Annual Budget	Transfer Out Annual Budget	Internal Borrowings	Forecast Balance 30 June 08
Open Space Lindfield	-193,252	-9,347				-202,600
Open Space Lindfield	-214,870	-10,393				-225,263
Open Space Lindfield	-26,697	-1,291				-27,988
Sub Total	-434,820	-21,032	0	0	0	-455,851
2004/2009 Residential Plan						
Description	Opening Balance	Interest Annual Budget	Transfer in Annual Budget	Transfer Out Annual Budget	Internal Borrowings	Forecast Balance 30 June 08
Child Care facilities	-1,858,619	-99,629				-1,958,248
Park Upgrade	-1,986,273	-106,665				-2,092,938
Nth T'murra Sportsfield Development	-1,447,689	-77,609		50,000		-1,475,299
Purchase Library Bookstock	0	-815				-815
Study & Interim Plan	-23,347	-1,405		82,000		57,248
Section 94 Officer	-215,699	-11,577				-227,276
Public Art	-14,283	-968				-15,251
Youth Facilities	-75,970	-4,073				-80,043
Seniors centres / Facilities	-51,827	-2,783				-54,610
Information Services	-34,427	-1,845		25,000		-11,271
Multipurpose community centre (stage 1-5	-581,499	-31,310				-612,809
Art centre upgrade	-105,297	-5,645				-110,942
Park Acquisition / embellishment Rosevil	-423,799	-21,776				-445,574
Park Acquisition / embellishment Lindfie	-2,263,330	-110,112		320,200		-2,053,241
Park Acquisition / embellishment Killara	-2,804,959	-148,592				-2,953,551
Park Acquisition / embellishment St Ives	-3,821,586	-227,493				-4,049,079
Park Acquisition / embellishment Pymble	-1,974,943	-106,572				-2,081,514
Park Acquisition / embellishment Wahroon	-3,605,048	-196,811		1,084,379		-2,717,480
Park Acquisition / embellishment Gordon	-1,790,836	-110,553		6,816,455	-4,915,066	0
Park Acquisition / Planning costs	-286,745	-15,226				-301,971
Southern Area Embellishment Works	-393,804	-19,992				-413,796
Northern Area Embellishment Works	-907,410	-49,859		55,000		-902,269
LGA Wide Embellishment Works	-1,039,777	-55,741				-1,095,518
West Pymble Pool	-75,487	-4,035				-79,522
Traffic Management and Road Safety	-28,589	-1,470				-30,060
Pedestrian Works	-41,590	-2,230				-43,820
Cycleways	-18,523	-993				-19,516
Public Domain Improvements	-306,910	-15,962		50,000		-272,872
Traffic Studies	-104,068	-5,586				-109,654
Internal Borrowing from the plan		0			4,915,066	4,915,066
Interest Adj on internal Borrowing		39,264				39,264
Sub Total	-26,282,333	-1,398,063	0	8,483,034	0	-19,197,362
Section 94 Income			-9,451,000			-9,451,000
Total Section 94 Funds	-40,056,828	-2,065,600	-9,451,000	8,691,900	0	-42,881,527
Other Externally Restricted Assets						
Description	Opening Balance	Interest Annual Budget	Transfer in Annual Budget	Transfer Out Annual Budget	Internal Borrowings	Forecast Balance 30 June 08
Domestic Waste	-3,996,639			337,000		-3,659,639
Unexpended Grants	-344,434			221,100		-123,334
Environmental Levy	-425,534		-1,897,000	2,322,200		-334
Unexpended Loans	0					0
Unexpended Infrastructure Levy	0		-1,993,000	1,993,000		0
Sub Total - Other Externally Restricted Assets	-4,766,607	0	-3,890,000	4,873,300	0	-3,783,307
Total Externally Restricted Assets	-44,823,435	-2,065,600	-13,341,000	13,565,200	0	-46,664,835



Restricted Assets Report Forecast to 30/06/08 as at 31/12/07

Internally Restricted Assets						
Description	Opening Balance	Interest Annual Budget	Transfer in Annual Budget	Transfer Out Annual Budget	Internal Borrowings	Forecast Balance 30 June 08
Employee Leave Entitlements	-1,350,193		-20,000			-1,370,193
Election Reserve	-382,700		-70,000			-452,700
Kindergarten Reserve	-7,000					-7,000
Plant Replacement Reserve	-108,779		-350,000	400,000		-58,779
Library Reserve	-9,000					-9,000
Parking Fund Gordon	-159,770					-159,770
Parking Fund Wahroonga	-162,185					-162,185
Parking Fund Ryde RD	-286,285			113,000		-173,285
Parking Fund Roseville	-36,436					-36,436
Parking Fund Lindfield	-18,614					-18,614
Insurance Reserve	-163,826					-163,826
Superannuation Reserve	-1,000,000					-1,000,000
Drainage Reserve	-225,857	-10,200	-210,000	197,600		-248,457
Footpath Reserve	-270,665	-25,000	-210,000	210,000		-295,665
Contribution To Works	-297,346			109,500		-187,846
Golf Course Reserve	-35,000					-35,000
Infrastructure Restoration Reserve	-299,412		-350,000	320,000		-329,412
Sportsfield Improvement Reserve	-281,282	-9,800	-215,000	265,000		-241,082
Playground Reserve	-50,642					-50,642
Bond/Security Reserve	-525,000		-125,000			-650,000
Contingency Reserve	-207,440		-8,000	40,000		-175,440
St Ives Showground Reserve	-150,000					-150,000
Revolving Energy Fund	-20,519					-20,519
Loan Reduction Reserve	-1,015,837		-1,797,000	2,590,700		-222,137
Tree Planting Reserve	-35,000					-35,000
Parks Reserve	-25,000					-25,000
Golf Course Levy	-1,098,365		-263,000	18,700		-1,342,665
Natural Environment Reserve	-32,500					-32,500
Swimming Pool Reserve	-108,600			30,000		-78,600
Showground Environmental Remediation	-19,301					-19,301
Street Furniture	-283,161			35,000		-248,161
Telco Communications	-5,543					-5,543
Facilities Reserve	-6,319,595	-331,900	-819,000	6,795,000		-675,495
Catchment Management	-150,000					-150,000
Tennis Court	-120,000		-132,000			-252,000
Revenue Fund carried Forward Works	-515,200			515,200		0
						0
Total Internally Restricted Assets	-15,776,055	-376,900	-4,569,000	11,639,700	0	-9,082,255
Total All Restricted Assets	-60,599,490	-2,442,500	-17,910,000	25,204,900	0	-55,747,089



Restricted Assets Report Actual as at 31/12/07

Pre 1993 Plan

Description		Opening Balance	Actual Income	Actual Interest	Transfers In Actual	Transfers Out Actual	Internal Borrowing	Closing balance Actual
Community Facilities	Council	-79,788	-550	-1,298	0	0		-81,635
Car Parking	Council	-1,115,072	0	-18,133	0	0		-1,133,205
Children's Services	Council	-17,335	0	-282	0	0		-17,617
Underground Electricity	Council	-1,596	0	-26	0	0		-1,622
Open Space	Council	-23,459	0	-382	0	0		-23,841
								0
Sub Total		-1,237,250	-550	-20,120	0	0		-1,257,920

1993 Plan

Description		Opening Balance	Actual Income	Actual Interest	Transfers In Actual	Transfers Out Actual	Internal Borrowing	Closing balance Actual
Car Parking	Alma St	-63,696	0	-1,036	0	0		-64,732
Car Parking	Larkin Lane	-149,395	0	-2,429	0	0		-151,825
Car Parking	Lindfield	-31,627	0	-514	0	0		-32,141
Car Parking	St Ives	-427,756	0	-6,956	0	0		-434,712
Car Parking	Wahroonga	-363,941	0	-5,918	0	0		-369,860
KWFG Master Plan	St Ives	-2,428	0	-39	0	0		-2,467
St Ives Showground	St Ives	-1,182	0	-19	0	0		-1,201
Walking Track Embellishment	St Ives	-7,210	0	-117	0	0		-7,327
Bicentennial Park Amenities	St Ives	-2,758	0	-45	0	0		-2,803
Central Library	St Ives	-4,793	0	-78	0	0		-4,870
Child Care facilities	St Ives	-182,580	0	-2,969	0	0		-185,549
Contributions Plan	St Ives	0	0	0	0	0		0
Roundabout	Bobbin Head	0	0	0	0	0		0
Roundabout	Curagul Road	0	0	0	0	0		0
Street Trees	Council	0	0	0	0	0		0
Sub Total		-1,237,366	0	-20,122	0	0		-1,257,488

2000/2003 Residential Plan

Description		Opening Balance	Actual Income	Actual Interest	Transfers In Actual	Transfers Out Actual	Internal Borrowing	Closing balance Actual
Open Space	Gordon	-195,979	0	-3,187	0	199,166		0
Open Space	Killara	-370,079	0	-6,018	0	0		-376,098
Open Space	Lindfield	-3,236,646	0	-52,635	0	0		-3,289,280
Open Space	Pymble	-516,425	0	-8,398	0	0		-524,824
Open Space	Roseville	-83,503	0	-1,358	0	0		-84,861
Open Space	St Ives	-1,764,038	0	-28,687	0	0		-1,792,725
Open Space	Turramurra	-979,367	0	-15,927	0	0		-995,293
Open Space	Wahroonga	-1,312,389	-46,819	-21,693	0	0		-1,380,901
Park Upgrade	Koola Park	-264,475	-1,002	-4,308	0	0		-269,785
Child Care Centre Acquisition	Council	-454,057	-882	-7,388	0	0		-462,328
Acron Rd Childrens Serv. Ctr Upgrade	Acron Road	-5,967	-17	-97	0	0		-6,081
Purchase Library Bookstock	Council	0	-126	-1	0	0		-126
New Residents Kit	Council	0	-77	-1	0	0		-78
New Residents Survey	Council	-18,396	-69	-300	0	0		-18,765
Study & Interim Plan	Council	0	-345	-3	0	0		-348
Section 94 Officer	Council	0	-829	-6	0	0		-835
Public Art	Council	0	-903	-9	0	0		-912
Nth T'murra Sportsfield Development	Turramurra	-1,663,738	-6,908	-27,108	0	0		-1,697,753
Unknown								0
Sub Total		-10,865,059	-57,976	-177,123	0	199,166		-10,900,991

Kuringai SEPP 5 Plan							
Description		Opening Balance	Actual Income	Actual Interest	Transfers In Actual	Transfers Out Actual	Closing balance Actual
Open Space Lindfield		-193,252	0	-3,143	0	0	-196,395
Open Space Pymble		-214,870	0	-3,494	0	0	-218,365
Open Space St Ives		-26,697	0	-434	0	0	-27,131
Sub Total		-434,820	0	-7,071	0	0	-441,891
2004/2009 Residential Plan							
Description		Opening Balance	Actual Income	Actual Interest	Transfers In Actual	Transfers Out Actual	Closing balance Actual
Child Care facilities Wahroonga		-1,858,619	-412,249	-33,497	0	0	-2,304,364
Park Upgrade Wahroonga		-1,986,273	-448,715	-35,862	0	0	-2,470,850
Nth T'murra Sportsfield Development Wahroonga		-1,447,689	-321,426	-26,094	0	0	-1,795,209
Purchase Library Bookstock Wahroonga		0	-34,537	-274	0	0	-34,811
Study & Interim Plan Wahroonga		-23,347	-11,689	-472	0	0	-35,509
Section 94 Officer Wahroonga		-215,699	-47,681	-3,892	0	0	-267,272
Public Art Wahroonga		-14,283	-11,747	-326	0	0	-26,356
Youth Facilities Wahroonga		-75,970	-16,877	-1,369	0	0	-94,217
Seniors centres / Facilities Wahroonga		-51,827	-11,689	-936	0	0	-64,452
Information Services Wahroonga		-34,427	-7,594	-620	0	0	-42,641
Multipurpose community centre (stage Wahroonga		-581,499	-134,898	-10,527	0	0	-726,924
Art centre upgrade Wahroonga		-105,297	-23,379	-1,898	0	0	-130,574
Park Acquisition / embellishm Rosevil Roseville		-423,799	-31,059	-7,321	0	0	-462,179
Park Acquisition / embellishm Lindfie Lindfield		-2,263,330	-53,471	-37,021	0	0	-2,353,822
Park Acquisition / embellishm Killara Killara		-2,804,959	-1,229,970	-49,959	0	0	-4,084,888
Park Acquisition / embellishm St Ives Turramurra		-3,821,586	-945,323	-76,487	0	0	-4,843,396
Park Acquisition / embellishm Pymble Turramurra		-1,974,943	-506,600	-35,831	0	0	-2,517,374
Park Acquisition / embellishm Wahroor Wahroonga		-3,605,048	-404,948	-60,839	0	0	-4,070,835
Park Acquisition / embellishm Gordon Gordon		-1,790,836	-68,051	-42,501	0	6,816,455	-4,915,066
Park Acquisition / Planning costs Wahroonga		-286,745	-58,289	-5,119	0	0	-350,153
Southern Area Embellishment Works Roseville		-393,804	-84,723	-6,722	0	0	-485,249
Northern Area Embellishment Works Wahroonga		-907,410	-185,601	-16,763	0	0	-1,109,774
LGA Wide Embellishment Works Wahroonga		-1,039,777	-230,850	-18,741	0	0	-1,289,367
West Pymble Pool Wahroonga		-75,487	-16,252	-1,357	0	0	-93,096
Traffic Management and Road Safety Wahroonga		-28,589	-3,704	-494	0	0	-32,788
Pedestrian Works Wahroonga		-41,590	-9,248	-750	0	0	-51,587
Cycleways Wahroonga		-18,523	-4,113	-334	0	0	-22,969
Public Domain Improvements Wahroonga		-306,910	-47,348	-5,367	0	0	-359,624
Traffic Studies Wahroonga		-104,068	-23,379	-1,878	0	0	-129,325
Internal Borrowing from the Plan Council		0	0	0	0	4,915,066	4,915,066
Interest Adj on Internal Borrowing Council		0	0	13,200	0	0	13,200
Sub Total		-26,282,333	-5,385,410	-470,052	0	6,816,455	-25,321,340
Total Section 94 Funds		-40,056,828	-5,443,936	-694,489	0	7,015,621	-39,179,631
Other Externally Restricted Assets							
Description		Opening Balance	Actual Income	Actual Interest	Transfers In Actual	Transfers Out Actual	Closing balance Actual
Domestic Waste Council		-3,996,639	0	0	0	0	-3,996,639
Unexpended Grants Council		-344,434	0	0	0	20,000	-324,434
Environmental Levy Council		-425,534	0	0	-20,000	0	-445,534
Sub Total - Other Externally Restricted Assets		-4,766,607	0	0	-20,000	20,000	-4,766,607
Total Externally Restricted Assets		-44,823,435	-5,443,936	-694,489	-20,000	7,035,621	-43,946,239

Internally Restricted Assets								
Description		Opening Balance	Actual Income	Actual Interest	Transfers In Actual	Transfers Out Actual	Internal Borrowing	Closing balance Actual
Employee Leave Entitlements	Council	-1,350,193	0	0	0	0		-1,350,193
Election Reserve	Council	-382,700	0	0	0	0		-382,700
Kindergarten Reserve	Council	-7,000	0	0	0	0		-7,000
Plant Replacement Reserve	Council	-108,779	0	0	0	0		-108,779
Library Reserve	Council	-9,000	0	0	0	0		-9,000
Parking Fund	Gordon	-159,770	0	0	0	0		-159,770
Parking Fund	Wahroonga	-162,185	0	0	0	0		-162,185
Parking Fund	Ryde Road	-286,285	0	0	0	0		-286,285
Parking Fund	Roseville	-36,436	0	0	0	0		-36,436
Parking Fund	Lindfield	-18,614	0	0	0	0		-18,614
Insurance Reserve	Council	-163,826	0	0	0	0		-163,826
Superannuation Reserve	Council	-1,000,000	0	0	0	0		-1,000,000
Drainage Reserve	Council	-225,857	0	0	0	0		-225,857
Footpath Reserve	Council	-270,665	0	0	0	0		-270,665
Contribution To Works	Council	-297,346	0	0	0	0		-297,346
Golf Course Reserve	Council	-35,000	0	0	0	0		-35,000
Infrastructure Restoration Reserve	Council	-299,412	0	0	0	0		-299,412
Sportsfield Improvement Reserve	Council	-281,282	0	0	0	0		-281,282
Playground Reserve	Council	-50,642	0	0	0	0		-50,642
Bond/Security Reserve	Council	-525,000	0	0	0	0		-525,000
Contingency Reserve	Council	-207,440	0	0	0	0		-207,440
St Ives Showground Reserve	St Ives	-150,000	0	0	0	0		-150,000
Revolving Energy Fund	Council	-20,519	0	0	0	0		-20,519
Loan Reduction Reserve	Council	-1,015,837	0	0	0	0		-1,015,837
Tree Planting Reserve	Council	-35,000	0	0	0	0		-35,000
Parks Reserve	Council	-25,000	0	0	0	0		-25,000
Golf Course Levy	Council	-1,098,365	0	0	0	0		-1,098,365
Natural Environment Reserve	Council	-32,500	0	0	0	0		-32,500
Swimming Pool Reserve	Pymble	-108,600	0	0	0	0		-108,600
Showground Enviromental Remediation	St Ives	-19,301	0	0	0	0		-19,301
Street Furniture	Council	-283,161	0	0	0	0		-283,161
Telco Communications	St Ives	-5,543	0	0	0	0		-5,543
Facilities Reserve	Council	-6,319,595	0	0	0	0		-6,319,595
Catchment Management	Council	-150,000	0	0	0	0		-150,000
Tennis Court	Council	-120,000	0	0	0	0		-120,000
Revenue Fund carried Forward Works	Council	-515,200	0	0	0	0		-515,200
Total Internally Restricted Assets		-15,776,055	0	0	0	0		-15,776,055
Total All Restricted Assets		-60,599,490	-5,443,936	-694,489	-20,000	7,035,621		-59,722,293

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Community
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TOTALS >> 79,500 35,340 37,048 4,136 1,708 42,452 0 31,500

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100054	International Women's Day	0	0	0	1,000	0	0	0				
100055	Library Promotion Project	900	480	0	0	-480	900	0	31,500	100%	1/03/2007	This project was acquitted on 1/03/07
100294	I.D. Community Profile	5,000	2,520	2,500	0	-20	2,500	0		25%	30/06/2008	There is an annual fee of \$5,000 is to maintain and update the Demographic Profile on Council's website. Payments are made on a quarterly basis in advance.
100418	VRRTS Project	7,500	3,780	0	0	-3,780	7,500	0			30/06/2007	The NSW Department of Ageing & Disability has recently approved that these funds can be moved forward and spent in the 2007-2008 financial year. The funds will be used to implement volunteer recruitment strategies for HACC Services.
100512	Web Page Upgrade	27,000	9,000	10,760	0	1,760	16,240	0		90%	1/09/2007	The internet website project is complete. The remaining funds will be spent on the intranet project. Some costs will be charged to the Env Levy and DWM.
100564	Ezone Project	39,100	19,560	21,931	0	2,371	17,170	0		90%	20/06/2007	This project was launched on 19 July 2007 and the grant to be acquitted and finalised by December 2007, following evaluation of the project.
100781	Artstart 2007	0	0	1,858	3,136	1,858	-1,858	0			30/06/2008	Grant funds transferred from reserves to this project. \$2,500 has been received from Willoughby Council for this project.
100869	Intranet	0	0	0	0	0	0	0				

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Corporate
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TOTALS >> 326,400 162,300 96,360 0 -65,940 230,040 86,687 0

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100511	HR Payroll Performance Planning	45,400	22,500	28,003	0	5,503	17,397	36,960				Stage 1 of the new Payroll/HR system has been implemented. Costs are being finalised with negotiations taking place with the software vendor regarding additional consultancy costs. Overall the project is anticipated to be close to budget with any overruns funded from the Works and Assets Stage 1 project which will not commence this financial year.
100649	OH&S Procedures	42,000	21,000	1,440	0	-19,560	40,560	1,614				These funds are an incentive payment of \$42,000 received from Council's insurer to be spent on OH&S procedures .
100710	Works & Assets Stage 1	109,000	54,600	0	0	-54,600	109,000	0				Project will be reviewed to determine the most appropriate time to proceed. It not expected to commence this financial year and funds will be carried over to 2008/09.
100712	Masterview	80,000	40,200	46,029	0	5,829	33,971	26,150				Project due for completion in March 2008.
100783	Trim Upgrade	40,000	20,400	20,888	0	488	19,112	21,964				Project on scheduled and due for completion in June 2008.
100862	Booking System	10,000	3,600	0	0	-3,600	10,000	0				Project being reviewed to determine future requirements for further enhancements.

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Operations
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TOTALS >> 16,458,400 6,113,616 4,002,947 3,102,965 -2,110,669 12,455,453 1,845,502 612,676

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100045	Integrated Catchment Restorat	9,900	4,980	0	0	-4,980	9,900	0		5%	30/06/2008	Environmental Trust Grant funding to assist bush regeneration surrounding Barra Brui Oval. Project extends over three years and commenced in 2006. Contractors are currently on target.
100143	Kendall St FP	4,000	2,040	2,834	0	794	1,166	0	2,800	100%	31/08/2007	Works completed
100166	Yanko Rd FP	34,000	17,040	0	0	-17,040	34,000	0	22,400	100%	30/09/2006	Works completed
100171	Maxwell St - Traffic Program	10,000	5,040	0	0	-5,040	10,000	0			30/04/2008	Resident consultation under way
100301	Link Rd St. Ives	0	0	267	0	267	-267	0				
100302	Cherry St Turrumurra	30,000	15,000	2,046	0	-12,954	27,954	17,302	50,000	5%	30/04/2008	Materials delivered, awaiting Telstra pit adjustment
100368	Queen Elizabeth Reserve	0	0	3,894	0	3,894	-3,894	1,378		100%	30/06/2007	Completed. Additional remediation auditor invoice processed 10.12.07 for \$2500 related directly to this project.
100390	Noxious Weeds	11,300	5,700	0	0	-5,700	11,300	0		25%		Local government funding for weed control in Cowan Catchment.Contract awarded for weed control adjacent to Cliff Oval to be completed by June 2007 Final report completed
100395	Bus Shelter Advertising	0	0	110	0	110	-110	15,070		100%		Pay for relocations and changes from some advertising shelters to non advertising shelters as per Council's resolutions.
100402	Kokoda Trail Memorial Project 2005/2006	0	0	109	1,940	109	-109	0		100%		Completed
100415	Enviro Trust Glade	63,800	31,920	43,079	13,864	11,159	20,721	4,135			01/06/2008	Construction of creek restoration complete. Engaged a contractor to remediate the vegetation on site.Expected completion june 2008
100500	Depot Relocation	0	0	225	0	225	-225	0		25%	30/09/2007	Design and documentation being prepared and due for completion by September 2007.
100502	Drainage Works	0	0	175	0	175	-175	175			30/06/2007	Program funding source
100514	Tree Planting	25,800	12,900	17,798	0	4,898	8,002	0				Street tree planting complete; majority of park tree planting complete. A further 300 trees to be planted before the end of financial year and remainder of budget to be spent on materials.
100516	Pool Feasibility Study	0	0	23,700	0	23,700	-23,700	0				Rename project as Pool Feasibility Study.
100517	Tennis Court Refurbishment	24,800	12,420	24,800	0	12,380	0	0		100%	31/07/2007	Resurfacing at SIVG complete. Resurfacing on Courts 5-7 at Roseville complete.

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Operations
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TOTALS >> 16,458,400 6,113,616 4,002,947 3,102,965 -2,110,669 12,455,453 1,845,502 612,676

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100555	Lady Game Drive	0	0	0	100,000	0	0	0		100%	13/07/2006	Works completed
100556	The Comenarra Parkway	0	0	0	125,000	0	0	0		100%	17/08/2006	Works completed
100566	Seven Little Australians Park & Walking	85,800	42,900	11,860	0	-31,040	73,940	5,680	85,234	15%	31/04/2008	Ongoing - whole Grant amount (MGG)project CMP consultant making progress.
100567	Echo Point & Moores Creek Walking Track	137,600	69,060	6,441	0	-62,619	131,159	48,860	137,572	20%	31/04/2008	Ongoing.- whole Grant amount (SSHFAP) project. Step contractor appointed. Footings poured. Weather delay
100568	Lindfield SMP Oval No 2	0	0	23,778	1,227	23,778	-23,778	23,560		30%	30/05/2008	Construction in progress. Weather delays.
100569	Auluba Oval No 1 & 2. 2006/07	0	0	-1,373	0	-1,373	1,373	0		8%		Project re-evaluation pending regarding scope and brief - stormwater harvesting delayed for 3 years - Managers to advise. Deferred until then
100570	Loyal Henry Park & Playground	12,900	6,600	9,195	0	2,595	3,705	1,190	25,050	95%	21/12/2007	Play equipment upgrade.
100571	Cameron Park & Playground 2006/07	0	0	1,735	0	1,735	-1,735	0		100%	30/06/2007	Completed
100572	Hamilton Park & Playground 2006/07	8,000	4,020	13,100	0	9,080	-5,100	0	27,530	95%	21/12/2007	Play equipment upgrade.
100574	Kissing Point Rd Cycleway North	15,000	7,500	0	0	-7,500	15,000	0	15,000	20%	20/01/2008	Resident drainage issues to be resolved
100575	Borombil St School To Station	0	0	19,135	0	19,135	-19,135	0				Work now complete
100576	Dunoon Ave Full Length	4,000	2,040	3,955	0	1,915	45	0	4,000	100%	31/07/2007	Works completed
100577	Monteith St AccessThrough Bushland	100,000	50,040	72,309	0	22,269	27,691	6,824	95,000	90%	22/02/2008	Stairway complete, lighting to be installed
100578	Boundary St Construct Pedestrian Ramp	45,000	22,500	39	0	-22,461	44,961	0				Awaiting RTA approval
100580	Tryon Rd No 143 To Sydney St	10,000	5,040	0	0	-5,040	10,000	0	10,000	90%	28/03/2008	Sandstone footway issue to be resolved
100581	Bobbin Head Rd Rushall St To East Side	12,000	6,000	0	0	-6,000	12,000	0	12,000	95%	28/03/2008	Telstra pit to be moved
100583	Yarrabung Rd Catherine St/College Cr	50,000	25,020	0	0	-25,020	50,000	0				Work programmed for March 2008
100585	Yarrabung Rd Stanley Street	50,000	25,020	0	0	-25,020	50,000	0				Work programmed for March 2008
100586	Loyal Henry Park	9,900	4,980	6,100	0	1,120	3,800	1,330		90%	15/02/2008	Old Shelter demolished and concrete slab replaced . Contractor scheduled to install new shelter in February 08.
100596	West Pymble Shopping Centre at Kendall	57,800	29,340	7,491	0	-21,849	50,309	0		5%		Design commenced and project to commence early next year.
100598	Hassell Park Cricket Net Upgrade	13,000	6,540	0	0	-6,540	13,000	0		5%	30/06/2008	Will be defined and programmed for next quarter of fin year

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Operations
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TOTALS >> 16,458,400 6,113,616 4,002,947 3,102,965 -2,110,669 12,455,453 1,845,502 612,676

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100623	Noxious Weeds Control	24,600	12,300	0	0	-12,300	24,600	0				Funding received from Department of Primary Industries. Expect this grant to carry forward to 2007/08
100630	Wandella Ave Energy Australia	0	0	39,758	64,163	39,758	-39,758	0		25%		Pavement testing in progress, awaiting road pavement design
100631	Bancroft Ave Energy Australia	0	0	0	43,465	0	0	0		100%	07/12/2007	Energy Aust Restorations
100632	Glencroft Ave Energy Australia	0	0	14,233	31,046	14,233	-14,233	0		100%	07/12/2007	Energy Aust Restorations
100633	Lord St Energy Australia	0	0	0	18,628	0	0	0		100%	07/12/2007	Energy Aust Restorations
100634	Martin Lane Energy Australia	0	0	0	33,116	0	0	0		25%		Pavement testing in progress, awaiting road pavement design
100635	Roseville Ave Energy Australia	0	0	16,904	45,535	16,904	-16,904	0		25%		Pavement testing in progress, awaiting road pavement design
100636	Gerald Ave Energy Australia	0	0	19,328	33,116	19,328	-19,328	0		25%		Pavement testing in progress, awaiting road pavement design
100637	Dudley Ave Energy Australia	0	0	10,451	24,837	10,451	-10,451	0		25%		Pavement testing in progress, awaiting road pavement design
100638	Gregory St Energy Australia	0	0	8,864	41,395	8,864	-8,864	0		10%		Energy Aust Restorations
100639	Clanville Rd Energy Australia	0	0	3,206	83,308	3,206	-3,206	0		100%	06/12/2007	Works completed
100640	Mc Leod Ave Energy Australia	0	0	13,187	55,884	13,187	-13,187	0		25%		Pavement testing in progress, awaiting road pavement design
100641	Chelmsford Ave No.1 Energy Australia	0	0	60,957	475,010	60,957	-60,957	0		100%	04/12/2007	Works completed
100642	Chelmsford Ave No.2 Energy Australia	0	0	34,869	64,163	34,869	-34,869	0		25%		Pavement testing in progress, awaiting road pavement design
100643	Hobart Ave Energy Australia	0	0	5,674	89,000	5,674	-5,674	0		100%	11/12/2007	Energy Aust Restorations
100644	Melbourne Rd Energy Australia	0	0	11,760	47,604	11,760	-11,760	0		100%	18/01/2008	Works completed
100645	Allambie Ave Energy Australia	0	0	870	18,628	870	-870	0		100%	05/12/2007	Works completed
100646	Crana Ave Energy Australia	0	0	0	12,419	0	0	0		100%	05/12/2007	Works completed
100647	Pleasant Ave Energy Australia	0	0	0	163,511	0	0	0		10%		programmed for March
100648	Carlyle Rd Energy Australia	0	0	0	60,023	0	0	0		10%		programmed for March
100650	Killeaton St Near No 91.	65,000	32,520	0	0	-32,520	65,000	0				Work programmed for March 2008
100651	Bobbin Head Rd K&G & Tipping.	25,000	12,540	39,048	0	26,508	-14,048	0				Awaiting advice and agreement from the school.
100652	Memorial Ave Near No.55.	60,000	30,000	0	0	-30,000	60,000	0				
100657	Burleigh Street	0	0	1,464	0	1,464	-1,464	0	75,000	100%		Repairs at development site funded by infrastructure restoration fee
100662	Killara Gordon Sewer Mining	20,000	10,200	5,045	0	-5,155	14,955	0	17,900			Council resolved in November to enter into contract with the preferred contractor Econova
100666	Bannockburn Road	0	0	1,265	0	1,265	-1,265	0				

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Operations
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TOTALS >> 16,458,400 6,113,616 4,002,947 3,102,965 -2,110,669 12,455,453 1,845,502 612,676

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commitments	PROJECT PERFORMANCE			
				Expended	Grants/Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100700	Depot Relocation	6,000,000	600,000	199,558	0	-400,442	5,800,442	0				Designs nearing completion with tenders to be called in early 2008. Negotiations on sale proceeding with some minor issues to be resolved with the preferred tenderer.
100702	Drainage Works	0	0	2,700	0	2,700	-2,700	0				
100703	Catchment Remediation Works (Lindfield Soldiers Memorial)	50,000	25,200	0	0	-25,200	50,000	0		25%		Tenderer appointed. First co-ord meeting 22/10/07
100705	Operational Fleet	875,000	437,700	430,489	120,310	-7,211	444,511	560,707				Orders made on several Operational Plant. Consultation on Golf equipment finalised. Mowers and accessories ordered. Consultation with additional plant continuing with stakeholders
100706	Passenger Fleet	600,000	300,396	725,147	416,316	424,751	-125,147	412,377				Of 21 priority 1 vehicles, 19 changed, 1 awaiting 2nd quote, 1 under consultation. Of 19 priority 2 vehicles, forms all resent to confirm requests with, 5 ordered, 1 delivered,
100714	Tree Planting	126,000	63,000	7,678	0	-55,322	118,322	909				
100717	Swimming Pool Refurbishment	330,000	60,200	15,877	300	-44,323	314,123	33,573		30%	30/09/2008	Stage 5 works to 50m pool. Calling tenders for reporting to Council in February 08.
100718	Tennis Court Refurbishment	0	0	10	3,500	10	-10	0			30/07/2008	Contribution to works
100725	Infrastructure Levy	10,000	10,000	11,400	0	1,400	-1,400	0				costing for completion of 06_07 budget
100727	Camarvon Rd Roseville	79,100	79,100	61,531	0	-17,569	17,569	0		100%	13/12/2007	Completed
100728	Crana Ave East Lindfield	54,000	54,000	69,243	0	15,243	-15,243	0		100%	07/12/2007	Completed
100729	Crescent Close Warrawee	53,400	53,400	4,763	0	-48,637	48,637	0		25%		Pavement testing in progress, awaiting road pavement design
100730	Ovens Pl St Ives Chase	82,300	82,300	5,173	0	-77,127	77,127	2,133		25%		Pavement testing in progress, awaiting road pavement design
100733	Middle Harbour Rd Lindfield	82,500	82,500	1,488	0	-81,012	81,012	0		100%	12/12/2007	Completed
100734	Stanhope Rd Killara	47,500	47,500	32,913	0	-14,587	14,587	0		100%	14/12/2007	Completed
100735	Ayres Rd St Ives	130,700	130,700	13,342	0	-117,358	117,358	0		10%		Awaiting RTA approval
100736	Boyne Pl Wahroonga	47,600	47,600	7,664	0	-39,936	39,936	2,470		25%		Pavement testing in progress, awaiting road pavement design
100737	Burgoyne St Gordon	166,400	166,400	9,709	0	-156,691	156,691	0		5%		Pavement testing in progress, awaiting road pavement design
100738	Chunooma Rd Wahroonga	80,600	80,600	10,947	0	-69,653	69,653	10,110		12%		Pavement testing in progress, awaiting road pavement design
100739	Clyde Place Wahroonga	37,200	37,200	1,916	0	-35,284	35,284	2,133		5%		Pavement testing in progress, awaiting road pavement design

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Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100740	Corona Ave Roseville	87,000	87,000	27,652	0	-59,348	59,348	1,909		31%		Pavement testing in progress, awaiting road pavement design
100741	Highfield Rd Lindfield	66,500	66,500	1,199	0	-65,301	65,301	0		2%		design required
100742	King Edward St Pymble	63,000	63,000	2,665	0	-60,335	60,335	0				Contractor appointed, completion date March 08
100743	Manning Rd Killara	77,000	77,000	2,489	0	-74,511	74,511	0		50%		construction complete, shoulder work required
100744	Marjorie St Roseville	67,900	67,900	11,552	0	-56,348	56,348	0		18%		Pavement testing in progress, awaiting road pavement design
100745	Nentoura Pl Nth Turramurra	61,700	61,700	2,295	0	-59,405	59,405	0		5%		Pavement testing in progress, awaiting road pavement design
100746	Stuart St Wahroonga	31,600	31,600	39,353	0	7,753	-7,753	0		100%	06/11/2007	Completed
100747	Sydney Rd East Lindfield	34,100	34,100	39,616	0	5,516	-5,516	0		100%	11/12/2007	Completed
100748	Tanderra St Wahroonga	38,400	38,400	37,336	0	-1,064	1,064	0		100%	20/10/2007	Completed
100750	Wyuna Rd West Pymble	45,000	45,000	1,262	0	-43,738	43,738	0		100%	19/12/2007	Completed
100751	Baldwin St Gordon	96,900	96,900	59,369	0	-37,531	37,531	0		62%		Roadworks completed, shoulder work required
100752	Avondale Place West Pymble	57,100	57,100	11,372	0	-45,728	45,728	0		19%		Pavement testing in progress, awaiting road pavement design
100753	Keith St Lindfield	48,200	48,200	7,930	0	-40,270	40,270	0		16%		Pavement testing in progress, awaiting road pavement design
100754	Lennox St Gordon	39,700	39,700	15,314	0	-24,386	24,386	0		38%		Roadworks completed, shoulder work required
100756	Station St Pymble	207,600	207,600	30,095	0	-177,505	177,505	0		17%		Pavement testing in progress, awaiting road pavement design
100759	Borambil St Warrawee	140,300	140,300	2,530	0	-137,770	137,770	0		2%		Pavement testing in progress, awaiting road pavement design
100760	Stanley St St Ives	186,300	186,300	3,360	0	-182,940	182,940	0		2%		Pavement testing in progress, awaiting road pavement design
100761	Warwilla Ave Wahroonga	79,400	79,400	1,432	0	-77,968	77,968	0		3%		Pavement testing in progress, awaiting road pavement design
100762	Infrastructure Levy - Pavement condition survey	100,000	100,000	1,804	0	-98,196	98,196	0				Cover rating costs
100763	Rehabilitation	50,000	16,800	52,887	0	36,087	-2,887	1,783				costing for completion of 06_07 budget
100765	Culworth Ave Killara	133,500	44,700	2,408	0	-42,292	131,092	0		8%		Pavement testing in progress, awaiting road pavement design
100767	Hope St Pymble	210,700	70,500	3,800	0	-66,700	206,900	0		4%		Pavement testing in progress, awaiting road pavement design
100768	Nelson St Gordon	210,300	70,200	3,793	0	-66,407	206,507	0		4%		Pavement testing in progress, awaiting road pavement design
100769	Shirley Rd Roseville	167,000	55,800	3,012	0	-52,788	163,988	0		3%		Pavement testing in progress, awaiting road pavement design
100770	Wahroonga Ave Wahroonga	169,600	56,700	3,059	0	-53,641	166,541	0		3%		Pavement testing in progress, awaiting road pavement design

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100771	Young St Warrawee	184,900	61,800	3,335	0	-58,465	181,565	0		2%		Pavement testing in progress, awaiting road pavement design
100772	Hydrant markers	5,000	1,800	90	0	-1,710	4,910	0				Cost to cover replacement of blue hydrant markers
100773	Rehab - Pavement Condition Survey	100,000	33,600	20,877	0	-12,723	79,123	0				Cover rating costs
100774	Boomarang St Turrumurra	400,000	133,500	7,214	75,961	-126,286	392,786	0		3%		Initial investigation complete, full reconstruction required
100775	Powell St Killara	65,000	21,900	29,349	0	7,449	35,651	0		90%		reconstruction completed, line marking to be completed
100776	Lady Game Drive	175,000	58,500	3,156	0	-55,344	171,844	0		90%		reconstruction completed, line marking to be completed
100777	Eastern Arterial Rd	275,000	91,800	4,960	0	-86,840	270,040	2,545		3%		design required
100778	Nola & MacLauren	0	0	258	0	258	-258	0			30/06/2008	Future work to be paid for by developer
100779	Alice St Turrumurra Drainage	50,600	25,320	146,499	0	121,179	-95,899	5,965		100%	05/12/2007	Completed
100780	Pentecost Ave Sydney Water	0	0	866,070	819,106	866,070	-866,070	0		100%	16/11/2007	Completed
100784	Memorial Seats Donations	2,200	1,200	4,770	5,562	3,570	-2,570	0	1,290	98%	30.10.2007	Ongoing cost centre - continues to be topped up for additional seats by more donations.
100785	Two Creeks Wellington Upgrade	100,000	50,100	3,893	0	-46,207	96,107	0		2%	30.06.2008	SSHAP Grant with Green Corps. Work to commence 4th quarter - weather delays
100788	Chelmsford Ave Lindfield	47,000	15,900	6,091	0	-9,809	40,909	0				Design under way
100789	Provincial Rd Lindfield	103,000	34,500	13,348	0	-21,152	89,652	0				
100790	Alma St/Graham Ave Pymble	75,000	25,200	9,720	0	-15,480	65,280	0				Design complete
100791	Tryon Rd Lindfield	30,000	10,200	3,888	0	-6,312	26,112	0			28/03/2008	Design complete
100792	Bradfield Road Lindfield	16,000	5,400	2,074	0	-3,326	13,926	938				
100793	Frances Street Lindfield	18,000	6,000	2,333	0	-3,667	15,667	0				
100794	Inverallen Ave to Iona Ave Pymble	12,000	4,200	1,555	0	-2,645	10,445	0				
100795	Rosedale Road Pymble	6,000	2,100	778	0	-1,322	5,222	0				
100796	Orana Ave Pymble	6,000	2,100	778	0	-1,322	5,222	0				
100797	Fern St Pymble	6,000	2,100	778	0	-1,322	5,222	0				
100798	Eastern Road Shops	15,000	7,800	24,467	0	16,667	-9,467	0	22,000	100%	30/09/2007	Works completed
100799	Bobbin Head Road Cycleway Extension	100,000	33,600	12,959	0	-20,641	87,041	0				
100800	Fiddens Wharf Road Footpath	74,400	24,900	9,642	0	-15,258	64,758	5,326			14/03/2008	Contractor appointed
100801	Highfield Road Footpath	53,100	17,700	6,881	0	-10,819	46,219	0				
100802	The Comenarra Pwy Footpath	42,500	14,400	5,508	0	-8,892	36,992	0				
100803	Grayling Road Footpath	22,800	7,800	2,955	0	-4,845	19,845	0			28/02/2008	Contractor appointed
100804	Brentwood Avenue Footpath	21,800	7,500	2,825	0	-4,675	18,975	16,482			31/03/2008	Design complete

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Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit ments	PROJECT PERFORMANCE			
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100805	Babbage Road Footpath	6,400	2,400	9,907	0	7,507	-3,507	0	9,900	100%	31/12/2007	Works completed
100806	Memorial Avenue Footpath	53,100	17,700	6,881	0	-10,819	46,219	0			1/02/2008	Contractor appointed
100807	Mona Vale Road Footpath	42,500	14,400	5,508	0	-8,892	36,992	535			28/02/2008	Contractor appointed
100808	Burns Road Footpath	31,400	10,500	4,069	0	-6,431	27,331	0				Design under way
100810	St John Ave/Wade Lane Northside	35,000	11,700	4,536	0	-7,164	30,464	0				
100811	Princess St. Shops Bannockburn Rd	55,000	18,600	7,128	0	-11,472	47,872	0				
100812	Shopping Centre Auluba Rd	50,000	16,800	6,480	0	-10,320	43,520	0			31/03/2008	Design under way
100813	West Lindfield Shopping Centre	29,000	9,600	3,758	0	-5,842	25,242	0			31/12/2007	Design under way
100831	Canoon Rd Tennis Courts	70,000	23,400	2,725	0	-20,675	67,275	71,050			30/06/2007	Quotations due by 14/12/07. Work to commence in January 08.
100832	Roseville Park Tennis Courts	40,000	13,500	1,557	0	-11,943	38,443	0			30/06/2007	Quotations due by 14/12/07. Work to commence in January 08.
100834	St Ives Showground Picnic Area Park	40,000	13,500	8,007	0	-5,493	31,993	0		5%	30/06/2008	Project design stage commenced.
100835	Sir David Martin Reserve Park	151,000	50,400	11,367	5,000	-39,033	139,633	0			30/06/2008	Sketch plan completed - awaiting funding determination and direction from Strategy
100836	Lindfield Soldiers Memorial Park	100,000	33,600	7,306	0	-26,294	92,694	0		35%	30/06/2008	Tenderer appointed. Construction underway. Weather delays extensive.
100837	Edenborough Oval Park	11,000	3,900	0	0	-3,900	11,000	0			30/06/2008	awaiting funding determination and direction from Strategy
100838	Yarrabung Rd Reserve Park	8,000	2,700	1,580	0	-1,120	6,420	0		98%	20/12/2007	Project completed.
100840	Acron Oval Stage 1 Park	6,000	2,100	0	0	-2,100	6,000	0		50%	30/06/2008	Signs installed. Building trades minor upgrade works and tap installation for dogs pending weather
100842	Echo Point Park - Green Corps	0	0	723	0	723	-723	0				Green coprs
100844	Mahratta & 1536 Pacific Highway Park	55,000	18,600	2,141	0	-16,459	52,859	0		20%	30/06/2008	Commence second half of year. Need to lodge DA for fence.Quotes called
100845	Dukes Green Park	15,000	5,100	4,484	0	-616	10,516	0		20%	30/06/2008	Project design stage commenced.
100846	Lindfield Soldiers Memorial Oval No 2 SptFld	820,400	274,200	78,792	0	-195,408	741,608	561,986		35%	30/06/2008	Tenderer appointed. Construction underway. Weather delays extensive.
100848	Edenborough Oval Sportsfield	100,000	33,600	0	0	-33,600	100,000	0		10%	30/06/2008	Agreed cannot commence until Spring for grass growth. Prepare docs and commit funds by June. Lighting option deferred.
100849	Comenarra Oval Sportsfield	10,000	3,600	0	0	-3,600	10,000	0			30/06/2008	Work to complement stromwater harvesting by Strategy
100850	St Ives Showground Playground	48,000	16,500	1,869	0	-14,631	46,131	0		15%	30/06/2008	Project design stage commenced

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100851	Dukes Green Playground	58,000	19,200	11,338	0	-7,862	46,662	0		20%	30/06/2008	Project design stage commenced.
100852	Killara Park/Bert Oldfield Playground	25,000	8,400	973	0	-7,427	24,027	0		98%	30/06/2008	Project completed
100853	Hicks Ave Reserve Playground	18,000	6,000	2,201	0	-3,799	15,799	14,342		2%	30/06/2008	Project for feb construction delayed by weather
100854	Yarrabung Rd Reserve Playground	8,000	2,700	313	0	-2,387	7,687	12,724		98%	20/12/2007	Project design stage commenced. Notifcation completed.
100855	Bobbin Head Road Traffic	16,000	5,400	2,074	0	-3,326	13,926	0				Ped crossing being considered
100856	Bannockburn Road/Selwyn St Traffic	60,000	20,100	7,776	0	-12,324	52,224	0			31/03/2008	Design with KTC
100857	Bannockburn Road/Rushall St Traffic	30,000	10,200	3,888	0	-6,312	26,112	0			31/03/2008	Design with KTC
100858	Koola Ave Traffic	20,000	6,900	2,592	0	-4,308	17,408	0				
100859	Yarrabung Road Traffic	37,000	12,600	4,795	0	-7,805	32,205	0				
100860	Edenborough Rd Energy Australia	0	0	42,317	0	42,317	-42,317	0		75%		Reconstruction completed, asphalt overlay postponed until development at # 1 is completed
100861	Leash Free Program Lindfield	25,000	8,400	0	0	-8,400	25,000	0		35%	30/06/2008	Tenderer appointed. Construction underway. Weather delays extensive.
100864	Bus Shelters	0	0	0	10,030	0	0	0				
100868	Graffiti Removal Turramurra Precinct	3,000	0	0	0	0	3,000	0				
100870	Entry Signs KC	35,000	5,000	0	0	-5,000	35,000	0				

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TOTALS >> 12,114,900 9,636,173 9,836,797 1,298 200,624 2,278,103 442,651 0

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
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100035	Ecological Endangered Community 2003/04	0	0	331	0	331	-331	0				Project completed; no further expenditure
100080	North Turramurra Recreation Area	59,700	30,060	11,775	0	-18,285	47,925	0				Council adopted master plan November 2007. Plan of Management for site to be prepared and tender for detailed design and DA to commence early 2008
100211	Planning Projects	0	0	15,641	0	15,641	-15,641	0				Project used to fund the development of the town centres LEP - completed
100310	Lindfield Soldiers Oval	260,900	130,980	28,571	0	-102,409	232,329	81,514		5%	01/06/2008	Design completed. Contract awarded Project to be carried forward as discussed with user groups.
100311	Swales And Bioretention	50,000	25,440	15,606	0	-9,834	34,394	2,188		5%	01/06/2008	Detail design completed for works in Quarry Creek catchment and Bicentennial Park for Inverellen and Kamilaroy streets, work to commence late March.
100312	Integrated Side Entry And Street Tree Pi	25,600	12,840	800	0	-12,040	24,800	0		5%	01/06/2008	Funding used in additional to project PJ100311 Swales and Bioretention as part of Quarry creek catchment. Expect construction to commence March 2008
100313	Sheldon Forest	20,000	10,200	5,202	0	-4,998	14,798	10,295		50%	01/06/2008	Third year of a 7 year bush regeneration contract. Pre fire work is completed and awaiting right conditions to burn 2007/08
100314	Browns Field And Surrounds	15,900	8,280	5,898	0	-2,383	10,003	7,739		50%	01/06/2008	Third year of a 7 year bush regeneration contract. Emphasis is on follow up due to the weeds and conditions.
100315	Browns Forest (Bgh)	10,900	5,880	6,195	0	315	4,705	1,636		5%	01/06/2008	Third year of a seven year bush regeneration contract. Supplementing Department of Environment and Climate Change grant for demonstration site of threatened plant community.
100316	St Ives Showground (Duffy's Forest)	29,700	15,180	7,683	0	-7,498	22,018	6,081		25%	01/06/2008	Third year of seven year contract for bush regeneration Contractor is working at various areas concentrating on drainage lines.
100317	Aluba Oval And Surrounds	10,000	5,520	7,000	0	1,480	3,000	2,731		25%	01/06/2008	Third year of seven year bush regeneration contract funded by the Environmental Levy. Weeding various zones targeting problematic weeds as they occur in post fire areas.
100318	The Glade	9,600	5,340	3,218	0	-2,123	6,383	1,328		25%	01/06/2008	Third of seven year bush regeneration contract. Contractor targeted edges of reserve and maintaining plantings Prepare for burning. Reviewing site management

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100319	Maddison (BGH)	15,100	7,860	10,979	0	3,119	4,121	2,657		25%	01/06/2008	Third of seven year bush regeneration contract funded by the Environmental Levy. Spraying and planting has been incorporated into the program.
100320	Acron Oval	15,600	8,100	4,237	0	-3,863	11,363	23,738		25%	01/06/2008	Third year of seven year bush regeneration contract funded by the Environmental Levy. Contractors moving to maintenance phase on the site.
100321	Turiban Reserve (Bgh)	11,600	6,240	5,841	0	-399	5,759	3,250		25%	01/06/2008	Third of seven year bush regeneration contract funded by the Environmental Levy. Awaiting hazard reduction burn when conditions are appropriate to stimulate regeneration of species.
100322	Wildlife Promotion And Management	10,000	5,400	1,688	0	-3,712	8,312	10,060		5%	01/06/2008	Production of Biodiversity Plant Box for resale through the nursery. To be sold in late March
100323	Feral Animal / Noxious Weed Control	17,700	9,180	3,283	0	-5,897	14,417	0		60%	01/06/2008	Funding used to contribute to the rabbit control program and noxious eradication weed control in Lane Cove River catchment in collaboration with Bushland operational staff.
100324	Creek Maintenance	75,000	37,920	27,749	0	-10,171	47,251	43,776		60%	01/06/2008	Contracts in place for weeding and pre and post fire work at three riparian locations . AGAL, Bannockburn and Blackbutt.Contractors on schedule.
100325	Coups Creek (The Glade)	53,500	26,760	6,248	0	-20,512	47,252	12,629		5%	01/11/2007	This project will fund the stabilisation of the upper reaches of Coupes Creek immediately down stream of The Glade Oval. Construction work work completed. Remediation and revegetation to commence late Feb
100326	Stoney Creek (Richmond Park)	7,000	3,600	5,000	0	1,400	2,000	4,423		95%	01/10/2007	Pre fire weeding, contract awarded
100327	Middle Harbour	35,500	18,180	16,991	0	-1,189	18,509	0		35%	01/07/2008	Design and and investigation in progress for Alan Small reserve for stormwater harvesting and creek stabilisation. Concept design underawy and contractors being sourced to construct stormwater chanel.
100328	Cowan Creek	30,500	15,480	4,639	0	-10,841	25,861	30,590		5%	01/06/2008	Windsor place storm water outlet protection,Engaged contractors commencing work in Feb.
100329	Lane Cove	10,000	5,400	58,473	0	53,073	-48,473	16,573		5%	01/06/2008	Contractor engaged to undertaken restoration in Sheldon Forest Creek restoration to commence second stage. Contract to commence for sediment removal at Minamurra and Warragul Roads awarded

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100330	Blackbutt Creek	18,500	9,300	6,747	0	-2,553	11,753	13,062		10%	01/06/2008	Stage two post fire weeding commenced as requested by NSW Rural Fire Service. Contractors engaged and work on track.
100331	Du Faur Street Wetland	5,000	3,000	1,225	0	-1,775	3,775	1,216			01/06/2008	Contractor commenced maintenance and on schedule
100332	General Sites	35,000	17,700	3,264	0	-14,436	31,736	15,338			01/06/2008	Contractor engaged and on schedule for post fire weeding at Kooloona Cres and Kokoda Avenue in the asset protection areas .
100333	Bushcare Site Improvements	50,000	25,200	27,923	0	2,723	22,077	7,089		25%	01/06/2008	Currently working on 25 sites to provide supplementary regeneration and individual site support in and adjacent to bushcare sites. This is an ongoing program with contract works to be undertaken over a number of years to maximise longterm benefits.
100334	Bushcare	8,000	4,200	0	0	-4,200	8,000	0			01/06/2007	Project ongoing and has funded additional site visits by qualified bushcare trainers to complement current program. Refer to PJ 100333
100335	Urban Landcare	8,000	4,200	2,946	0	-1,254	5,054	2,414		60%	01/08/2007	Funding used to employ two staff that have liaised with over 40 private property owners across the LGA. Unexpended funds will be used to complement a \$430,000 grant from the NSW Government Sustainability Trust to deal with landcare and engaging with the community.
100336	Community Firewise	8,000	4,200	0	0	-4,200	8,000	0			01/06/2008	Purchased promotional material to promote fire wise behaviour. Continuation of program from 2006/07
100338	Parkcare	16,000	8,400	11,335	0	2,935	4,665	0		80%	01/06/2008	Project involved supporting the growing number of volunteers for Parkcare and Streetcare. Registered groups now covering 20 sites.
100339	Small Grant Projects	80,000	40,200	29,623	0	-10,577	50,377	737		50%	01/06/2008	On track. Round five of grant scheme currently being reviewed by advisory forum and scheduled to be considered by Council late February.
100340	Promotions And Initiatives	10,000	5,400	3,922	0	-1,478	6,078	6,757		65%	01/06/2008	Cost for interpretive signs
100342	Golden Jubilee Fire Trail	147,000	73,800	441,474	0	367,674	-294,474	21,388		85%	end of 07-08	Project 85% complete. Major works remaining include bridge from Stonecrop Road and general surface finishing. This will be part funded through a \$89,000 grant from NSW Government. Works around Golden Jubilee landfill have added approximately \$200,000 to project. This has been part funded by Waste Levy \$150,000. Need to reallocate \$266,500 from areas across the Levy this financial year to complete project.

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Strategy
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TOTALS >> 12,114,900 9,636,173 9,836,797 1,298 200,624 2,278,103 442,651 0

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100345	AGAL Land	1,000	600	0	0	-600	1,000	0			01/06/2007	Walking track completed. Remaining funds used for maintenance at track at Warragul Road.
100346	Seven Little Australians	38,000	19,200	0	0	-19,200	38,000	6,627		25%	01/06/2008	Contract on schedule. Work to be undertaken in conjunction with Parks project across the site.
100347	Sheldon Forest To Mimosa	4,900	2,580	0	0	-2,580	4,900	3,696		5%	01/06/2008	Engaged contractors to maintain the Warragul Road entrance
100348	Dumping	50,000	25,200	1,356	571	-23,845	48,645	30,000		25%	01/06/2008	Funding used for Community Environment Officers including development and implementation of the dumping program.
100349	Encroachment	50,000	25,200	50,531	727	25,331	-531	0		50%	01/06/2008	Funding used for the implementation of the Community Environmental Officers program. Costs to be shared between PJ100348 and PJ100349.
100350	Noxious Weed Control	50,000	25,200	13,035	0	-12,165	36,965	35,202		35%	01/06/2007	Contract awarded and on schedule for Mona Street revegetation and weed control. Funding also used for fencing at St Ives Showground to protect Duffys Forest vegetation
100351	Biodivestiy (Macroinvertibrate, Flora, F	31,100	15,780	8,157	0	-7,623	22,943	0		1%	01/06/2008	contractors engaged to continue with summer and autumn bird survey, undertaking review sites effected by phytophthora in collaboration with Botanical gardens. Mapping of threatened plants commenced and expecte completion mid 2008.
100353	Community Survey	30,000	15,600	11,723	0	-3,877	18,277	0		25%	01/06/2008	Funding used to develop and undertake conslutlation as part of the sustainability plan to be reported to Council March 2008.
100354	Social Research	30,000	15,600	96	0	-15,504	29,904	0		25%	01/06/2008	Funding used for social research and consultation as part of the sustainability survey wages for staff to carry out the project line above PJ100353.
100355	Program Evaluation	20,000	10,200	6,869	0	-3,331	13,131	0		25%	01/06/2008	Develop a new residents link for residents on the interface. This project cost centre and PJ100622 is used for the administration and evaluation of the Levy.
100356	Fire - Fuel Loads And Moisture Monitorin	10,000	5,400	12,367	0	6,967	-2,367	0			01/04/2008	Funding used to contribute to the construction of North Wahroonga fire trail.
100357	Weed Inspectorial (Weed Condition)	10,000	5,400	29,456	0	24,056	-19,456	0			01/06/2008	To review the current collected data prior to futuring weed inspectorials program.Cowan catchment completed and a brief to be drawn up for assessment of the program.

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Strategy
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TOTALS >> 12,114,900 9,636,173 9,836,797 1,298 200,624 2,278,103 442,651 0

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100358	Quarterly Newsletters	30,000	15,000	28,615	0	13,615	1,385	0		25%	01/07/2008	Funding used for reports and web site update and Your Council Your Rates pamphlet. Also used for artwork at Edenborough Oval as part of stormwater harvesting project.
100359	General Promotion	20,000	10,200	6,509	0	-3,691	13,491	1,550		25%	01/06/2008	Completed projects include: youth artwork at Lindfield train tunnel in collaboration with community services; directional signs for Ku-ring-gai recreational (fire trail) track completed; and interpretive signs at Wild Flower Garden. In planning are signs for Killara Park explaining the importance of the Turpentine Forest regenerating in the no-mow area.
100401	Tulkiyan Heritage Strategic Plan 2005/06	0	0	500	0	500	-500	0				Project completed
100405	Swain Garden	194,500	97,260	0	0	-97,260	194,500	15,662		10%	01/06/2008	This projevct is on hold pending irrigation funds.Funding for revegetation, refer to pj 100620 work will go ahead
100412	Fire Break Construction	50,000	25,200	87,708	0	62,508	-37,708	0		25%	01/06/2008	overspent pj line on the completion of Ku-ring-gai fire trail. Transfer \$150 000 from domestic waste to cover the tip remediation work around the golden jubilee site. Further funding will be required to cover leachate
100417	Bicentennial Park Stormwater Project	0	0	0	0	0	0	0		5%	01/06/2008	concept design completed. Further work necessary to develop detailed design for Norman Griffith. Expect to commence works mid 2008.
100504	Catchment Management	114,000	57,000	21,044	0	-35,956	92,956	0				Draft report for Lofberg Quarry Creek sustainable water management options report completed. GPT at Roseville GC ordered expect expenditure against this early 2008.
100513	Planning Projects	0	0	522	0	522	-522	0				Project completed and fully expended
100590	Comenarra Oval	101,100	50,580	4,500	0	-46,080	96,600	3,350		45%	01/06/2008	Storm water harvesting.Awaiting decision on water tank placement to be finalised
100591	Edenborough Oval	202,000	101,400	166,144	0	64,744	35,856	0				Construction of stormwater harvesting completed. Secured the pump and monitoring devices. Engaged contractor for design and installation of interpretive sign.
100615	Water & Catchments The Glade	72,000	36,000	0	0	-36,000	72,000	0		50%	01/06/2008	Investigating stormwater harvesting logistics, due for completion February.This project supplements the completed creek restoration.
100617	WSUD Stormwater Qty & Quality	80,000	40,200	33,588	0	-6,612	46,412	8,858		98%	01/11/2007	Maintenance of of street gutter baskets Construction of riparian work at Chilton Avenue , Dunoon avenue and Ulm street

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Strategy
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TOTALS >> 12,114,900 9,636,173 9,836,797 1,298 200,624 2,278,103 442,651 0

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100620	Water & Catchments Swain Creek	42,000	21,000	0	0	-21,000	42,000	0		10%	01/06/2008	Final plans received, expected to commence work early 2008. To complement pj 100405
100621	Walking Track Rothwell to Comenarra	6,000	3,000	2,673	0	-327	3,327	0		99%	01/10/2007	Engaged contractor for maintenance of walking track
100622	Administration Environ Levy	82,000	41,400	92,405	0	51,005	-10,405	0		50%	06/08/2007	Salaries for Enviromental Levy Project Leader and Environmental Engineer. These are to be apportioned across all levy funded capital projects.
100627	Vehicle Maintenance Costs	13,000	6,600	6,500	0	-100	6,500	0		25%	01/06/2008	Covered the costs of maintenance and fuel for two utes and a car for the purpose of Environmental Levy projects
100704	Catchment Management	0	0	1,482	0	1,482	-1,482	0				
100716	Sec 94 Plan - Admin	82,000	41,400	120,657	0	79,257	-38,657	0			On-going	Amendment to 2004-2009 Plan complete. New Town Centres S94 CP 75% complete - project delayed due to uncertainty about S94CPs format and content due to Ministerial Circular. S94 Coordinator commenced 14-9-07 (on-going).
100782	Open Space Acquisition	8,000,000	7,000,000	7,019,304	0	19,304	980,696	0				Contracts exchanged on 9,15,17 Dumaresq Street Gordon being purchased to provide future open space. Currently negotiating acquisition of Lot 1 Waters Street Wahroonga @ \$400,000
100786	Town Centre Project Planning	5,000	3,000	1,440	0	-1,560	3,560	0		5%	01/06/2008	To design a sustainable open space demonstration site
100787	Cliff Oval	20,000	10,200	2,450	0	-7,750	17,550	0			06/08/2007	In house design of biofiltration at the car park at Cliff Oval and monitoring of soil moisture through purchase of Hydroshare meter logging equipment
100814	Employment Land Study	20,000	10,200	30,937	0	20,737	-10,937	0		10%	30/06/2008	Jointly funded project with Hornsby Council and DoP. SGS Economics an Planning have been engaged to undertake project. Inception meeting held and initial background investigagtions commenced.
100815	Demographic Analysis	40,000	20,400	0	0	-20,400	40,000	0		10%	11/12/2007	SGS Economics and Planning Engaged to undertake work. Consultant's have been provided with relevant background data to commence modelling.
100816	Traffic & Transport Study	10,000	5,400	0	0	-5,400	10,000	0			30/06/2008	Not yet commenced (assuming this project is actually the Integrated Transport Strategy)
100817	Community Facilities Planning S94 Nexus	15,000	7,800	0	0	-7,800	15,000	0			30/06/2008	Project has not yet commenced. Brief being finalised December. Team being formed.
100818	Retail Study Update	15,000	7,800	0	0	-7,800	15,000	0			30/06/2008	Not commenced yet. Part of background work for principal LEP.

PROJECT PERFORMANCE REPORT to December, 2007	Dept: Strategy
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TOTALS >> 12,114,900 9,636,173 9,836,797 1,298 200,624 2,278,103 442,651 0

Project	Description	Annual Budget	YTD Budget	YTD ACTUALS		Variance	Annual Budget Remaining	Commit 'ments	PROJECT PERFORMANCE			
				Expended	Grants/ Contribs Received				Revised Budget (Annual)	Percent Complete	Completion Date	Project Status
100819	Affordable Housing Project	10,000	5,400	0	0	-5,400	10,000	0		5%	30/06/2008	Key staff enroled to do UWS Affordable housing short course in November. Issues paper due for Policy Committee by 31/12/07
100820	NSROC Study Review	5,000	3,000	0	0	-3,000	5,000	0			30/06/2008	Not commenced yet. Part of background work for principal LEP.
100821	Urban Design Studies	10,000	5,400	8,291	0	2,891	1,709	0		10%	1/06/2008	Commenced preparation of over lay mapping of LGA for heritage, open space, trees, built form and pedestrian and cycle access
100822	Simmersion	30,000	15,000	11,642	0	-3,358	18,358	0		100%	21/12/2007	completed work program for 2007. Final rendered models for Lindfield, St Ives and Turramurra complete
100823	Parking Management Plan	55,000	27,600	77,448	0	49,848	-22,448	0		75%	28/02/2008	Update report to Council completed. Working Party workshops organised for early Dec and mid Feb
100824	Economic Feasibility Studies	10,000	5,400	4,125	0	-1,275	5,875	0		50%	1/06/2008	no further work this month
100825	Reclassification Project	10,000	5,400	0	0	-5,400	10,000	0				
100826	Development Public Domain Stage 1	50,000	16,800	21,608	0	4,808	28,392	0		7%	1/06/2008	Interviews with landscape architects completed, preferred candidate selected and offer made. To date no response received from preferred candidate
100827	Heritage Items and UCA Review	5,000	3,000	0	0	-3,000	5,000	0			30/06/2008	Not commenced. Project part of background for Principal LEP
100828	Heritage Assistance Fund	22,000	11,400	0	0	-11,400	22,000	0		5%	30/06/2008	Project commenced. Seeking applications for funding - expenditure early 2008
100829	GIS Mapping Updates	5,000	3,000	0	0	-3,000	5,000	0			30/06/2008	Not commenced. Project part of background for Principal LEP
100863	Energy Performance Contract	0	0	514	0	514	-514	0				
100865	Rosedale Road St Ives	1,150,000	1,150,000	1,162,598	0	12,598	-12,598	0				Acquisition completed 21/12/2007. Commonwealth funding \$350,000 received January 2008, additional community pledges to be received
100866	Allan Small Oval	0	0	8,500	0	8,500	-8,500	8,500				Creek line rehabilitation and weed contron. Stormwater harvesting in later stage
100867	Marian Street Feasibility Study	55,000	18,333	0	0	-18,333	55,000	0				Draft discussion paper on Feasibility Study to be presented to Councillors on 21/2/2008



MONTHLY FINANCIAL REPORTING - 2007/08

COUNCIL SUMMARY

Total Council

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Department	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Civic	150,586	126,300	737,843	729,000	(8,843)	8,922	1,440,700
Community	483,147	421,900	2,797,651	2,575,500	(222,151)	41,056	5,253,200
Development & Regulation	139,392	223,500	1,132,734	1,602,400	469,666	24,518	3,234,000
Corporate	(4,042,380)	(4,695,768)	(24,423,928)	(24,377,308)	46,620	225,667	(50,066,300)
Strategy	75,890	259,100	1,194,294	1,408,500	214,206	(17)	3,116,200
Operations	1,911,020	1,693,149	9,700,156	10,084,860	384,704	97,663	19,699,000
Waste Management	99,310	(127,500)	(364,513)	(218,800)	145,713	11,693	(325,500)
NET EXPENDITURE / (REVENUE)	(1,183,035)	(2,099,319)	(9,225,763)	(8,195,848)	1,029,915	409,501	(17,648,700)
PROJECTS							
Capital Projects	(4,995,421)	124,300	2,063,452	563,500	(1,499,952)	117,714	1,311,000
Operating Projects	287,860	52,620	1,785,680	306,720	(1,478,960)	138,500	611,200
TOTAL PROJECTS	(4,707,561)	176,920	3,849,132	870,220	(2,978,912)	256,213	1,922,200
NET OPERATING RESULT							
EXPENSE							
Employee Costs	2,587,418	2,244,249	13,720,357	15,020,894	1,300,537	10,231	30,368,500
Operating Expenses	602,110	1,017,883	5,704,833	6,085,298	380,465	140,351	10,770,700
Materials & Contract	1,538,061	1,485,000	8,795,985	8,837,900	41,915	253,203	17,462,600
Statutory Levies	498,845	166,900	1,485,391	1,506,300	20,909	0	2,329,700
Pensioner Rebate	0	0	0	0	0	0	0
Interest Expense	51,597	52,400	346,075	314,400	(31,675)	0	629,000
Depreciation	621,796	587,700	3,704,045	3,527,100	(176,945)	0	7,056,200
Asset Sale	(9,285)	0	(104,492)	0	104,492	0	0
Internal Transactions	533,458	457,600	3,115,787	2,726,900	(388,887)	0	5,481,300
TOTAL OPERATING EXPENSE	6,424,001	6,011,732	36,767,981	38,018,792	1,250,811	403,785	74,098,000
CAPITALISED EXPENSE							
Balance Sheet	69,224	61,100	292,912	347,600	54,688	9,858	668,900
TOTAL CAPITALISED EXPENSE	69,224	61,100	292,912	347,600	54,688	9,858	668,900
TOTAL EXPENSE	6,493,225	6,072,832	37,060,894	38,366,392	1,305,498	413,643	74,766,900
REVENUE							
Pensioner Rebate	(95,435)	(87,100)	(583,426)	(522,600)	(60,826)	0	(1,045,000)
Rates	3,300,204	3,295,800	19,804,844	19,774,800	30,044	0	39,550,400
Infrastructure Levy	166,255	166,100	997,759	996,600	1,159	0	1,993,000
Environmental Levy	169,926	169,700	1,019,785	1,018,200	1,585	0	2,037,000
Annual Charges	822,738	821,200	4,945,174	4,927,200	17,974	0	9,855,400
User Fees & Charges	1,066,241	1,506,751	8,167,754	8,572,040	(404,286)	4,141	16,368,100
Interest Income	263,100	326,500	1,005,233	1,959,000	(953,767)	0	3,918,500
Grants Recurrent	45,742	714,400	2,290,257	2,284,200	6,057	0	4,619,100
Contributions	1,381,827	787,600	5,443,763	4,725,600	718,163	0	9,451,100
Other Revenue	22,203	15,500	78,323	93,000	(14,677)	0	186,700
Internal Transactions	533,458	455,700	3,117,190	2,734,200	382,990	0	5,481,300
TOTAL REVENUE	7,676,260	8,172,151	46,286,657	46,562,240	(275,583)	4,141	92,415,600
NET DEFICIT / (SURPLUS)	(1,183,035)	(2,099,319)	(9,225,763)	(8,195,848)	1,029,915	409,501	(17,648,700)



MONTHLY FINANCIAL REPORTING - 2007/08

ATTACHMENT E2

DEPARTMENT SUMMARY

Department : Civic

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Responsibility Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Councillor Support	51,330	59,000	290,764	282,400	(8,364)	8,092	536,300
Executive Support	99,256	67,300	447,078	446,600	(478)	829	904,400
NET EXPENDITURE / (REVENUE)	150,586	126,300	737,843	729,000	(8,843)	8,922	1,440,700
NET OPERATING RESULT							
EXPENSE							
Employee Costs	109,727	69,200	456,538	465,400	8,862	0	940,800
Operating Expenses	26,625	41,900	199,061	182,400	(16,661)	3,328	342,000
Materials & Contract	2,424	3,600	12,991	11,600	(1,391)	5,594	19,300
Statutory Levies	0	0	131	0	(131)	0	0
Depreciation	66	100	394	600	206	0	800
Internal Transactions	11,571	11,500	68,555	69,000	445	0	137,800
TOTAL OPERATING EXPENSE	150,413	126,300	737,670	729,000	(8,670)	8,922	1,440,700
TOTAL EXPENSE	150,413	126,300	737,670	729,000	(8,670)	8,922	1,440,700
REVENUE							
Contributions	(173)	0	(173)	0	173	0	0
TOTAL REVENUE	(173)	0	(173)	0	173	0	0
NET SURPLUS / (DEFICIT)	(150,586)	(126,300)	(737,843)	(729,000)	8,843	(8,922)	(1,440,700)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Councillor Support

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Councillor Support	51,330	59,000	290,764	282,400	(8,364)	20,836	536,300
NET EXPENDITURE / (REVENUE)	51,330	59,000	290,764	282,400	(8,364)	20,836	536,300
NET OPERATING RESULT							
EXPENSE							
Employee Costs	14,980	10,100	69,781	68,000	(1,781)	0	137,400
Operating Expenses	25,322	36,900	160,235	152,400	(7,835)	24,787	280,100
Materials & Contract	2,106	3,200	7,647	9,200	1,553	(3,951)	13,800
Statutory Levies	0	0	131	0	(131)	0	0
Internal Transactions	8,750	8,800	52,798	52,800	2	0	105,000
TOTAL OPERATING EXPENSE	51,157	59,000	290,592	282,400	(8,192)	20,836	536,300
TOTAL EXPENSE	51,157	59,000	290,592	282,400	(8,192)	20,836	536,300
REVENUE							
Contributions	(173)	0	(173)	0	173	0	0
TOTAL REVENUE	(173)	0	(173)	0	173	0	0
NET SURPLUS / (DEFICIT)	(51,330)	(59,000)	(290,764)	(282,400)	8,364	(20,836)	(536,300)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Executive Support

NET EXPENDITURE		December		December Year To Date			Commitments	Full Year
Cost Centre		Actual	Budget	Actual	Budget	Variance		Budget
OPERATING								
Executive Support		99,256	67,300	447,078	446,600	(478)	5,592	904,400
Ku-ring-gai Council Planning Panel		0	0	0	0	0	0	0
NET EXPENDITURE / (REVENUE)		99,256	67,300	447,078	446,600	(478)	5,592	904,400
NET OPERATING RESULT								
EXPENSE								
Employee Costs		94,747	59,100	386,758	397,400	10,642	0	803,400
Operating Expenses		1,303	5,000	38,826	30,000	(8,826)	927	61,900
Materials & Contract		318	400	5,344	2,400	(2,944)	4,665	5,500
Depreciation		66	100	394	600	206	0	800
Internal Transactions		2,821	2,700	15,757	16,200	443	0	32,800
TOTAL OPERATING EXPENSE		99,256	67,300	447,078	446,600	(478)	5,592	904,400
TOTAL EXPENSE		99,256	67,300	447,078	446,600	(478)	5,592	904,400
NET SURPLUS / (DEFICIT)		(99,256)	(67,300)	(447,078)	(446,600)	478	(5,592)	(904,400)
PROJECTS								
TOTAL PROJECTS								



MONTHLY FINANCIAL REPORTING - 2007/08

DEPARTMENT SUMMARY

Department : Community

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Responsibility Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Community Development	123,423	150,960	550,865	655,660	104,795	7,687	1,372,400
Community & Recreation Property U	(150,092)	(195,400)	(822,969)	(1,139,900)	(316,931)	638	(2,288,700)
Communications	30,479	24,900	163,422	163,300	(122)	1,613	330,100
Cultural Services	(4,354)	26,340	279,357	230,540	(48,817)	28,103	743,200
Customer Services	97,128	73,000	463,614	487,800	24,186	126	984,900
Library Services	360,918	311,800	1,974,984	1,998,100	23,116	2,483	3,754,900
Mgmt Sup Community	25,647	30,300	188,377	180,000	(8,377)	405	356,400
NET EXPENDITURE / (REVENUE)	483,147	421,900	2,797,651	2,575,500	(222,151)	41,056	5,253,200
NET OPERATING RESULT							
EXPENSE							
Employee Costs	649,791	518,100	3,314,859	3,440,200	125,341	2,841	6,949,300
Operating Expenses	87,487	248,300	1,291,250	1,232,100	(59,150)	3,975	2,330,700
Materials & Contract	50,278	56,000	322,504	368,300	45,796	29,381	775,500
Depreciation	104,624	98,500	615,932	591,000	(24,932)	0	1,184,400
Internal Transactions	72,413	46,800	344,875	279,100	(65,775)	0	566,700
TOTAL OPERATING EXPENSE	964,593	967,700	5,889,421	5,910,700	21,279	36,196	11,806,600
CAPITALISED EXPENSE							
Balance Sheet	41,512	45,000	232,491	271,000	38,509	4,860	525,500
TOTAL CAPITALISED EXPENSE	41,512	45,000	232,491	271,000	38,509	4,860	525,500
TOTAL EXPENSE	1,006,105	1,012,700	6,121,912	6,181,700	59,788	41,056	12,332,100
REVENUE							
User Fees & Charges	449,016	545,500	2,996,446	3,286,600	290,154	0	6,322,800
Grants Recurrent	73,942	45,300	327,798	319,600	(8,198)	0	756,100
Internal Transactions	0	0	18	0	(18)	0	0
TOTAL REVENUE	522,958	590,800	3,324,261	3,606,200	281,939	0	7,078,900
NET SURPLUS / (DEFICIT)	(483,147)	(421,900)	(2,797,651)	(2,575,500)	222,151	(41,056)	(5,253,200)
PROJECTS							
Operating Projects	250	3,420	32,912	11,520	(21,392)	1,250	32,000
TOTAL PROJECTS	250	3,420	32,912	11,520	(21,392)	1,250	32,000



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Community Development

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Aged Services	15,531	18,300	43,054	70,800	27,746	0	158,800
Children Services Development	44,808	25,600	135,199	157,600	22,401	0	316,000
Family Day Care	(3,656)	3,900	33,275	38,800	5,525	2,690	211,000
Service Planning and Development	12,203	78,600	183,852	199,300	15,448	0	290,300
Thomas Carlyle Children's Centre	16,727	(6,100)	(20,505)	(5,100)	15,405	65,579	(2,200)
Youth Services	16,770	17,200	82,336	109,200	26,864	(11,244)	228,200
Immunisation	539	0	(3,290)	0	3,290	0	0
Community Volunteer Programs	20,501	13,460	96,944	85,060	(11,884)	(5,136)	170,300
NET EXPENDITURE / (REVENUE)	123,423	150,960	550,865	655,660	104,795	51,889	1,372,400
NET OPERATING RESULT							
EXPENSE							
Employee Costs	159,221	112,300	750,929	750,500	(429)	16,384	1,518,100
Operating Expenses	34,665	163,360	760,910	703,360	(57,550)	17,891	1,303,800
Materials & Contract	9,302	20,600	84,701	123,100	38,399	17,614	263,700
Depreciation	21,409	21,100	127,074	126,600	(474)	0	254,800
Internal Transactions	33,960	21,100	123,640	124,900	1,260	0	251,200
TOTAL OPERATING EXPENSE	258,556	338,460	1,847,253	1,828,460	(18,793)	51,889	3,591,600
TOTAL EXPENSE	258,556	338,460	1,847,253	1,828,460	(18,793)	51,889	3,591,600
REVENUE							
User Fees & Charges	74,031	144,300	997,114	865,800	(131,314)	0	1,735,400
Grants Recurrent	61,103	43,200	299,274	307,000	7,726	0	483,800
TOTAL REVENUE	135,134	187,500	1,296,388	1,172,800	(123,588)	0	2,219,200
NET SURPLUS / (DEFICIT)	(123,423)	(150,960)	(550,865)	(655,660)	(104,795)	(51,889)	(1,372,400)
PROJECTS							
Operating Projects	250	420	222	2,520	2,298	1,250	5,000
TOTAL PROJECTS	250	420	222	2,520	2,298	1,250	5,000



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Community & Recreation Property

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Community Facilities Unit	29,110	30,000	117,972	209,600	91,628	638	415,400
Community Halls	35,619	19,600	122,249	120,500	(1,749)	0	242,000
Meeting Rooms	8,067	6,600	36,879	39,600	2,721	0	80,000
Gordon Golf Course - Revenue	(36,789)	(67,400)	(297,365)	(404,400)	(107,035)	0	(809,200)
Park Revenue	(899)	(4,400)	(28,841)	(26,400)	2,441	0	(53,600)
Nth Turramurra Golf - Revenue	(46,621)	(75,900)	(295,906)	(455,400)	(159,494)	0	(912,100)
Tennis - Revenue	(5,079)	(29,900)	(192,893)	(179,400)	13,493	0	(360,000)
Sportsground - Revenue	(127,856)	(48,700)	(229,678)	(292,200)	(62,522)	0	(586,800)
St Ives Showground Revenue	(5,645)	(25,300)	(55,387)	(151,800)	(96,413)	0	(304,400)
NET EXPENDITURE / (REVENUE)	(150,092)	(195,400)	(822,969)	(1,139,900)	(316,931)	638	(2,288,700)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	30,337	33,300	124,108	224,000	99,892	0	453,300
Operating Expenses	27,884	41,700	292,714	258,500	(34,214)	638	508,400
Materials & Contract	4,628	900	10,263	5,400	(4,863)	0	10,500
Depreciation	31,506	31,300	187,001	187,800	799	0	375,000
Internal Transactions	10,413	8,000	61,386	48,000	(13,386)	0	97,300
TOTAL OPERATING EXPENSE	104,768	115,200	675,472	723,700	48,228	638	1,444,500
TOTAL EXPENSE	104,768	115,200	675,472	723,700	48,228	638	1,444,500
REVENUE							
User Fees & Charges	254,860	310,600	1,498,441	1,863,600	365,159	0	3,733,200
TOTAL REVENUE	254,860	310,600	1,498,441	1,863,600	365,159	0	3,733,200
NET SURPLUS / (DEFICIT)	150,092	195,400	822,969	1,139,900	316,931	(638)	2,288,700
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Communications

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Communications	30,479	24,900	163,422	163,300	(122)	8,772	330,100
NET EXPENDITURE / (REVENUE)	30,479	24,900	163,422	163,300	(122)	8,772	330,100
NET OPERATING RESULT							
EXPENSE							
Employee Costs	24,428	18,800	131,389	126,400	(4,989)	0	255,500
Operating Expenses	5,540	3,200	14,717	19,500	4,783	727	38,900
Materials & Contract	511	2,600	15,642	15,600	(42)	8,045	31,800
Internal Transactions	0	300	1,673	1,800	127	0	3,900
TOTAL OPERATING EXPENSE	30,479	24,900	163,422	163,300	(122)	8,772	330,100
TOTAL EXPENSE	30,479	24,900	163,422	163,300	(122)	8,772	330,100
NET SURPLUS / (DEFICIT)	(30,479)	(24,900)	(163,422)	(163,300)	122	(8,772)	(330,100)
PROJECTS							
Operating Projects	0	3,000	10,760	9,000	(1,760)	0	27,000
TOTAL PROJECTS	0	3,000	10,760	9,000	(1,760)	0	27,000



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Cultural Services

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Art Centre	(14,721)	(10,700)	(6,340)	(48,700)	(42,360)	8,760	111,000
Community Programs	(39,712)	400	14,691	5,900	(8,791)	600	58,500
Arts & Cultural Development	9,172	11,500	67,261	76,000	8,739	0	153,100
Community Functions	11,257	2,700	28,805	51,800	22,995	105,060	126,700
Bushland Education	6,960	7,800	50,265	52,100	1,835	(40)	104,100
Wildflower Gardens	22,690	14,640	124,675	93,440	(31,235)	6,956	189,800
NET EXPENDITURE / (REVENUE)	(4,354)	26,340	279,357	230,540	(48,817)	121,336	743,200
NET OPERATING RESULT							
EXPENSE							
Employee Costs	73,914	78,300	502,063	502,500	437	1,500	1,011,600
Operating Expenses	3,435	8,040	42,433	50,540	8,107	5,816	88,900
Materials & Contract	22,916	12,900	113,704	127,000	13,296	114,020	281,500
Depreciation	2,505	2,500	14,870	15,000	130	0	29,700
Internal Transactions	12,241	7,300	75,691	43,800	(31,891)	0	89,400
TOTAL OPERATING EXPENSE	115,011	109,040	748,762	738,840	(9,922)	121,336	1,501,100
TOTAL EXPENSE	115,011	109,040	748,762	738,840	(9,922)	121,336	1,501,100
REVENUE							
User Fees & Charges	106,526	80,600	440,881	495,700	54,819	0	732,200
Grants Recurrent	12,839	2,100	28,524	12,600	(15,924)	0	25,700
TOTAL REVENUE	119,365	82,700	469,405	508,300	38,895	0	757,900
NET SURPLUS / (DEFICIT)	4,354	(26,340)	(279,357)	(230,540)	48,817	(121,336)	(743,200)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Customer Services

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Customer Services	97,128	73,000	463,614	487,800	24,186	4,085	984,900
NET EXPENDITURE / (REVENUE)	97,128	73,000	463,614	487,800	24,186	4,085	984,900
NET OPERATING RESULT							
EXPENSE							
Employee Costs	90,153	67,000	431,558	451,200	19,642	0	912,600
Operating Expenses	6,770	6,000	33,454	36,300	2,846	0	71,800
Materials & Contract	929	1,100	6,769	6,900	131	4,085	13,300
Depreciation	15	0	91	0	(91)	0	200
Internal Transactions	1,332	400	2,038	2,400	362	0	5,000
TOTAL OPERATING EXPENSE	99,198	74,500	473,911	496,800	22,889	4,085	1,002,900
TOTAL EXPENSE	99,198	74,500	473,911	496,800	22,889	4,085	1,002,900
REVENUE							
User Fees & Charges	2,071	1,500	10,297	9,000	(1,297)	0	18,000
TOTAL REVENUE	2,071	1,500	10,297	9,000	(1,297)	0	18,000
NET SURPLUS / (DEFICIT)	(97,128)	(73,000)	(463,614)	(487,800)	(24,186)	(4,085)	(984,900)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Library Services

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Management Support - Library Services	56,962	193,700	460,737	1,278,800	818,063	0	2,336,800
Gordon Library	107,333	44,900	530,331	269,700	(260,631)	5,632	541,600
Information Services	50,542	41,900	319,411	255,800	(63,611)	47,396	489,700
Lindfield Library	15,933	4,400	77,970	27,300	(50,670)	2,277	53,300
Special Library Services	10,534	900	46,857	6,800	(40,057)	0	12,100
St. Ives Library	31,855	5,800	143,661	34,100	(109,561)	0	69,300
Technical Services	31,697	2,500	144,742	19,200	(125,542)	(21,109)	34,800
Turramurra Library	35,125	8,500	176,733	51,700	(125,033)	595	106,800
Young Adult and Childrens Services	20,936	9,200	74,543	54,700	(19,843)	(17,807)	110,500
NET EXPENDITURE / (REVENUE)	360,918	311,800	1,974,984	1,998,100	23,116	16,984	3,754,900
NET OPERATING RESULT							
EXPENSE							
Employee Costs	233,700	184,200	1,197,631	1,222,700	25,069	0	2,468,600
Operating Expenses	14,714	24,000	136,162	151,900	15,738	1,395	294,100
Materials & Contract	11,132	13,400	82,509	82,800	291	(13,390)	167,200
Depreciation	49,100	43,500	286,370	261,000	(25,370)	0	523,600
Internal Transactions	13,102	8,100	72,246	48,600	(23,646)	0	101,500
TOTAL OPERATING EXPENSE	321,748	273,200	1,774,919	1,767,000	(7,919)	(11,995)	3,555,000
CAPITALISED EXPENSE							
Balance Sheet	41,512	45,000	232,491	271,000	38,509	28,979	525,500
TOTAL CAPITALISED EXPENSE	41,512	45,000	232,491	271,000	38,509	28,979	525,500
TOTAL EXPENSE	363,260	318,200	2,007,410	2,038,000	30,590	16,984	4,080,500
REVENUE							
User Fees & Charges	2,342	6,400	32,408	39,900	7,492	0	79,000
Grants Recurrent	0	0	0	0	0	0	246,600
Internal Transactions	0	0	18	0	(18)	0	0
TOTAL REVENUE	2,342	6,400	32,426	39,900	7,474	0	325,600
NET SURPLUS / (DEFICIT)	(360,918)	(311,800)	(1,974,984)	(1,998,100)	(23,116)	(16,984)	(3,754,900)
PROJECTS							
Operating Projects	0	0	21,931	0	(21,931)	0	0
TOTAL PROJECTS	0	0	21,931	0	(21,931)	0	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Mgnt Sup Community

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Management Support - Community S	25,647	30,300	188,377	180,000	(8,377)	3,243	356,400
NET EXPENDITURE / (REVENUE)	25,647	30,300	188,377	180,000	(8,377)	3,243	356,400
NET OPERATING RESULT							
EXPENSE							
Employee Costs	38,038	24,200	177,179	162,900	(14,279)	0	329,600
Operating Expenses	(5,521)	2,000	10,860	12,000	1,140	3,064	24,800
Materials & Contract	861	4,500	8,915	7,500	(1,415)	179	7,500
Depreciation	89	100	527	600	73	0	1,100
Internal Transactions	1,367	1,600	8,200	9,600	1,400	0	18,400
TOTAL OPERATING EXPENSE	34,833	32,400	205,682	192,600	(13,082)	3,243	381,400
TOTAL EXPENSE	34,833	32,400	205,682	192,600	(13,082)	3,243	381,400
REVENUE							
User Fees & Charges	9,186	2,100	17,305	12,600	(4,705)	0	25,000
TOTAL REVENUE	9,186	2,100	17,305	12,600	(4,705)	0	25,000
NET SURPLUS / (DEFICIT)	(25,647)	(30,300)	(188,377)	(180,000)	8,377	(3,243)	(356,400)
PROJECTS							
TOTAL PROJECTS							



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DEPARTMENT SUMMARY

Department : Development & Regulation

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Responsibility Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Building Unit	(14,408)	(27,200)	(148,655)	(144,400)	4,255	0	(287,200)
Compliance & Health Services	76,250	50,000	338,996	308,400	(30,596)	25	612,200
Administration	61,702	61,500	383,218	414,100	30,882	1,505	836,900
Development Assessment	58,784	129,100	591,215	892,500	301,285	2,696	1,809,200
Landscape Assessment	34,891	28,700	171,039	192,700	21,661	0	389,000
Regulation	(21,038)	(5,300)	37,812	4,400	(33,412)	20,270	1,300
Development Engineers	(56,789)	(13,300)	(240,891)	(65,300)	175,591	23	(127,400)
NET EXPENDITURE / (REVENUE)	139,392	223,500	1,132,734	1,602,400	469,666	24,518	3,234,000
NET OPERATING RESULT							
EXPENSE							
Employee Costs	494,702	394,100	2,520,288	2,648,300	128,012	421	5,355,300
Operating Expenses	32,711	162,700	595,122	876,600	281,478	20,644	1,710,900
Materials & Contract	3,412	23,600	90,142	141,600	51,458	3,071	283,700
Depreciation	42	0	247	300	53	0	500
Internal Transactions	45,188	45,900	287,274	275,400	(11,874)	0	551,900
TOTAL OPERATING EXPENSE	576,056	626,300	3,493,074	3,942,200	449,126	24,136	7,902,300
CAPITALISED EXPENSE							
Balance Sheet	0	0	0	0	0	382	0
TOTAL CAPITALISED EXPENSE	0	0	0	0	0	382	0
TOTAL EXPENSE	576,056	626,300	3,493,074	3,942,200	449,126	24,518	7,902,300
REVENUE							
User Fees & Charges	436,664	402,800	2,360,339	2,339,800	(20,539)	0	4,668,300
TOTAL REVENUE	436,664	402,800	2,360,339	2,339,800	(20,539)	0	4,668,300
NET SURPLUS / (DEFICIT)	(139,392)	(223,500)	(1,132,734)	(1,602,400)	(469,666)	(24,518)	(3,234,000)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Building Unit

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Building Unit	(14,408)	(27,200)	(148,655)	(144,400)	4,255	0	(287,200)
NET EXPENDITURE / (REVENUE)	(14,408)	(27,200)	(148,655)	(144,400)	4,255	0	(287,200)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	24,602	25,400	130,198	171,200	41,002	0	346,400
Operating Expenses	212	200	17,986	1,200	(16,786)	0	2,400
Materials & Contract	0	1,700	0	10,200	10,200	0	20,000
Internal Transactions	4,167	4,200	25,000	25,200	200	0	50,000
TOTAL OPERATING EXPENSE	28,981	31,500	173,184	207,800	34,616	0	418,800
TOTAL EXPENSE	28,981	31,500	173,184	207,800	34,616	0	418,800
REVENUE							
User Fees & Charges	43,389	58,700	321,840	352,200	30,360	0	706,000
TOTAL REVENUE	43,389	58,700	321,840	352,200	30,360	0	706,000
NET SURPLUS / (DEFICIT)	14,408	27,200	148,655	144,400	(4,255)	0	287,200
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Compliance & Health Services

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Development Compliance	41,310	33,700	136,221	110,000	(26,221)	714	180,500
Public Health Services	34,940	16,300	202,775	198,400	(4,375)	57,363	431,700
NET EXPENDITURE / (REVENUE)	76,250	50,000	338,996	308,400	(30,596)	58,076	612,200
NET OPERATING RESULT							
EXPENSE							
Employee Costs	58,679	42,800	285,024	288,100	3,076	0	582,500
Operating Expenses	1,209	27,900	66,487	67,200	713	714	93,400
Materials & Contract	61	2,500	24,831	15,000	(9,831)	57,363	30,500
Depreciation	24	0	143	300	157	0	300
Internal Transactions	6,417	6,400	38,500	38,400	(100)	0	77,000
TOTAL OPERATING EXPENSE	66,390	79,600	414,986	409,000	(5,986)	58,076	783,700
TOTAL EXPENSE	66,390	79,600	414,986	409,000	(5,986)	58,076	783,700
REVENUE							
User Fees & Charges	(9,860)	29,600	75,989	100,600	24,611	0	171,500
TOTAL REVENUE	(9,860)	29,600	75,989	100,600	24,611	0	171,500
NET SURPLUS / (DEFICIT)	(76,250)	(50,000)	(338,996)	(308,400)	30,596	(58,076)	(612,200)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Administration

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Mgt Support - Development & Regulation	22,002	21,100	150,943	140,200	(10,743)	0	282,700
Administration	39,700	40,400	232,276	273,900	41,624	18,599	554,200
NET EXPENDITURE / (REVENUE)	61,702	61,500	383,218	414,100	30,882	18,599	836,900
NET OPERATING RESULT							
EXPENSE							
Employee Costs	71,150	65,800	400,683	439,900	39,217	1,808	889,700
Operating Expenses	2,918	2,800	33,754	16,800	(16,954)	(7,243)	33,600
Materials & Contract	2,646	6,900	24,991	41,400	16,409	24,034	82,200
Internal Transactions	1,638	2,400	25,804	14,400	(11,404)	0	28,800
TOTAL OPERATING EXPENSE	78,352	77,900	485,232	512,500	27,268	18,599	1,034,300
TOTAL EXPENSE	78,352	77,900	485,232	512,500	27,268	18,599	1,034,300
REVENUE							
User Fees & Charges	16,650	16,400	102,013	98,400	(3,613)	0	197,400
TOTAL REVENUE	16,650	16,400	102,013	98,400	(3,613)	0	197,400
NET SURPLUS / (DEFICIT)	(61,702)	(61,500)	(383,218)	(414,100)	(30,882)	(18,599)	(836,900)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Development Assessment

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Development Assessment	58,784	129,100	591,215	892,500	301,285	0	1,809,200
NET EXPENDITURE / (REVENUE)	58,784	129,100	591,215	892,500	301,285	0	1,809,200
NET OPERATING RESULT							
EXPENSE							
Employee Costs	214,655	161,500	1,094,028	1,086,900	(7,128)	0	2,198,100
Operating Expenses	26,593	118,500	407,929	711,000	303,071	0	1,422,200
Materials & Contract	108	6,700	19,771	40,200	20,429	0	80,000
Depreciation	18	0	104	0	(104)	0	200
Internal Transactions	23,225	23,200	139,350	139,200	(150)	0	278,700
TOTAL OPERATING EXPENSE	264,598	309,900	1,661,183	1,977,300	316,117	0	3,979,200
TOTAL EXPENSE	264,598	309,900	1,661,183	1,977,300	316,117	0	3,979,200
REVENUE							
User Fees & Charges	205,814	180,800	1,069,968	1,084,800	14,832	0	2,170,000
TOTAL REVENUE	205,814	180,800	1,069,968	1,084,800	14,832	0	2,170,000
NET SURPLUS / (DEFICIT)	(58,784)	(129,100)	(591,215)	(892,500)	(301,285)	0	(1,809,200)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Landscape Assessment

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Landscape Assessment	34,891	28,700	171,039	192,700	21,661	0	389,000
NET EXPENDITURE / (REVENUE)	34,891	28,700	171,039	192,700	21,661	0	389,000
NET OPERATING RESULT							
EXPENSE							
Employee Costs	33,359	27,100	162,382	182,800	20,418	0	369,400
Operating Expenses	465	500	2,857	3,300	443	0	5,800
Materials & Contract	0	0	0	0	0	0	1,000
Internal Transactions	1,067	1,100	6,400	6,600	200	0	12,800
TOTAL OPERATING EXPENSE	34,891	28,700	171,639	192,700	21,061	0	389,000
TOTAL EXPENSE	34,891	28,700	171,639	192,700	21,061	0	389,000
REVENUE							
User Fees & Charges	0	0	600	0	(600)	0	0
TOTAL REVENUE	0	0	600	0	(600)	0	0
NET SURPLUS / (DEFICIT)	(34,891)	(28,700)	(171,039)	(192,700)	(21,661)	0	(389,000)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Regulation

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Animal Control	(2,147)	5,700	24,936	38,300	13,364	1,273	77,700
Parking & Traffic	(54,895)	(39,800)	(185,741)	(225,700)	(39,959)	66,601	(448,600)
Area Rangers	36,004	28,800	198,618	191,800	(6,818)	14,278	372,200
NET EXPENDITURE / (REVENUE)	(21,038)	(5,300)	37,812	4,400	(33,412)	82,153	1,300
NET OPERATING RESULT							
EXPENSE							
Employee Costs	70,048	50,800	328,623	340,700	12,077	0	688,600
Operating Expenses	1,040	12,500	64,448	75,300	10,852	82,617	150,000
Materials & Contract	598	5,800	20,548	34,800	14,252	(464)	70,000
Internal Transactions	7,550	7,500	45,470	45,000	(470)	0	91,100
TOTAL OPERATING EXPENSE	79,236	76,600	459,090	495,800	36,710	82,153	999,700
TOTAL EXPENSE	79,236	76,600	459,090	495,800	36,710	82,153	999,700
REVENUE							
User Fees & Charges	100,273	81,900	421,278	491,400	70,122	0	998,400
TOTAL REVENUE	100,273	81,900	421,278	491,400	70,122	0	998,400
NET SURPLUS / (DEFICIT)	21,038	5,300	(37,812)	(4,400)	33,412	(82,153)	(1,300)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Development Engineers

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Development Assessment Engineers	20,379	18,800	100,951	127,300	26,349	136	257,600
Infrastructure Restoration	(77,167)	(32,100)	(341,842)	(192,600)	149,242	0	(385,000)
NET EXPENDITURE / (REVENUE)	(56,789)	(13,300)	(240,891)	(65,300)	175,591	136	(127,400)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	22,209	20,700	119,350	138,700	19,350	0	280,600
Operating Expenses	275	300	1,660	1,800	140	136	3,500
Materials & Contract	0	0	0	0	0	0	0
Internal Transactions	1,125	1,100	6,750	6,600	(150)	0	13,500
TOTAL OPERATING EXPENSE	23,609	22,100	127,760	147,100	19,340	136	297,600
TOTAL EXPENSE	23,609	22,100	127,760	147,100	19,340	136	297,600
REVENUE							
User Fees & Charges	80,397	35,400	368,651	212,400	(156,251)	0	425,000
TOTAL REVENUE	80,397	35,400	368,651	212,400	(156,251)	0	425,000
NET SURPLUS / (DEFICIT)	56,789	13,300	240,891	65,300	(175,591)	(136)	127,400
PROJECTS							
TOTAL PROJECTS							



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DEPARTMENT SUMMARY

Department : Corporate

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Responsibility Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Council Services	22,861	22,600	139,798	149,400	9,602	130	301,100
Corporate Accounts	(4,573,954)	(5,096,300)	(28,149,968)	(28,196,000)	(46,032)	1,246	(56,752,800)
Financial Management	108,078	69,800	580,715	596,900	16,185	37	1,076,000
Human Resource Management	93,134	106,732	627,984	668,492	40,508	8,525	1,346,600
Information Tech	193,376	199,800	1,017,492	1,125,100	107,608	196,650	1,987,800
Insurance & Risk	2,029	(84,600)	696,400	689,800	(6,600)	0	787,000
Land Information	13,386	(5,600)	(10,065)	(22,000)	(11,935)	0	(42,800)
Mgmt Sup Fin & Bus	24,469	20,600	127,971	136,100	8,129	512	274,000
Print Room	3,895	(3,500)	9,010	(15,500)	(24,510)	17,333	(31,100)
Records	49,398	44,700	314,263	291,400	(22,863)	1,082	586,800
Supply	20,946	30,000	222,474	199,000	(23,474)	154	401,100
NET EXPENDITURE / (REVENUE)	(4,042,380)	(4,695,768)	(24,423,928)	(24,377,308)	46,620	225,667	(50,066,300)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	429,248	294,449	1,784,140	1,956,994	172,854	5,738	3,955,100
Operating Expenses	183,004	168,983	1,840,297	1,847,598	7,301	21,180	2,825,600
Materials & Contract	94,627	105,700	539,005	537,600	(1,405)	194,133	808,000
Statutory Levies	498,845	166,900	1,485,260	1,506,300	21,040	0	2,329,700
Pensioner Rebate	0	0	0	0	0	0	0
Interest Expense	51,597	52,400	346,075	314,400	(31,675)	0	629,000
Depreciation	6,989	6,300	41,065	37,800	(3,265)	0	75,100
Asset Sale	(9,285)	0	(104,492)	0	104,492	0	0
Internal Transactions	14,678	15,500	88,847	93,000	4,153	0	184,700
TOTAL OPERATING EXPENSE	1,269,704	810,232	6,020,198	6,293,692	273,494	221,051	10,807,200
CAPITALISED EXPENSE							
Balance Sheet	18,591	9,600	47,933	57,600	9,667	4,616	115,000
TOTAL CAPITALISED EXPENSE	18,591	9,600	47,933	57,600	9,667	4,616	115,000
TOTAL EXPENSE	1,288,294	819,832	6,068,132	6,351,292	283,160	225,667	10,922,200
REVENUE							
Pensioner Rebate	(77,903)	(71,300)	(477,918)	(427,800)	50,118	0	(855,000)
Rates	3,300,204	3,295,800	19,804,844	19,774,800	(30,044)	0	39,550,400
Infrastructure Levy	166,255	166,100	997,759	996,600	(1,159)	0	1,993,000
Environmental Levy	169,926	169,700	1,019,785	1,018,200	(1,585)	0	2,037,000
User Fees & Charges	19,131	191,800	424,901	370,800	(54,101)	0	586,200
Interest Income	259,523	326,500	996,969	1,959,000	962,031	0	3,918,500
Grants Recurrent	0	545,800	1,680,397	1,689,800	9,403	0	3,063,000
Contributions	1,382,000	787,600	5,443,936	4,725,600	(718,336)	0	9,451,100
Other Revenue	22,203	15,500	78,323	93,000	14,677	0	186,700
Internal Transactions	89,335	88,100	523,062	528,600	5,538	0	1,057,600
TOTAL REVENUE	5,330,675	5,515,600	30,492,059	30,728,600	236,541	0	60,988,500
NET SURPLUS / (DEFICIT)	4,042,380	4,695,768	24,423,928	24,377,308	(46,620)	(225,667)	50,066,300
PROJECTS							
Capital Projects	0	10,300	0	58,200	58,200	0	119,000
Operating Projects	20,888	13,850	96,360	83,100	(13,260)	(12,786)	165,400
TOTAL PROJECTS	20,888	24,150	96,360	141,300	44,940	(12,786)	284,400



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Council Services

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Governance	22,861	22,600	139,798	149,400	9,602	649	301,100
NET EXPENDITURE / (REVENUE)	22,861	22,600	139,798	149,400	9,602	649	301,100
NET OPERATING RESULT							
EXPENSE							
Employee Costs	18,594	19,000	101,679	127,500	25,821	0	257,800
Operating Expenses	2,038	800	24,055	4,800	(19,255)	0	9,600
Materials & Contract	0	400	883	2,700	1,817	649	5,300
Internal Transactions	2,250	2,500	13,500	15,000	1,500	0	30,100
TOTAL OPERATING EXPENSE	22,881	22,700	140,117	150,000	9,883	649	302,800
TOTAL EXPENSE	22,881	22,700	140,117	150,000	9,883	649	302,800
REVENUE							
User Fees & Charges	20	100	319	600	281	0	1,700
TOTAL REVENUE	20	100	319	600	281	0	1,700
NET SURPLUS / (DEFICIT)	(22,861)	(22,600)	(139,798)	(149,400)	(9,602)	(649)	(301,100)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Corporate Accounts

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Corporate Accounts	(3,571,151)	(4,263,300)	(23,496,790)	(23,702,900)	(206,110)	4,983	(47,083,100)
Statutory Levies	498,845	166,900	1,485,246	1,506,300	21,054	0	2,329,700
Section 94	(1,501,647)	(999,900)	(6,138,425)	(5,999,400)	139,025	0	(11,999,400)
NET EXPENDITURE / (REVENUE)	(4,573,954)	(5,096,300)	(28,149,968)	(28,196,000)	(46,032)	4,983	(56,752,800)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	121,320	2,700	41,617	18,100	(23,517)	0	36,500
Operating Expenses	55,011	42,600	193,502	265,600	72,098	4,983	483,500
Materials & Contract	0	0	0	0	0	0	0
Statutory Levies	498,845	166,900	1,485,246	1,506,300	21,054	0	2,329,700
Interest Expense	51,597	52,400	346,075	314,400	(31,675)	0	629,000
Asset Sale	(9,285)	0	(104,492)	0	104,492	0	0
TOTAL OPERATING EXPENSE	717,488	264,600	1,961,948	2,104,400	142,452	4,983	3,478,700
TOTAL EXPENSE	717,488	264,600	1,961,948	2,104,400	142,452	4,983	3,478,700
REVENUE							
Pensioner Rebate	(77,903)	(71,300)	(477,918)	(427,800)	50,118	0	(855,000)
Rates	3,300,204	3,295,800	19,804,844	19,774,800	(30,044)	0	39,550,400
Infrastructure Levy	166,255	166,100	997,759	996,600	(1,159)	0	1,993,000
Environmental Levy	169,926	169,700	1,019,785	1,018,200	(1,585)	0	2,037,000
User Fees & Charges	0	56,000	152,420	56,000	(96,420)	0	56,000
Interest Income	259,523	326,500	996,969	1,959,000	962,031	0	3,918,500
Grants Recurrent	0	545,800	1,680,397	1,689,800	9,403	0	3,063,000
Contributions	1,382,000	787,600	5,443,936	4,725,600	(718,336)	0	9,451,100
Other Revenue	22,203	15,500	78,323	93,000	14,677	0	186,700
Internal Transactions	69,233	69,200	415,400	415,200	(200)	0	830,800
TOTAL REVENUE	5,291,442	5,360,900	30,111,917	30,300,400	188,483	0	60,231,500
NET SURPLUS / (DEFICIT)	4,573,954	5,096,300	28,149,968	28,196,000	46,032	(4,983)	56,752,800
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Financial Management

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Financial Management	88,421	50,400	349,470	335,300	(14,170)	(7)	678,900
Rates & Debtors	19,657	19,400	231,245	261,600	30,355	110	397,100
NET EXPENDITURE / (REVENUE)	108,078	69,800	580,715	596,900	16,185	103	1,076,000
NET OPERATING RESULT							
EXPENSE							
Employee Costs	96,971	66,800	404,466	448,900	44,434	0	907,800
Operating Expenses	14,402	9,300	283,764	185,800	(97,964)	0	244,000
Materials & Contract	58	300	4,218	1,800	(2,418)	103	3,500
Internal Transactions	3,558	3,400	21,282	20,400	(882)	0	40,700
TOTAL OPERATING EXPENSE	114,989	79,800	713,730	656,900	(56,830)	103	1,196,000
TOTAL EXPENSE	114,989	79,800	713,730	656,900	(56,830)	103	1,196,000
REVENUE							
User Fees & Charges	6,911	10,000	133,015	60,000	(73,015)	0	120,000
TOTAL REVENUE	6,911	10,000	133,015	60,000	(73,015)	0	120,000
NET SURPLUS / (DEFICIT)	(108,078)	(69,800)	(580,715)	(596,900)	(16,185)	(103)	(1,076,000)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Human Resource Management

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Occupational, Health and Safety	3,297	11,400	75,809	73,000	(2,809)	2,595	147,800
Payroll Processing	10,845	12,200	58,872	80,300	21,428	0	162,700
Staff Training and Development	16,115	27,132	108,961	162,792	53,831	7,905	326,000
Workforce Management	62,877	56,000	384,342	352,400	(31,942)	5,800	710,100
NET EXPENDITURE / (REVENUE)	93,134	106,732	627,984	668,492	40,508	16,300	1,346,600
NET OPERATING RESULT							
EXPENSE							
Employee Costs	51,907	71,149	342,240	454,994	112,754	6,320	917,600
Operating Expenses	37,886	33,783	270,845	202,698	(68,147)	10,430	407,200
Materials & Contract	479	900	2,617	5,400	2,783	(450)	10,500
Statutory Levies	0	0	14	0	(14)	0	0
Internal Transactions	2,862	3,000	17,268	18,000	732	0	36,300
TOTAL OPERATING EXPENSE	93,134	108,832	632,984	681,092	48,108	16,300	1,371,600
TOTAL EXPENSE	93,134	108,832	632,984	681,092	48,108	16,300	1,371,600
REVENUE							
User Fees & Charges	0	2,100	5,000	12,600	7,600	0	25,000
TOTAL REVENUE	0	2,100	5,000	12,600	7,600	0	25,000
NET SURPLUS / (DEFICIT)	(93,134)	(106,732)	(627,984)	(668,492)	(40,508)	(16,300)	(1,346,600)
PROJECTS							
Operating Projects	0	0	1,440	0	(1,440)	1,614	0
TOTAL PROJECTS	0	0	1,440	0	(1,440)	1,614	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Information Tech

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
IT Support	193,376	199,800	1,017,492	1,125,100	107,608	1,552,871	1,987,800
NET EXPENDITURE / (REVENUE)	193,376	199,800	1,017,492	1,125,100	107,608	1,552,871	1,987,800
NET OPERATING RESULT							
EXPENSE							
Employee Costs	40,860	31,600	219,807	212,800	(7,007)	0	430,200
Operating Expenses	44,462	54,300	229,696	325,800	96,104	(2,264)	651,100
Materials & Contract	80,997	96,300	470,259	480,900	10,641	1,532,053	695,500
Depreciation	6,466	6,000	37,950	36,000	(1,950)	0	72,000
Internal Transactions	2,000	2,000	12,149	12,000	(149)	0	24,000
TOTAL OPERATING EXPENSE	174,785	190,200	969,861	1,067,500	97,639	1,529,789	1,872,800
CAPITALISED EXPENSE							
Balance Sheet	18,591	9,600	47,612	57,600	9,988	23,082	115,000
TOTAL CAPITALISED EXPENSE	18,591	9,600	47,612	57,600	9,988	23,082	115,000
TOTAL EXPENSE	193,376	199,800	1,017,472	1,125,100	107,628	1,552,871	1,987,800
REVENUE							
User Fees & Charges	0	0	(20)	0	20	0	0
TOTAL REVENUE	0	0	(20)	0	20	0	0
NET SURPLUS / (DEFICIT)	(193,376)	(199,800)	(1,017,492)	(1,125,100)	(107,608)	(1,552,871)	(1,987,800)
PROJECTS							
Capital Projects	0	10,300	0	58,200	58,200	0	119,000
Operating Projects	0	10,450	74,032	62,700	(11,332)	(1,862)	125,400
TOTAL PROJECTS	0	20,750	74,032	120,900	46,868	(1,862)	244,400



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Insurance & Risk

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Insurance and Risk	2,029	(84,600)	696,400	689,800	(6,600)	0	787,000
NET EXPENDITURE / (REVENUE)	2,029	(84,600)	696,400	689,800	(6,600)	0	787,000
NET OPERATING RESULT							
EXPENSE							
Employee Costs	620	4,600	30,462	31,300	838	0	63,200
Operating Expenses	1,410	10,700	665,916	757,900	91,984	0	822,700
Materials & Contract	0	100	217	600	383	0	1,100
TOTAL OPERATING EXPENSE	2,029	15,400	696,594	789,800	93,206	0	887,000
TOTAL EXPENSE	2,029	15,400	696,594	789,800	93,206	0	887,000
REVENUE							
User Fees & Charges	0	100,000	195	100,000	99,805	0	100,000
TOTAL REVENUE	0	100,000	195	100,000	99,805	0	100,000
NET SURPLUS / (DEFICIT)	(2,029)	84,600	(696,400)	(689,800)	6,600	0	(787,000)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Land Information

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Land Information	13,386	(5,600)	(10,065)	(22,000)	(11,935)	744	(42,800)
NET EXPENDITURE / (REVENUE)	13,386	(5,600)	(10,065)	(22,000)	(11,935)	744	(42,800)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	23,894	15,900	112,172	107,000	(5,172)	0	216,300
Operating Expenses	367	400	2,200	2,400	200	0	4,400
Materials & Contract	0	300	803	1,800	998	744	4,000
Depreciation	242	0	1,446	0	(1,446)	0	0
Internal Transactions	1,083	1,300	6,818	7,800	982	0	15,000
TOTAL OPERATING EXPENSE	25,586	17,900	123,437	119,000	(4,437)	744	239,700
TOTAL EXPENSE	25,586	17,900	123,437	119,000	(4,437)	744	239,700
REVENUE							
User Fees & Charges	12,200	23,500	133,503	141,000	7,498	0	282,500
TOTAL REVENUE	12,200	23,500	133,503	141,000	7,498	0	282,500
NET SURPLUS / (DEFICIT)	(13,386)	5,600	10,065	22,000	11,935	(744)	42,800
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Mgnt Sup Fin & Bus

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Management Support - Finance & Bu	24,469	20,600	127,971	136,100	8,129	2,072	274,000
NET EXPENDITURE / (REVENUE)	24,469	20,600	127,971	136,100	8,129	2,072	274,000
NET OPERATING RESULT							
EXPENSE							
Employee Costs	20,530	17,000	107,962	114,500	6,538	0	231,700
Operating Expenses	1,723	800	5,996	4,800	(1,196)	0	8,400
Materials & Contract	641	1,000	4,494	6,000	1,506	2,072	12,500
Internal Transactions	1,575	1,800	9,519	10,800	1,282	0	21,400
TOTAL OPERATING EXPENSE	24,469	20,600	127,971	136,100	8,129	2,072	274,000
TOTAL EXPENSE	24,469	20,600	127,971	136,100	8,129	2,072	274,000
NET SURPLUS / (DEFICIT)	(24,469)	(20,600)	(127,971)	(136,100)	(8,129)	(2,072)	(274,000)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Print Room

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Print Room	3,895	(3,500)	9,010	(15,500)	(24,510)	138,836	(31,100)
NET EXPENDITURE / (REVENUE)	3,895	(3,500)	9,010	(15,500)	(24,510)	138,836	(31,100)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	11,034	7,800	58,441	52,300	(6,141)	0	105,700
Operating Expenses	2,562	2,600	15,371	15,600	229	139,355	30,800
Materials & Contract	10,207	4,800	42,181	28,800	(13,381)	(519)	56,900
Depreciation	194	200	1,149	1,200	51	0	2,300
TOTAL OPERATING EXPENSE	23,996	15,400	117,142	97,900	(19,242)	138,836	195,700
TOTAL EXPENSE	23,996	15,400	117,142	97,900	(19,242)	138,836	195,700
REVENUE							
User Fees & Charges	0	0	469	0	(469)	0	0
Internal Transactions	20,102	18,900	107,662	113,400	5,738	0	226,800
TOTAL REVENUE	20,102	18,900	108,131	113,400	5,269	0	226,800
NET SURPLUS / (DEFICIT)	(3,895)	3,500	(9,010)	15,500	24,510	(138,836)	31,100
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Records

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Records Management	49,398	44,700	314,263	291,400	(22,863)	16,420	586,800
NET EXPENDITURE / (REVENUE)	49,398	44,700	314,263	291,400	(22,863)	16,420	586,800
NET OPERATING RESULT							
EXPENSE							
Employee Costs	28,098	31,300	178,108	211,000	32,892	0	427,200
Operating Expenses	19,110	12,000	126,246	72,000	(54,246)	12,949	143,800
Materials & Contract	2,103	1,200	8,962	7,200	(1,762)	3,471	14,000
Depreciation	88	100	521	600	79	0	800
Internal Transactions	0	100	104	600	496	0	1,000
TOTAL OPERATING EXPENSE	49,398	44,700	313,941	291,400	(22,541)	16,420	586,800
CAPITALISED EXPENSE							
Balance Sheet	0	0	322	0	(322)	0	0
TOTAL CAPITALISED EXPENSE	0	0	322	0	(322)	0	0
TOTAL EXPENSE	49,398	44,700	314,263	291,400	(22,863)	16,420	586,800
NET SURPLUS / (DEFICIT)	(49,398)	(44,700)	(314,263)	(291,400)	22,863	(16,420)	(586,800)
PROJECTS							
Operating Projects	20,888	3,400	20,888	20,400	(488)	(43,200)	40,000
TOTAL PROJECTS	20,888	3,400	20,888	20,400	(488)	(43,200)	40,000



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Supply

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Accounts Payable	(7,759)	9,500	65,723	63,100	(2,623)	(2,183)	127,300
Purchasing / Supply	28,705	20,500	156,751	135,900	(20,851)	(545)	273,800
NET EXPENDITURE / (REVENUE)	20,946	30,000	222,474	199,000	(23,474)	(2,729)	401,100
NET OPERATING RESULT							
EXPENSE							
Employee Costs	15,420	26,600	187,188	178,600	(8,588)	0	361,100
Operating Expenses	4,034	1,700	22,706	10,200	(12,506)	(2,183)	20,100
Materials & Contract	142	400	4,372	2,400	(1,972)	(545)	4,700
Internal Transactions	1,350	1,400	8,208	8,400	192	0	16,200
TOTAL OPERATING EXPENSE	20,946	30,100	222,474	199,600	(22,874)	(2,729)	402,100
TOTAL EXPENSE	20,946	30,100	222,474	199,600	(22,874)	(2,729)	402,100
REVENUE							
User Fees & Charges	0	100	0	600	600	0	1,000
TOTAL REVENUE	0	100	0	600	600	0	1,000
NET SURPLUS / (DEFICIT)	(20,946)	(30,000)	(222,474)	(199,000)	23,474	2,729	(401,100)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

DEPARTMENT SUMMARY

Department : Strategy

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Responsibility Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Mgmt Sup Strategy	31,098	31,700	219,162	207,300	(11,862)	184	420,700
Corporate Planning & Sustainability	(29,874)	80,000	399,870	524,600	124,730	(211)	1,058,800
Strategic Asset Management	5,666	68,900	123,469	156,300	32,831	10	584,600
Urban Planning	69,000	78,500	451,793	520,300	68,507	0	1,052,100
NET EXPENDITURE / (REVENUE)	75,890	259,100	1,194,294	1,408,500	214,206	(17)	3,116,200
NET OPERATING RESULT							
EXPENSE							
Employee Costs	54,195	182,100	1,006,174	1,224,300	218,126	0	2,475,400
Operating Expenses	19,242	23,900	243,926	257,100	13,174	157	400,500
Materials & Contract	3,311	4,300	29,575	26,500	(3,075)	(174)	54,200
Depreciation	32,901	32,600	195,282	195,600	318	0	391,500
Internal Transactions	58,923	51,100	307,311	302,600	(4,711)	0	605,100
TOTAL OPERATING EXPENSE	168,572	294,000	1,782,268	2,006,100	223,832	(17)	3,926,700
TOTAL EXPENSE	168,572	294,000	1,782,268	2,006,100	223,832	(17)	3,926,700
REVENUE							
User Fees & Charges	92,682	34,900	587,974	597,600	9,626	0	810,500
TOTAL REVENUE	92,682	34,900	587,974	597,600	9,626	0	810,500
NET SURPLUS / (DEFICIT)	(75,890)	(259,100)	(1,194,294)	(1,408,500)	(214,206)	17	(3,116,200)
PROJECTS							
Capital Projects	(5,860,842)	0	1,195,366	0	(1,195,366)	15,662	0
Operating Projects	263,945	22,700	1,624,512	136,200	(1,488,312)	138,264	262,000
TOTAL PROJECTS	(5,596,897)	22,700	2,819,878	136,200	(2,683,678)	153,926	262,000



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Mgnt Sup Strategy

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Management Support - Strategy	20,734	31,700	174,325	207,300	32,975	1,471	420,700
Management Support - Planning	10,364	0	44,837	0	(44,837)	0	0
Open Space Planning	0	0	0	0	0	0	0
NET EXPENDITURE / (REVENUE)	31,098	31,700	219,162	207,300	(11,862)	1,471	420,700
NET OPERATING RESULT							
EXPENSE							
Employee Costs	24,775	23,600	170,660	158,700	(11,960)	0	320,600
Operating Expenses	1,561	1,500	12,154	9,000	(3,154)	1,244	18,200
Materials & Contract	1,001	1,900	9,798	11,400	1,602	227	24,500
Depreciation	54	0	320	0	(320)	0	500
Internal Transactions	3,707	4,700	26,229	28,200	1,971	0	56,900
TOTAL OPERATING EXPENSE	31,098	31,700	219,162	207,300	(11,862)	1,471	420,700
TOTAL EXPENSE	31,098	31,700	219,162	207,300	(11,862)	1,471	420,700
NET SURPLUS / (DEFICIT)	(31,098)	(31,700)	(219,162)	(207,300)	11,862	(1,471)	(420,700)
PROJECTS							
Capital Projects	0	0	514	0	(514)	0	0
Operating Projects	65,678	0	171,121	0	(171,121)	9,310	0
TOTAL PROJECTS	65,678	0	171,634	0	(171,634)	9,310	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Corporate Planning & Sustainability

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Environmental Levy	(10,428)	2,200	13,050	13,200	150	0	26,100
Corporate Planning	(19,446)	77,800	386,820	511,400	124,580	(59)	1,032,700
Environmental Management	0	0	0	0	0	0	0
NET EXPENDITURE / (REVENUE)	(29,874)	80,000	399,870	524,600	124,730	(59)	1,058,800
NET OPERATING RESULT							
EXPENSE							
Employee Costs	(39,737)	67,200	318,919	451,800	132,881	0	913,700
Operating Expenses	1,118	3,100	24,975	18,600	(6,375)	0	37,800
Materials & Contract	1,894	2,100	12,001	12,600	599	(59)	25,500
Depreciation	275	300	1,634	1,800	166	0	3,300
Internal Transactions	6,575	7,300	42,341	39,800	(2,541)	0	78,500
TOTAL OPERATING EXPENSE	(29,874)	80,000	399,870	524,600	124,730	(59)	1,058,800
TOTAL EXPENSE	(29,874)	80,000	399,870	524,600	124,730	(59)	1,058,800
NET SURPLUS / (DEFICIT)	29,874	(80,000)	(399,870)	(524,600)	(124,730)	59	(1,058,800)
PROJECTS							
Capital Projects	(11,529)	0	28,571	0	(28,571)	15,662	0
Operating Projects	138,598	0	1,298,510	0	(1,298,510)	707,729	0
TOTAL PROJECTS	127,069	0	1,327,081	0	(1,327,081)	723,391	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Strategic Asset Management

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Strategic Asset Management	5,666	68,900	123,469	156,300	32,831	35	584,600
NET EXPENDITURE / (REVENUE)	5,666	68,900	123,469	156,300	32,831	35	584,600
NET OPERATING RESULT							
EXPENSE							
Employee Costs	12,237	23,000	126,500	154,700	28,200	0	312,700
Operating Expenses	10,719	15,600	183,717	207,300	23,583	2	298,700
Materials & Contract	380	200	6,882	1,900	(4,982)	33	2,700
Depreciation	32,572	32,300	193,328	193,800	472	0	387,700
Internal Transactions	42,441	32,500	201,016	195,000	(6,016)	0	390,300
TOTAL OPERATING EXPENSE	98,348	103,600	711,443	752,700	41,257	35	1,392,100
TOTAL EXPENSE	98,348	103,600	711,443	752,700	41,257	35	1,392,100
REVENUE							
User Fees & Charges	92,682	34,700	587,974	596,400	8,426	0	807,500
TOTAL REVENUE	92,682	34,700	587,974	596,400	8,426	0	807,500
NET SURPLUS / (DEFICIT)	(5,666)	(68,900)	(123,469)	(156,300)	(32,831)	(35)	(584,600)
PROJECTS							
Capital Projects	(5,849,313)	0	1,166,281	0	(1,166,281)	0	0
Operating Projects	0	0	500	0	(500)	0	0
TOTAL PROJECTS	(5,849,313)	0	1,166,781	0	(1,166,781)	0	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Urban Planning

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Urban Planning	69,000	78,500	451,793	520,300	68,507	0	1,052,100
NET EXPENDITURE / (REVENUE)	69,000	78,500	451,793	520,300	68,507	0	1,052,100
NET OPERATING RESULT							
EXPENSE							
Employee Costs	56,920	68,300	390,095	459,100	69,005	0	928,400
Operating Expenses	5,844	3,700	23,079	22,200	(879)	0	45,800
Materials & Contract	36	100	894	600	(294)	0	1,500
Internal Transactions	6,200	6,600	37,725	39,600	1,875	0	79,400
TOTAL OPERATING EXPENSE	69,000	78,700	451,793	521,500	69,707	0	1,055,100
TOTAL EXPENSE	69,000	78,700	451,793	521,500	69,707	0	1,055,100
REVENUE							
User Fees & Charges	0	200	0	1,200	1,200	0	3,000
TOTAL REVENUE	0	200	0	1,200	1,200	0	3,000
NET SURPLUS / (DEFICIT)	(69,000)	(78,500)	(451,793)	(520,300)	(68,507)	0	(1,052,100)
PROJECTS							
Operating Projects	59,669	22,700	154,382	136,200	(18,182)	0	262,000
TOTAL PROJECTS	59,669	22,700	154,382	136,200	(18,182)	0	262,000



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DEPARTMENT SUMMARY

Department : Operations

NET EXPENDITURE Responsibility Centre	December		December Year To Date			Commitments	Full Year Budget
	Actual	Budget	Actual	Budget	Variance		
OPERATING							
Depot Support Servs	45,531	29,200	212,428	190,400	(22,028)	94	386,400
Fleet Operations	(49,667)	59,200	(137,100)	(159,000)	(21,900)	267	(531,200)
Maint & Construction	668,944	487,100	3,205,220	2,950,300	(254,920)	(17,134)	5,795,900
Mgmt Sup Operations	193,196	161,400	969,937	980,200	10,263	1,369	1,739,200
Plant Nursery	17,571	3,449	48,740	42,560	(6,180)	(249)	61,900
Parks	337,640	254,500	1,502,560	1,638,800	136,240	25,674	3,309,600
Pavement Rehab	0	0	6,759	0	(6,759)	0	0
Sport & Recreation	317,089	335,900	1,829,818	2,100,100	270,282	7,272	4,230,700
Street Sweep & Litter	137,841	109,700	754,275	695,100	(59,175)	5,284	1,403,000
Trade Services	28,498	87,900	213,004	588,800	375,796	75,982	1,180,500
Traffic & Projects	64,568	54,600	319,438	341,000	21,562	398	678,400
Trees	149,810	110,200	775,076	716,600	(58,476)	(1,294)	1,444,600
NET EXPENDITURE / (REVENUE)	1,911,020	1,693,149	9,700,156	10,084,860	384,704	97,663	19,699,000
NET OPERATING RESULT							
EXPENSE							
Employee Costs	824,110	764,800	4,494,356	5,140,500	646,144	1,232	10,399,000
Operating Expenses	246,763	365,900	1,516,318	1,652,300	135,982	89,412	3,085,700
Materials & Contract	560,705	443,100	2,872,793	2,660,100	(212,693)	7,019	5,335,400
Depreciation	476,938	448,200	2,849,728	2,689,800	(159,928)	0	5,379,400
Internal Transactions	259,228	215,100	1,583,632	1,277,600	(306,032)	0	2,574,700
TOTAL OPERATING EXPENSE	2,367,745	2,237,100	13,316,827	13,420,300	103,473	97,663	26,774,200
CAPITALISED EXPENSE							
Balance Sheet	9,121	6,500	12,488	19,000	6,512	0	28,400
TOTAL CAPITALISED EXPENSE	9,121	6,500	12,488	19,000	6,512	0	28,400
TOTAL EXPENSE	2,376,866	2,243,600	13,329,315	13,439,300	109,985	97,663	26,802,600
REVENUE							
User Fees & Charges	56,207	177,851	883,343	1,053,840	170,497	0	2,133,300
Grants Recurrent	(28,200)	11,300	190,350	132,800	(57,550)	0	622,000
Internal Transactions	437,840	361,300	2,555,466	2,167,800	(387,666)	0	4,348,300
TOTAL REVENUE	465,846	550,451	3,629,159	3,354,440	(274,719)	0	7,103,600
NET SURPLUS / (DEFICIT)	(1,911,020)	(1,693,149)	(9,700,156)	(10,084,860)	(384,704)	(97,663)	(19,699,000)
PROJECTS							
Capital Projects	865,421	114,000	868,086	505,300	(362,786)	102,052	1,192,000
Operating Projects	2,777	12,650	31,896	75,900	44,004	11,772	151,800
TOTAL PROJECTS	868,198	126,650	899,982	581,200	(318,782)	113,824	1,343,800



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Depot Support Servs

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Management Support - Depot Service	45,531	29,200	212,428	190,400	(22,028)	(90)	386,400
NET EXPENDITURE / (REVENUE)	45,531	29,200	212,428	190,400	(22,028)	(90)	386,400
NET OPERATING RESULT							
EXPENSE							
Employee Costs	27,275	20,500	131,667	138,200	6,533	0	280,000
Operating Expenses	4,074	3,300	21,750	19,800	(1,950)	172	39,800
Materials & Contract	65	600	462	3,600	3,138	(262)	8,500
Depreciation	0	500	0	3,000	3,000	0	5,500
Internal Transactions	14,116	4,300	60,306	25,800	(34,506)	0	52,600
TOTAL OPERATING EXPENSE	45,531	29,200	214,186	190,400	(23,786)	(90)	386,400
TOTAL EXPENSE	45,531	29,200	214,186	190,400	(23,786)	(90)	386,400
REVENUE							
User Fees & Charges	0	0	1,758	0	(1,758)	0	0
TOTAL REVENUE	0	0	1,758	0	(1,758)	0	0
NET SURPLUS / (DEFICIT)	(45,531)	(29,200)	(212,428)	(190,400)	22,028	90	(386,400)
PROJECTS							
Capital Projects	(10,030)	0	(10,030)	0	10,030	0	0
TOTAL PROJECTS	(10,030)	0	(10,030)	0	10,030	0	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Fleet Operations

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Management Support - Fleet Operati	16,576	20,200	91,786	135,300	43,514	0	273,300
Operational Fleet	(48,092)	9,300	(175,179)	(216,100)	(40,921)	1,351	(539,200)
Passenger Fleet	(54,079)	(3,100)	(276,793)	(295,500)	(18,707)	0	(702,200)
Small Plant & Equipment	6,613	3,700	38,091	22,200	(15,891)	156	43,700
Workshop	29,315	29,100	184,994	195,100	10,106	1,214	393,200
NET EXPENDITURE / (REVENUE)	(49,667)	59,200	(137,100)	(159,000)	(21,900)	2,720	(531,200)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	45,402	54,700	258,302	361,500	103,198	0	729,100
Operating Expenses	4,746	145,200	216,566	324,900	108,334	0	429,600
Materials & Contract	79,582	57,600	431,482	346,400	(85,082)	2,720	693,600
Depreciation	115,363	97,300	692,839	583,800	(109,039)	0	1,168,600
Internal Transactions	2,720	3,100	16,709	16,600	(109)	0	32,600
TOTAL OPERATING EXPENSE	247,812	357,900	1,615,898	1,633,200	17,302	2,720	3,053,500
TOTAL EXPENSE	247,812	357,900	1,615,898	1,633,200	17,302	2,720	3,053,500
REVENUE							
User Fees & Charges	27,087	28,300	130,648	169,800	39,152	0	340,000
Internal Transactions	270,392	270,400	1,622,350	1,622,400	50	0	3,244,700
TOTAL REVENUE	297,479	298,700	1,752,998	1,792,200	39,202	0	3,584,700
NET SURPLUS / (DEFICIT)	49,667	(59,200)	137,100	159,000	21,900	(2,720)	531,200
PROJECTS							
Capital Projects	(58,364)	54,200	619,010	325,200	(293,810)	3,361,967	650,000
TOTAL PROJECTS	(58,364)	54,200	619,010	325,200	(293,810)	3,361,967	650,000



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Maint & Construction

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Mgt Support - Maintenance & Constr	24,391	18,600	132,379	120,600	(11,779)	354	244,700
Access Crossings	8,444	(8,100)	(54,443)	(43,300)	11,143	1,383	(86,700)
Drainage Maintenance & Repair	81,835	83,900	525,885	525,300	(585)	(5,773)	1,057,400
Footpath Maintenance	51,573	55,600	341,761	354,900	13,139	10,268	713,700
Kerb & Gutter Maintenance	20,344	21,400	85,613	137,500	51,887	(1,694)	276,500
Patching	14,636	8,600	62,954	54,500	(8,454)	3,385	108,900
Restorations	90,258	(56,000)	76,383	(333,900)	(410,283)	0	(664,700)
Road Maintenance	315,900	314,900	1,720,271	1,835,400	115,129	(110,113)	3,542,800
Road Maintenance - Road Shoulders	43,839	31,200	199,740	197,300	(2,440)	18,528	397,600
Car Parks	17,724	17,000	114,677	102,000	(12,677)	0	205,700
NET EXPENDITURE / (REVENUE)	668,944	487,100	3,205,220	2,950,300	(254,920)	(83,663)	5,795,900
NET OPERATING RESULT							
EXPENSE							
Employee Costs	129,480	133,200	687,168	897,600	210,432	2,980	1,815,600
Operating Expenses	8,427	4,600	93,663	27,900	(65,763)	(1,317)	57,700
Materials & Contract	186,628	133,000	1,003,785	798,000	(205,785)	(85,326)	1,594,500
Depreciation	319,663	309,200	1,897,534	1,855,200	(42,334)	0	3,710,600
Internal Transactions	44,296	35,000	279,823	204,000	(75,823)	0	410,500
TOTAL OPERATING EXPENSE	688,494	615,000	3,961,972	3,782,700	(179,272)	(83,663)	7,588,900
TOTAL EXPENSE	688,494	615,000	3,961,972	3,782,700	(179,272)	(83,663)	7,588,900
REVENUE							
User Fees & Charges	19,550	127,900	615,002	767,400	152,398	0	1,533,000
Grants Recurrent	0	0	141,750	65,000	(76,750)	0	260,000
TOTAL REVENUE	19,550	127,900	756,752	832,400	75,648	0	1,793,000
NET SURPLUS / (DEFICIT)	(668,944)	(487,100)	(3,205,220)	(2,950,300)	254,920	83,663	(5,795,900)
PROJECTS							
Capital Projects	221,047	(300)	(622,446)	(900)	621,546	30,550	0
Operating Projects	0	0	1,265	0	(1,265)	0	0
TOTAL PROJECTS	221,047	(300)	(621,181)	(900)	620,281	30,550	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Mgmt Sup Operations

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Management Support - Operations	22,797	27,600	133,816	181,900	48,084	(120)	366,100
Public Lighting	150,145	119,500	749,631	716,500	(33,131)	0	1,207,100
Rural Fire Brigade Services	5,665	7,300	34,230	43,800	9,570	266	89,700
SES Services	14,588	7,000	52,259	38,000	(14,259)	2,226	76,300
NET EXPENDITURE / (REVENUE)	193,196	161,400	969,937	980,200	10,263	2,373	1,739,200
NET OPERATING RESULT							
EXPENSE							
Employee Costs	18,616	21,300	104,641	143,700	39,059	0	291,100
Operating Expenses	152,485	121,700	767,724	730,600	(37,124)	2,240	1,459,800
Materials & Contract	788	9,500	14,028	57,000	42,972	133	115,200
Depreciation	2,291	1,900	13,611	11,400	(2,211)	0	22,700
Internal Transactions	19,082	11,200	74,611	62,700	(11,911)	0	126,400
TOTAL OPERATING EXPENSE	193,261	165,600	974,615	1,005,400	30,785	2,373	2,015,200
TOTAL EXPENSE	193,261	165,600	974,615	1,005,400	30,785	2,373	2,015,200
REVENUE							
User Fees & Charges	65	0	4,679	0	(4,679)	0	0
Grants Recurrent	0	4,200	0	25,200	25,200	0	276,000
TOTAL REVENUE	65	4,200	4,679	25,200	20,521	0	276,000
NET SURPLUS / (DEFICIT)	(193,196)	(161,400)	(969,937)	(980,200)	(10,263)	(2,373)	(1,739,200)
PROJECTS							
Capital Projects	79,750	0	197,952	0	(197,952)	0	0
Operating Projects	0	0	110	0	(110)	0	0
TOTAL PROJECTS	79,750	0	198,062	0	(198,062)	0	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Plant Nursery

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Plant Nursery	17,571	3,449	48,740	42,560	(6,180)	(1,496)	61,900
NET EXPENDITURE / (REVENUE)	17,571	3,449	48,740	42,560	(6,180)	(1,496)	61,900
NET OPERATING RESULT							
EXPENSE							
Employee Costs	9,430	11,100	53,217	74,800	21,583	0	150,800
Operating Expenses	3,887	1,800	7,463	11,200	3,737	0	23,100
Materials & Contract	277	2,800	9,936	16,800	6,864	(1,496)	33,600
Depreciation	656	700	3,892	4,200	308	0	7,800
Internal Transactions	2,732	900	10,193	5,400	(4,793)	0	12,500
TOTAL OPERATING EXPENSE	16,981	17,300	84,700	112,400	27,700	(1,496)	227,800
TOTAL EXPENSE	16,981	17,300	84,700	112,400	27,700	(1,496)	227,800
REVENUE							
User Fees & Charges	(590)	11,051	20,482	53,040	32,558	0	132,600
Internal Transactions	0	2,800	15,479	16,800	1,321	0	33,300
TOTAL REVENUE	(590)	13,851	35,961	69,840	33,879	0	165,900
NET SURPLUS / (DEFICIT)	(17,571)	(3,449)	(48,740)	(42,560)	6,180	1,496	(61,900)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Parks

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Bushland Maintenance	176,416	90,600	606,577	589,300	(17,277)	176,989	1,191,000
Management Support Open Space S	19,306	22,200	92,516	147,700	55,184	(708)	300,400
Playground Maintenance	5,495	8,400	33,436	50,400	16,964	42,000	102,600
Parks Maintenance	136,422	133,300	770,031	851,400	81,369	104	1,715,600
NET EXPENDITURE / (REVENUE)	337,640	254,500	1,502,560	1,638,800	136,240	218,385	3,309,600
NET OPERATING RESULT							
EXPENSE							
Employee Costs	238,800	147,200	915,811	995,000	79,189	(5,620)	2,012,900
Operating Expenses	14,788	6,000	64,096	36,000	(28,096)	10,072	72,900
Materials & Contract	43,795	61,800	252,813	370,800	117,987	213,934	743,600
Depreciation	5,287	6,200	41,916	37,200	(4,716)	0	74,900
Internal Transactions	34,785	31,800	224,298	190,800	(33,498)	0	387,400
TOTAL OPERATING EXPENSE	337,454	253,000	1,498,935	1,629,800	130,865	218,385	3,291,700
CAPITALISED EXPENSE							
Balance Sheet	0	1,500	3,367	9,000	5,633	0	18,400
TOTAL CAPITALISED EXPENSE	0	1,500	3,367	9,000	5,633	0	18,400
TOTAL EXPENSE	337,454	254,500	1,502,301	1,638,800	136,499	218,385	3,310,100
REVENUE							
User Fees & Charges	(186)	0	(259)	0	259	0	500
TOTAL REVENUE	(186)	0	(259)	0	259	0	500
NET SURPLUS / (DEFICIT)	(337,640)	(254,500)	(1,502,560)	(1,638,800)	(136,240)	(218,385)	(3,309,600)
PROJECTS							
Capital Projects	89,983	(200)	131,946	100	(131,846)	(69,656)	0
Operating Projects	0	0	0	0	0	13,420	0
TOTAL PROJECTS	89,983	(200)	131,946	100	(131,846)	(56,236)	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Pavement Rehab

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Pavement Rehabilitation & Reconstruction	0	0	6,759	0	(6,759)	0	0
NET EXPENDITURE / (REVENUE)	0	0	6,759	0	(6,759)	0	0
NET OPERATING RESULT							
EXPENSE							
Employee Costs	0	0	6,759	0	(6,759)	0	0
TOTAL OPERATING EXPENSE	0	0	6,759	0	(6,759)	0	0
TOTAL EXPENSE	0	0	6,759	0	(6,759)	0	0
NET SURPLUS / (DEFICIT)	0	0	(6,759)	0	6,759	0	0
PROJECTS							
Capital Projects	30,106	42,800	(155,699)	128,400	284,099	3,006	387,000
TOTAL PROJECTS	30,106	42,800	(155,699)	128,400	284,099	3,006	387,000



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Sport & Recreation

NET EXPENDITURE Cost Centre	December		December Year To Date			Commitments	Full Year Budget
	Actual	Budget	Actual	Budget	Variance		
OPERATING							
Open Space Asset Management	(244)	15,500	118,816	100,900	(17,916)	0	203,900
Gordon Golf Course - Expenditure	52,584	47,500	239,344	297,600	58,256	(607)	601,000
North Turrumurra Golf Course - Expe	58,342	49,900	312,089	312,900	811	(21,305)	629,900
West Pymble Pool	6,265	12,400	53,787	74,700	20,913	(573)	150,800
Tennis Courts - Expenditure	16,769	13,300	89,991	80,200	(9,791)	0	160,900
Sportsfield Maintenance	156,524	162,000	841,282	1,015,300	174,018	37,235	2,043,500
St Ives Showground	26,847	35,300	174,508	218,500	43,992	0	440,700
NET EXPENDITURE / (REVENUE)	317,089	335,900	1,829,818	2,100,100	270,282	14,750	4,230,700
NET OPERATING RESULT							
EXPENSE							
Employee Costs	107,843	120,400	744,364	805,400	61,036	0	1,627,600
Operating Expenses	36,615	64,500	105,574	388,100	282,526	0	777,900
Materials & Contract	75,651	67,500	339,286	405,000	65,714	14,750	816,100
Depreciation	26,901	25,700	159,702	154,800	(4,902)	0	308,700
Internal Transactions	70,462	57,800	486,494	346,800	(139,694)	0	700,400
TOTAL OPERATING EXPENSE	317,472	335,900	1,835,419	2,100,100	264,681	14,750	4,230,700
TOTAL EXPENSE	317,472	335,900	1,835,419	2,100,100	264,681	14,750	4,230,700
REVENUE							
User Fees & Charges	384	0	5,602	0	(5,602)	0	0
TOTAL REVENUE	384	0	5,602	0	(5,602)	0	0
NET SURPLUS / (DEFICIT)	(317,089)	(335,900)	(1,829,818)	(2,100,100)	(270,282)	(14,750)	(4,230,700)
PROJECTS							
Capital Projects	83,107	0	164,839	0	(164,839)	47,229	0
Operating Projects	378	0	5,045	0	(5,045)	0	0
TOTAL PROJECTS	83,485	0	169,884	0	(169,884)	47,229	0



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Street Sweep & Litter

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Litter Control & Clearing	21,971	24,600	146,688	159,300	12,612	(27,110)	323,100
Routine Pit Clearance	12,010	13,100	89,493	86,800	(2,693)	590	176,200
Street Sweeping	91,516	63,800	438,924	396,200	(42,724)	7,262	795,900
Unformed Shoulder Clearing	12,345	8,200	79,171	52,800	(26,371)	4,135	107,800
NET EXPENDITURE / (REVENUE)	137,841	109,700	754,275	695,100	(59,175)	(15,123)	1,403,000
NET OPERATING RESULT							
EXPENSE							
Employee Costs	41,721	50,700	237,417	341,100	103,683	4,223	691,900
Operating Expenses	11,439	1,100	141,052	6,600	(134,452)	7,273	13,600
Materials & Contract	51,431	24,900	176,306	149,400	(26,906)	(26,618)	300,500
Internal Transactions	33,250	33,200	199,500	199,200	(300)	0	399,000
TOTAL OPERATING EXPENSE	137,841	109,900	754,275	696,300	(57,975)	(15,123)	1,405,000
TOTAL EXPENSE	137,841	109,900	754,275	696,300	(57,975)	(15,123)	1,405,000
REVENUE							
Internal Transactions	0	200	0	1,200	1,200	0	2,000
TOTAL REVENUE	0	200	0	1,200	1,200	0	2,000
NET SURPLUS / (DEFICIT)	(137,841)	(109,700)	(754,275)	(695,100)	59,175	15,123	(1,403,000)
PROJECTS							
TOTAL PROJECTS							



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RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Trade Services

NET EXPENDITURE Cost Centre	December		December Year To Date			Commitments	Full Year
	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Security Services	3,243	10,300	60,180	61,800	1,620	33,287	124,200
Cleaning Services	25,255	22,000	114,305	142,800	28,495	7,261	290,100
Management Support - Trade Services	24,191	19,000	145,361	125,000	(20,361)	0	251,800
Building Management	(24,191)	36,600	(106,842)	259,200	366,042	4,709	514,400
NET EXPENDITURE / (REVENUE)	28,498	87,900	213,004	588,800	375,796	45,257	1,180,500
NET OPERATING RESULT							
EXPENSE							
Employee Costs	82,611	83,700	493,794	563,300	69,506	0	1,140,400
Operating Expenses	7,205	11,900	74,525	71,700	(2,825)	33,287	143,700
Materials & Contract	85,417	59,600	441,798	357,600	(84,198)	11,970	716,900
Depreciation	6,671	6,600	39,599	39,600	1	0	79,300
Internal Transactions	14,042	14,000	84,250	84,000	(250)	0	168,500
TOTAL OPERATING EXPENSE	195,946	175,800	1,133,965	1,116,200	(17,765)	45,257	2,248,800
TOTAL EXPENSE	195,946	175,800	1,133,965	1,116,200	(17,765)	45,257	2,248,800
REVENUE							
User Fees & Charges	0	0	3,324	0	(3,324)	0	0
Internal Transactions	167,448	87,900	917,637	527,400	(390,237)	0	1,068,300
TOTAL REVENUE	167,448	87,900	920,961	527,400	(393,561)	0	1,068,300
NET SURPLUS / (DEFICIT)	(28,498)	(87,900)	(213,004)	(588,800)	(375,796)	(45,257)	(1,180,500)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Traffic & Projects

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Investigation & Design	(20,946)	21,600	130,648	118,700	(11,948)	0	230,500
Road Safety	9,963	3,200	43,947	24,000	(19,947)	0	47,800
Traffic Management	32,685	28,800	135,757	191,700	55,943	33,434	387,100
Road Safety Programs	42,867	1,000	9,086	6,600	(2,486)	0	13,000
NET EXPENDITURE / (REVENUE)	64,568	54,600	319,438	341,000	21,562	33,434	678,400
NET OPERATING RESULT							
EXPENSE							
Employee Costs	7,542	43,700	298,580	294,200	(4,380)	0	596,100
Operating Expenses	2,226	3,400	16,388	21,100	4,713	0	40,300
Materials & Contract	16,028	4,000	59,498	24,700	(34,798)	33,434	50,100
Depreciation	107	100	636	600	(36)	0	1,300
Internal Transactions	6,717	6,700	40,704	40,200	(504)	0	80,600
TOTAL OPERATING EXPENSE	32,620	57,900	415,806	380,800	(35,006)	33,434	768,400
CAPITALISED EXPENSE							
Balance Sheet	9,121	5,000	9,121	10,000	879	0	10,000
TOTAL CAPITALISED EXPENSE	9,121	5,000	9,121	10,000	879	0	10,000
TOTAL EXPENSE	41,741	62,900	424,927	390,800	(34,127)	33,434	778,400
REVENUE							
User Fees & Charges	5,373	1,200	56,889	7,200	(49,689)	0	14,000
Grants Recurrent	(28,200)	7,100	48,600	42,600	(6,000)	0	86,000
TOTAL REVENUE	(22,827)	8,300	105,489	49,800	(55,689)	0	100,000
NET SURPLUS / (DEFICIT)	(64,568)	(54,600)	(319,438)	(341,000)	(21,562)	(33,434)	(678,400)
PROJECTS							
Capital Projects	10,383	17,500	21,124	52,500	31,376	0	155,000
TOTAL PROJECTS	10,383	17,500	21,124	52,500	31,376	0	155,000



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Trees

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Tree Preservation Order	26,264	8,000	76,317	58,500	(17,817)	0	118,000
Management Support - Trees	32,104	10,100	159,949	65,600	(94,349)	0	131,500
Tree Maintenance	91,442	92,100	538,810	592,500	53,690	(517)	1,195,100
NET EXPENDITURE / (REVENUE)	149,810	110,200	775,076	716,600	(58,476)	(517)	1,444,600
NET OPERATING RESULT							
EXPENSE							
Employee Costs	115,390	78,300	562,636	525,700	(36,936)	0	1,063,500
Operating Expenses	873	2,400	7,518	14,400	6,882	0	27,300
Materials & Contract	21,045	21,800	143,399	130,800	(12,599)	(517)	262,800
Internal Transactions	17,026	17,100	106,743	102,100	(4,643)	0	204,200
TOTAL OPERATING EXPENSE	154,334	119,600	820,295	773,000	(47,295)	(517)	1,557,800
TOTAL EXPENSE	154,334	119,600	820,295	773,000	(47,295)	(517)	1,557,800
REVENUE							
User Fees & Charges	4,523	9,400	45,219	56,400	11,181	0	113,200
TOTAL REVENUE	4,523	9,400	45,219	56,400	11,181	0	113,200
NET SURPLUS / (DEFICIT)	(149,810)	(110,200)	(775,076)	(716,600)	58,476	517	(1,444,600)
PROJECTS							
Operating Projects	2,399	12,650	25,476	75,900	50,424	(6,422)	151,800
TOTAL PROJECTS	2,399	12,650	25,476	75,900	50,424	(6,422)	151,800



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DEPARTMENT SUMMARY

Department : Waste Management

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Responsibility Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Domestic Waste	64,860	(83,800)	(42,989)	41,000	83,989	15,834	193,500
Trade Waste	34,451	(43,700)	(321,524)	(259,800)	61,724	(4,141)	(519,000)
NET EXPENDITURE / (REVENUE)	99,310	(127,500)	(364,513)	(218,800)	145,713	11,693	(325,500)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	25,646	21,500	144,001	145,200	1,199	0	293,600
Operating Expenses	6,278	6,200	18,859	37,200	18,341	1,655	75,300
Materials & Contract	823,304	848,700	4,928,974	5,092,200	163,226	14,179	10,186,500
Pensioner Rebate	0	0	0	0	0	0	0
Depreciation	235	2,000	1,396	12,000	10,604	0	24,500
Internal Transactions	71,456	71,700	435,293	430,200	(5,093)	0	860,400
TOTAL OPERATING EXPENSE	926,919	950,100	5,528,524	5,716,800	188,276	15,834	11,440,300
TOTAL EXPENSE	926,919	950,100	5,528,524	5,716,800	188,276	15,834	11,440,300
REVENUE							
Pensioner Rebate	(17,531)	(15,800)	(105,509)	(94,800)	10,709	0	(190,000)
Annual Charges	822,738	821,200	4,945,174	4,927,200	(17,974)	0	9,855,400
User Fees & Charges	12,542	153,900	914,751	923,400	8,649	4,141	1,847,000
Interest Income	3,577	0	8,264	0	(8,264)	0	0
Grants Recurrent	0	112,000	91,712	142,000	50,288	0	178,000
Internal Transactions	6,283	6,300	38,645	37,800	(845)	0	75,400
TOTAL REVENUE	827,609	1,077,600	5,893,036	5,935,600	42,564	4,141	11,765,800
NET SURPLUS / (DEFICIT)	(99,310)	127,500	364,513	218,800	(145,713)	(11,693)	325,500
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Domestic Waste

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Domestic Waste	(395,794)	(480,900)	(2,384,944)	(2,349,200)	35,744	103,602	(4,588,700)
Green Waste Service	289,588	252,000	1,544,602	1,513,800	(30,802)	0	3,028,100
Recycling Service	171,066	145,100	797,353	876,400	79,047	0	1,754,100
NET EXPENDITURE / (REVENUE)	64,860	(83,800)	(42,989)	41,000	83,989	103,602	193,500
NET OPERATING RESULT							
EXPENSE							
Employee Costs	23,419	18,200	125,714	123,000	(2,714)	0	248,800
Operating Expenses	6,194	6,100	18,359	36,600	18,241	3,310	74,300
Materials & Contract	735,042	759,900	4,404,221	4,559,400	155,179	100,292	9,120,500
Depreciation	235	2,000	1,396	12,000	10,604	0	24,500
Internal Transactions	71,456	71,700	435,293	430,200	(5,093)	0	860,400
TOTAL OPERATING EXPENSE	836,348	857,900	4,984,984	5,161,200	176,216	103,602	10,328,500
TOTAL EXPENSE	836,348	857,900	4,984,984	5,161,200	176,216	103,602	10,328,500
REVENUE							
Pensioner Rebate	(17,531)	(15,800)	(105,509)	(94,800)	10,709	0	(190,000)
Annual Charges	784,788	783,300	4,716,881	4,699,800	(17,081)	0	9,400,000
User Fees & Charges	655	62,200	316,624	373,200	56,576	0	747,000
Interest Income	3,577	0	8,264	0	(8,264)	0	0
Grants Recurrent	0	112,000	91,712	142,000	50,288	0	178,000
TOTAL REVENUE	771,488	941,700	5,027,973	5,120,200	92,227	0	10,135,000
NET SURPLUS / (DEFICIT)	(64,860)	83,800	42,989	(41,000)	(83,989)	(103,602)	(193,500)
PROJECTS							
TOTAL PROJECTS							



MONTHLY FINANCIAL REPORTING - 2007/08

RESPONSIBILITY CENTRE SUMMARY

Responsibility Centre : Trade Waste

NET EXPENDITURE	December		December Year To Date			Commitments	Full Year
Cost Centre	Actual	Budget	Actual	Budget	Variance		Budget
OPERATING							
Trade Waste	34,451	(43,700)	(321,524)	(259,800)	61,724	0	(519,000)
NET EXPENDITURE / (REVENUE)	34,451	(43,700)	(321,524)	(259,800)	61,724	0	(519,000)
NET OPERATING RESULT							
EXPENSE							
Employee Costs	2,226	3,300	18,288	22,200	3,912	0	44,800
Operating Expenses	83	100	500	600	100	0	1,000
Materials & Contract	88,262	88,800	524,752	532,800	8,048	0	1,066,000
TOTAL OPERATING EXPENSE	90,571	92,200	543,540	555,600	12,060	0	1,111,800
TOTAL EXPENSE	90,571	92,200	543,540	555,600	12,060	0	1,111,800
REVENUE							
Annual Charges	37,950	37,900	228,293	227,400	(893)	0	455,400
User Fees & Charges	11,887	91,700	598,126	550,200	(47,926)	0	1,100,000
Internal Transactions	6,283	6,300	38,645	37,800	(845)	0	75,400
TOTAL REVENUE	56,121	135,900	865,064	815,400	(49,664)	0	1,630,800
NET SURPLUS / (DEFICIT)	(34,451)	43,700	321,524	259,800	(61,724)	0	519,000
PROJECTS							
TOTAL PROJECTS							

2007 TO 2011 MANAGEMENT PLAN, 2ND QUARTER REVIEW AS AT 31 DECEMBER 2007

EXECUTIVE SUMMARY

PURPOSE OF REPORT:

To report to Council on progress made toward achieving Key Performance Indicators as contained in Council's 2007-2011 Management Plan.

BACKGROUND:

Section 407 of the Local Government Act requires Council to report, within two months after the end of each quarter, the extent to which the performance targets set in Council's current Management Plan have been achieved during that quarter.

COMMENTS:

A progress report for all Objectives, Actions and Key Performance Indicators contained in the 2007-2011 Management Plan is attached.

RECOMMENDATION:

That the 2nd quarter Management Plan review 2007-2011 be received and noted.

PURPOSE OF REPORT

To report to Council on progress made toward achieving Key Performance Indicators as contained in Council's 2007-2011 Management Plan.

BACKGROUND

Section 407 of the Local Government Act requires Council to report, within two months after the end of each quarter, the extent to which the performance targets set in Council's current Management Plan have been achieved during that quarter.

The 2007-2011 Management Plan was adopted by Council on 19 June 2007.

The Management Plan contains six principal activities, namely:

1. Civic Leadership and Corporate Services;
2. Built Environment;
3. Natural Environment;
4. Integrated Planning;
5. Financial Sustainability; and
6. Community Development.

Each of the principal activities contain a series of Issues, Objectives, 5 year Actions, Key Performance Indicators (KPI's) and Performance Measures (PM's) which provide detail on how Council plans to achieve desired outcomes and how performance will be measured.

COMMENTS

The requirements set out in Council's Management Plan provide the foundation for measuring the performance of the organisation at a given point in time.

To ensure that the reporting of performance is both accurate and meaningful, the attached report tracks progress using a status code and comments as to the current status of all Key Performance Indicators and Performance Measures. The options available under the heading 'status code' details are as follows:

Status Code Definition	
Completed	KPI/PM has been carried out in accordance with the Management Plan.
Achieved to Date	Work has been undertaken in accordance with the project plan to ensure that the task will be fully complete by the final due date.
Not Yet Due	Timeframe for commencement of the KPI has not been reached.
Deferred	KPI/PM has been placed on hold.
Not Achieved	KPI/PM has not been completed as required in the Management Plan.

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All Key Performance Indicators and Performance Measures are categorised by one of the above five status codes to indicate current performance against the Management Plan.

Analysis of results - Council's 2007-2011 Management Plan contains 55 KPIs. The following table provides an analysis by Principal Activity and overall KPI and PM achievement as at 31 December 2007.

Principle Activity	No of KPIs	Completed	Achieved to Date	Not Yet Due	Not Achieved
Civic Leadership and Corporate Services	11		8 / 72.7%	3 / 27.3%	0
Built Environment	16	1 / 6.3%	8 / 50%	7 / 43.7%	0
Natural Environment	8		2 / 25%	6 / 75%	0
Integrated Planning	11		1 / 9.1%	10 / 90.9%	0
Financial Sustainability	3	1 / 33.3%		2 / 66.6%	0
Community Development	6			6 / 100%	0
Total	55	2 / 3.6%	19 / 34.6%	34 / 61.8%	0

Principle Activity	No of PMs	Completed	Achieved to Date	Not Yet Due	Not Achieved
Civic Leadership and Corporate Services	24	1 / 4.2%	11 / 45.8%	12 / 50%	0
Built Environment	28	2 / 7.2%	9 / 32.1%	17 / 60.7%	0
Natural Environment	18		3 / 16.7%	15 / 83.3%	0
Integrated Planning	12		4 / 33.3%	8 / 66.7%	0
Financial Sustainability	10	1 / 10%	1 / 10%	8 / 80%	0
Community Development	12		4 / 33.3%	8 / 66.7%	0
Total	104	4 / 3.8%	32 / 30.8%	68 / 65.4%	0

The following comments are provided for each Principal Activity on some of the most significant indicators for the period ended 31 December 2007.

Civic Leadership and Corporate Services

As reported in the September Management Plan review, there were delays in implementing the new Payroll System. The new system is a Technology One product and therefore gives direct integration with our financials. This will also allow further integration with other modules such as works and assets which are planned for the future.

Issues relating to the operation of the software and its implementation were resolved throughout the first quarter and the system went live in October 2007. There were a few minor problems over the first few months of operation but all staff were paid accurately and on time from the go live date. The delay in implementing the system has also meant that the development of Human Resources reports on workforce management has not commenced as scheduled and this is now planned for March 2008.

A review of the community consultation area has identified the need to revisit Council's consultation policy to build on current residents feedback register, town centres register and other community processes. A draft review and discussion paper will be presented at the Councillor's workshop for consideration prior to reporting to Council.

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Annual report

The annual report for 2006/07 was completed. The report highlights the key initiatives undertaken as well as the disappointments over the year. It has also included a Council snapshot, summarising progress against key indicators and has continued to report on global reporting initiative indicators.

A special Annual Report summary edition of the Ku-ring-gai Update was delivered to 27,000 households as part of the October rates notice. The newsletter was also distributed through local shopping centres, libraries and Council Chambers. Additionally, an audio version was distributed to residents who are registered with Vision Australia and a large print version was delivered to residents who registered with Council to receive it. All versions are available on Council's website.

Sustainability Strategy

Consultation on the first phase of the Sustainability Plan has been completed. Draft vision and values have been prepared and will be presented to Councillors at the workshop in February 2008.

Built Environment

Council approved the capital works program in August 2007 and the budget report provides an indication of the current status of the projects under the capital works program. Some projects are being delayed due to higher than anticipated wet weather periods. However, the roads and footpath programs are expected to be completed by the end of April 2008.

There were 4 projects fully completed from the Environmental Levy program including rain gardens at Karuah Road, construction and planting of stormwater device at Bolwarra Avenue, weed removal at Bannockburn Oval and storm water harvesting at Edenborough Oval. A number of new contracts were also awarded including long term bush regeneration and weed control in reserves at Kylie and Wattle Streets and creek maintenance targeted towards the Blackbutt Reserve, Gordon. Expenditure to date on the Environmental Levy is \$554,578.

A recent green waste audit reports 0.85% by weight contamination level. This is a very positive result as our target was to be below 4%.

As at December 2007, the number of outstanding applications (DA's, S96 and S82A reviews) was 373 which is significantly (17%) below the desired threshold of 450 applications.

Current median processing time is 48 days for development applications. This figure excludes S96 and S82A statistics as per current Department of Planning statistic gathering methodology.

Median processing time for 100% of applications was below 50 days which is very positive. Moreover, all Express DA's were determined within the standard timeframe of 32 days.

The Land and Environment Court costs for the December quarter were \$344,963 which is well below the year to date quarterly budget of \$675,000. This is \$330,037 below the year to date budget amount.

Natural Environment

Council approved a number of important projects this quarter including the method for mapping endangered ecological communities, the tender for the design and construction of the sewer

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recycling plant at Gordon Golf Course and the acquisition of 102 Rosedale Road with the Commonwealth and the community that consolidates the Blue Gum High Forest around Dalrymple Hay Nature Reserve and adjoining Browns Forest.

The bush regeneration program remains on track with work occurring across 32 sites representing 411,000 m². Coupled to this, an 18 hectare hazard reduction burn was completed around Stanhope Road and pre and post fire weeding across 5 sites was undertaken to assist in the recovery of our bushland.

On 13 December 2007, a workshop on Climate Change was held with Councillors, staff, various Reference Groups members and the community. Professor Pitman, member of the International Climate Change Committee, gave the opening address followed by a workshop with participants to identify key areas of opportunities and risk. The outcomes of this workshop and the Climate Change discussion paper will guide the development of a strategy and policy for Council.

Integrated Planning

During the second quarter, the Strategy Department contributed to the development of future designs for the town centre projects and provided input into specific site plans using the principles of Ecological Sustainable Development as guidelines eg former B2 corridor lands, masterplans and the urban design referral service (eg Lindfield station upgrade).

Council has progressed the following community infrastructure projects, North Turrumurra Recreation Area concept plan, West Pymble indoor pool and a feasibility study for Marian Street Theatre. A draft S94 plan has been prepared so that the planning for the town centres can be included within a review of Council's Long Term Financial Model.

Finalisation of the 2004-2009 Section 94 plan amendments and the preparation of the new town centres facilities plan, developer contributions strategy and section 94 plan have now been completed. Progress was made on the 3D modelling for the Turrumurra, St Ives and Lindfield town centres. Final LEP and DCP amendments were made for the Turrumurra and Roseville town centres. Scoping studies and research work for the Ku-ring-gai Principal LEP was also commenced.

A positive result was seen in the climate survey with an increase in staff awareness of Council's vision from 28% awareness in the 2006 survey to 41% in the 2007 survey. Ongoing consultation on the vision developed from the Sustainability Plan will continue over the next 2 quarters.

In this quarter, Council approved the concept plan for North Turrumurra Recreation Area, an indoor pool at West Pymble as well as initiating a feasibility study for Marian Street Theatre.

Financial Sustainability

100% per cent of statutory financial reports were prepared and submitted to Council within statutory deadlines, namely the Monthly Investment Reports, Quarterly Budget Review Report and Council's Annual Financial Statements. The remaining indicators under this Principal Activity are not due until the 4th Quarter.

2006/07 Financial Statements

Council's Annual Financial Statements were adopted by Council on 16 October 2007 and the end of year result provided for a Working Capital Balance of \$1.108million, although as reported to Council at the time the 2006/07 Annual Financial Statements were presented to Council, these funds may be required to repay tree and landscape bonds and as such should not be committed until further information is obtained in regarding Council's liability in relation to this issue.

A colour coding (traffic light) system was developed and endorsed by the Minister of Local Government in April 2002 to rate and present the relative position of Council financial performance. For Ku-ring-gai the industry health check assessed a green light rating for the following:

1. Cash/Liquidity Position – after accounting for external reserves;
2. Operating Result;
3. Asset Renewal Expenditure;
4. Debt Service ratio; and
5. Rates, Annual, Interest and Extra charges outstanding (Rates and Annual Charges only).

Of the other indicators, re-votes of expenditure rated amber and Outstanding Rates, charges and Fees (Rates and Annual Charges plus all other debtors) were in the red zone. Measures are now in place to achieve green light results in the future.

Council's external auditors report that Council's overall financial position, when taking into account the financial indicators outlined in their report, was in their opinion, sound.

Long Term Financial Model

A new Long Term Financial Model was adopted by Council in December 2007. The new model was developed to cater for the issues and challenges that now face Council, with total asset management for the future being a key consideration. To ensure a rigorous planning framework, the model was extended from 10 years to 20 years to incorporate principles of total asset management and a scenario for new facilities related to Town Centres.

Further review of the model will be undertaken as asset management strategies are developed and major projects are prioritised and more accurately costed.

Investments

Council's investment returns as at 31 December were 3.56% against a benchmark rate of 6.88%. The underperformance was mainly due to the US sub prime mortgage market crisis and its effect across most financial markets. Although none of Council's investments were directly involved in that market there has been a contagion effect which has created volatility in our returns and lower than anticipated rates of return. The diversification of Council's portfolio is helping to minimise the volatility and is anticipated to improve returns over the long term. There were also some significant changes made to the portfolio in December to assist with the strategy of lowering volatility.

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Community Development

The October Kids Club School Holiday program held at St Ives and West Pymble and Kids Getaway attracted over 900 children - an increase of nearly 100 children for the same period last year. This program integrated five special needs children and utilised twenty five casual school holiday assistants. Highlights included excursions to Jamberoo Recreation Park, Archery at Sydney Olympic Park, Indoor Rock Climbing, Gymnastics and Trampolining. The program also provided an interactive cartooning workshop and the Arrive Alive Wheelchair Sports Roadshow by Wheelchair Sports NSW.

The 2007 Spring into Action program for over 55's was held throughout September and October with over 190 participants engaging in a variety of recreational and cultural pursuits. Feedback provided by participants was extremely positive, particularly in response to the Brisbane Waters Cruise and tour of the State Theatre.

Our Youth Services October School Holiday program was also very popular, attracting higher numbers than previous years. Activities included the St Ives Skate Competition with over 40 competitors and an estimated crowd of well over 200 people, the HSC Breakfast Program which served free breakfast to Year 12 students in 3 different High Schools before the big exams and the 'Locals Band Night' at the Fitz Youth centre, with over 120 youth in attendance.

The Bush Kids summer holiday program at the Ku-ring-gai Wildflower Garden was most successful with over 350 children and adults attending 14 activities. Three of these activities were so popular that repeat activities were scheduled and were fully booked out. School excursions to the Wildflower Garden increased during the last term of the school year to compliment environmental units, biodiversity and sustainability issues. A new program - 'English at the Garden' for English as a Second Language (ESL) groups has been well received by English language classes in the local community and also from the Catchment Management Agency (CMA).

Exhibitions at the Ku-ring-gai Art Centre included "Life Light" - watercolour and collograph solo exhibition by Madeleine Szymanski, Painting and Sculpture Exhibition featuring works from Art Centre classes, a Glass and Mosaic exhibition including glass bead work and a Botanical Art, Printmaking and Photography Exhibition. The Art Centre Vacation Program for Children and Teens during October school holidays was fully booked. Classes included painting and drawing, puppet making, pottery, drama, guitar and beaded jewellery. The 4th Term 2007 adult, children and teen classes all maintained healthy enrolments and the program continued to keep abreast with contemporary trends.

Resolutions and Questions Without Notice

The following statistics are provided for Resolutions of Council or Questions Without Notice which are outstanding:

COUNCIL RESOLUTIONS/ QWN
Status as at 10 January 2008

	Resolutions	Resolutions	QWN	QWN
	<i>Outstanding</i>	<i>Pending</i>	<i>Outstanding</i>	<i>Pending</i>
Civic	2	-	1	-
Community	2	-	1	-
Corporate	1	-	-	-
Development & Reg	-	-	-	-
Operations	3	-	-	-
Strategy	7	-	3	-

CONSULTATION

Non applicable.

FINANCIAL CONSIDERATIONS

The requirements outlined in the Management Plan 2007-2011 are funded in Council's budget.

CONSULTATION WITH OTHER COUNCIL DEPARTMENTS

All departments have provided the status and comments on the progress of Key Performance Indicators and Performance Measures in the attached report.

SUMMARY

Comments on the status of the second quarter report on the Management Plan have been included in the attached document. This also includes comments on the status on Key Performance Indicators and Performance Measures that are currently in progress and not yet due.

RECOMMENDATION

That the report on the progress of the Key Performance Indicators contained in the 2007-2011 Management Plan for the 2nd quarter of the Plan, be received and noted.

Peter Davies
**Manager Corporate Planning
& Sustainability**

John Clark
Director Corporate

Greg Piconi
Acting General Manager

Attachments: **Principal Activity progress report as at 31 December 2007 - 895720**

Priority 1 Key Performance Indicators				
Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Civic Leadership and Corporate Services				
Percentage of management plan key performance indicators completed		General Manager Quarterly	Ongoing	There were 2 KPI and 3 Performance Measures due in the second quarter. Of the 2 KPIs due 100% have been completed. Of the 3 PMs due 4 have been completed.
	80 per cent of indicators achieved	All Directors Quarterly		To be completed at the end of the 4th quarter with progress shown quarterly in the report.
	100 per cent of statutory reports completed	Director Corporate Ongoing		100% of reports due to date have been completed. The monthly investment reports and the 2nd quarterly management plan and budget review reports are the reports that were due in this period and have been completed, within the statutory framework.
Number of programs and policies that have involved consultation in their development or review		Director Strategy Quarterly	Ongoing	A review of the community consultation area has identified the need to revisit Council's consultation policy to build on current residents feedback register, town centres register and other community processes. A draft review will be presented at the Councillors workshop for consideration
	Resident Feedback Register used more than two times per year	Manager Corporate Planning and Sustainability 4th Quarter		A discussion paper is currently being prepared for consideration with Councillors at the February 2008 workshop
	80 per cent community satisfaction of engagement in the planning process	Manager Urban Planning 4th Quarter		Ongoing and due fourth quarter. A review of consultation strategies and questions has commenced concerning satisfaction and will be incorporated within a wider council reputation survey.
	Number of community members providing input into planning and policy projects	Director Strategy Ongoing		Consultation this quarter: town centre parking survey (600 responses received). District Master plans (450 responses received).
	80 per cent participation in the staff climate survey	Manager Human Resources 4th Quarter	Complete	Climate survey held with a 93% participation rate. Results were collated, analysed and reported in December 2007.
Priority 2 Key Performance Indicators				
Percentage of Council resolutions implemented		General Manager 4th Quarter	Ongoing	Approximately year to date 90%. Results will be reported in the 4th quarter
	85 per cent of Council resolutions implemented	General Manager and Directors 4th Quarter		To be completed at the end of the 4th quarter with progress shown quarterly in the report.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Number of complaints actioned		General Manager Quarterly	Ongoing	Ten complaints were received during the period with 80% of these resolved
	80 per cent of complaints resolved	Internal Ombudsman Quarterly		Ten complaints were received during the period with 80% of these resolved
	100 per cent of corruption allegations investigated and actioned	Internal Ombudsman Ongoing		No corruption allegations were received during the period, therefore no action required.
Total number and employee turnover rate		Manager Human Resources Quarterly	Ongoing	There were 22 terminations during the quarter from a total of 430 staff (excluding casuals), giving an employee turnover rate of 5.12% for the quarter and an annual rate of 20.47%.
	Total workforce by employment type	Manager Human Resources 4th Quarter		Delays in implementing the new Payroll/HR system have resulted in statistical reporting not be available. Once the new system is operating effectively reports will be developed to reflect statistical information on all relevant aspects of Human Resources Management. Results will be available in the 4th quarter report.
	Average hours of training per year per employee by employee category	Manager Human Resources 4th Quarter		To be reported in the 4th quarter report.
	Rates of incident/accident including 'near misses' reported in Incident/Accident Database	Manager Human Resources Ongoing		There were 56 reported incidents and accidents for the quarter, 17 resulted in lost time injuries representing 30.36% of the total.
Number of outstanding Customer Requests as reported by Council's CRS		Director Community Quarterly	Ongoing	A total of 9,107 CRS requests were received for the quarter. Of this amount, there are 401 CRS requests yet to be finalised .
	80 per cent of CRS processed within service standard	Manager Customer Services Quarterly		95% of CRS requests were processed within service standards for the quarter
	75 per cent of CRS actioned within service standard	Manager Customer Services Quarterly		82% of CRS requests were actioned within service standards for the quarter
Number of requests for access to Council's information and records through legislative requests		Director Community 4th Quarter	Ongoing	See figures below.
	70 per cent of requests to access publicly available information under Section 12 of the Local Government Act 1993 are actioned within 10 working days	Director Corporate 4th Quarter		There were 295 requests received with 100% actioned within timeframe

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	100 per cent of Freedom of Information requests processed within legislative timeframe	Director Corporate 4th Quarter		There was 1 FOI requests received and actioned within timeframe.
	Respond to 100 per cent of Section 149 Planning Certificate requests	Manager Land Information 4th Quarter		There were 808 certificates received and processed within agreed timeframe.
Priority 3 Key Performance Indicators				
Number of Council policies reviewed		Director Corporate Quarterly	Ongoing	Eight council policies were reviewed and modified and a further four were developed.
	10 Council policy documents developed, reviewed or modified	Internal Ombudsman 4th Quarter		Eight council policies were reviewed and modified and a further four were developed.
Level of satisfaction with Council's communications		Director Community Ongoing	Ongoing	A customer satisfaction survey is currently being drafted. The survey will be conducted in the fourth quarter with results to be presented in the fourth quarter update
	70 per cent level community satisfaction with Council's communications	Communications Co-ordinator 4th Quarter		Publicity material produced through communications graphic design unit included the school holiday program, Twilight Concert in the Park, Art and Style Seminar, Ku-ring-gai Update, Citizen of the Year Awards nominations, Recycling Week, Mental Health Forum, Chemical Cleanout Day, Safe Party Packs, Art Centre Term 1 brochure, Youth band night, Focus on Ability Exhibition and Australia Day Celebrations.
	15 per cent increase in satisfaction of communication across Council's sections	Manager Human Resources 4th Quarter		Organisation direction in 2007 climate survey was based on communications across Council. There was an improvement of 16% over the 2006 results on organisation direction
	70 per cent of media stories present a positive image of Council	General Manager Quarterly		The 70% target of positive media coverage was achieved in all three months, with an average of 88% for the quarter. Media coverage was positive due to a large number of Council events and programs with a total of 47 media releases issued for the quarter.
	85 per cent satisfaction with Council's customer service	Manager Customer Service 4th Quarter		Survey will be conducted on the 4th quarter to assess the customer service satisfaction.
Number of documents captured in TRIM per year		Director Corporate 4th Quarter	Ongoing	There were 156926 documents captured in TRIM for the 2nd quarter
	90 per cent of correspondence completed within specified standard timeframe	General Manager & Directors Ongoing		98% of incoming documents were scanned and registered as required with 90% filing of completed works as per schedule.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Availability of the information technology systems		Director Corporate Ongoing	Ongoing	99% of systems were available during the 1st quarter. There were no major problems associated with information technology systems.
	98% availability of information technology systems	Manager Information Technology Ongoing		99% of systems were available during the 1st quarter. There were no major problems associated with information technology systems.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Built Environment				
Priority 1 Key Performance Indicators				
Annual capital works expenditure (\$)		Director Operations 4th Quarter	Ongoing	Capital works program adopted by Council. See second quarter budget review report for comments.
	80 per cent of Capital Works Program completed	Manager, Design and Projects 4th Quarter		Council approved the capital works program in August 2007 and the budget report provides an indication of the current status of the projects under the capital works program. Some projects are being delayed due to higher than anticipated wet weather periods.
	Two kilometres of new footpaths and cycleways constructed	Manager, Design and Projects 4th Quarter	Complete	Designs currently being prepared and carry forward projects are now complete. Most of the footpath projects are to commence in early 2008.
	15 kilometres of roads are reconstructed	Pavements & Assets Engineer 4th Quarter		Program has been adopted by Council and several works have commenced and completed. All works are expected to be completed by April 2008. Some projects are being delayed due to higher than anticipated wet weather periods
	Three sports fields rehabilitated	Director Operations 4th Quarter		Council approved the capital works program in August 2007 and the budget report provides an indication of the current status of the projects under the capital works program. Works commenced on Tryon Oval.
	Five new playgrounds completed	Director Operations 31/01/2008		Council approved the capital works program in August 2007 and the budget report provides an indication of the current status of the projects under the capital works program. Program underway on new playgrounds at Yarrabung and Killara parks completed.
	80 per cent of approved drainage program completed	Manager, Design and Projects 4th Quarter		Designs currently being prepared and carry forward projects are now complete. Most of the projects are to commence in early 2008. Works are nearing completion on minor drainage improvement works for increased lintels and pit improvements.
Percentage of Infrastructure Levy program completed (\$1.9 mil)		Director Operations 4th Quarter	Ongoing	Program has been adopted by Council and several works have commenced and completed. All works are expected to be completed by April 2008. See budget review report for figures.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	8.9 kilometres of roads re-sheeted or reconstructed	Pavements & Assets Engineer 4th Quarter		Program has been adopted by Council and several works have commenced and completed. All works are expected to be completed by April 2008. Rain has delayed a number of projects but 50% of the levy roadworks were completed by December 2007.
	90 per cent of adopted Infrastructure Levy program completed	Pavements & Assets Engineer 4th Quarter		Program has been adopted by Council and several works have commenced and completed. All works are expected to be completed by April 2008. Rain has delayed a number of projects but 50% of the levy roadworks were completed by December 2007.
Percentage of Environmental Levy program completed (\$1.8mil)		Director Strategy 4th Quarter	Ongoing	Council approved the capital works program in August 2007 and the budget report provides an indication of the current status of the projects under the capital works program. Expenditure to date is \$554,578.
	75 per cent of adopted Environmental Levy program completed	Manager Corporate Planning and Sustainability Ongoing		The program is now 40% complete with a number of projects having been completed such as Edenborough Oval stormwater harvesting, works at The Glade and weed reduction contract works. The fire trail at Wahroonga is almost complete with some environmental issues being encountered. This is covered in the second quarter budget review report.
	Undertake 50 Environmental Levy projects within the adopted program areas	Manager Corporate Planning and Sustainability Ongoing		There were 4 projects fully completed including Rain Gardens at Karuah Road, Construction and planting of stormwater device at Bolwarra avenue, Weed removal at Bannockburn Oval and storm water harvesting at Edenborough Oval. A number of new contracts were also awarded including long term bush regeneration and weed control in reserves Kylie and Wattle Streets and creek maintenance targeted towards the Blackbutt Reserve Gordon
Percentage of asset classes with current capital works programs		Director Strategy 1st Quarter	Complete	
	100 per cent consistency of capital works program with our 10 year financial model and adopted budget	Director Strategy 1st Quarter	Complete	100% of capital works programs are consistent with our 10 year financial model
	100 per cent of asset classes have current capital works programs	Director Strategy 1st Quarter	Complete	100 % of asset classes now have current capital works programs as resolved by Council

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Median Development Application processing time		Director Development and Regulation Quarterly	Ongoing	Current median processing time is 48 days for development applications. This figure excludes s.96 and s.82A statistics as per current Department of Planning statistic gathering methodology.
	Median processing times for all applications is 60 days with 70 per cent of applications having a processing time of 50 days	Manager Development Assessment Services Ongoing		Median processing time for 100% of applications was below 50 days which is very positive. Moreover, all Express DA's were determined within the standard timeframe of 32 days.
Priority 2 Key Performance Indicators				
Annual maintenance expenditure		Director Operations 4th Quarter	Ongoing	For Annual maintenance expenditure refer to budget cost centres.
	85 per cent maintenance work program completed	Manager Engineering Services Ongoing		* Building Maintenance - 55% Council approved work completed. Of 206 jobs, 84 Trade & 29 Contractor completed. * Passenger Fleet - 70% replaced : Operational Fleet - approx 45% replaced , consultation with groups ongoing; * Road & Footpath Maintenance - approx 60% completed.
Land and Environment Court costs (\$)		Director Development and Regulation Quarterly	Ongoing	
	Land and Environment Court costs do not exceed budget	Manager Development Assessment Services 4th Quarter		The Land and Environment Court costs for the December quarter were \$344,963 which is well below the year to date quarterly budget of \$675,000. This is \$330,037 below the year to date budget amount.
Current Development Application numbers		Director Development and Regulation Ongoing	Ongoing	There are currently 373 DA's being processed. This is well within the 450 limit in place.
	Number of undetermined development applications less than 450	Manager Development Assessment Services Ongoing		As at December 2007, the number of outstanding applications (DA's, S96 and S82A reviews) was 373 which is significantly (17%) below the desired threshold of 450 applications.
Community satisfaction with local roads, drainage, footpaths and traffic (weighted average)		Director Operations Ongoing	Ongoing	A draft survey has been designed and will be sent out during the 3rd quarter for results to be provided by the 4th quarter.
	50 per cent community satisfaction with local roads, drainage, footpaths and traffic (weighted average)	Director Operations 31/10/2007		This will be included in the community consultation process to be undertaken in the 4th quarter.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Community satisfaction with local parks, playgrounds, sporting and recreation facilities and natural areas		Director Operations 4th Quarter	Not yet due	This will be included in the community consultation process to be undertaken in the 4th quarter.
	80 per cent community satisfaction with the provision of parks, playgrounds, sporting and recreation facilities, natural areas and public domain	Director Operations 4th Quarter		This will be included in the community consultation process to be undertaken in the 4th quarter.
Percentage of recycling to total waste generation		Director Operations 4th Quarter	Not yet due	Due at June for total years amount
	60 per cent diversion of waste from landfill	Manager Waste, Drainage & Cleansing Services 4th Quarter		Council current diversion rates trends are over 60% diversion
	Below 4 per cent contamination by weight for dry recyclables and green waste	Manager Waste, Drainage & Cleansing Services 4th Quarter		Recent green waste audit reports 0.85% by weight contamination level
	Increase by 5 per cent the proportion of recycled materials used in construction and maintenance	Manager Designs and Projects 4th Quarter		Recent contracts for Council generated waste secured for recycling allowing more accurate figures to be reported next quarter. Report to be provided in the 4th quarter.
Priority 3 Key Performance Indicators				
Average speed on local roads		Director Operations Ongoing	Ongoing	50 speed and volume counts are to be completed during 2007/08. To 30 December, 20 counts have been completed. On target to complete the required work.
	Five per cent reduction in recorded accidents on local roads	Manager, Traffic and Transport 4th Quarter		Consultant has been engaged to undertake the study and report has been made available. The matter will be reported to Council in March 2008.
	80 per cent utilisation of Council's town centre car parks	Manager, Traffic and Transport 4th Quarter		Parking study currently being carried out. Outcomes to be reported next quarter. Briefing sessions held at Planning Forum.
Number of operations that involve emergency response		Director Operations 4th Quarter	Ongoing	Awaiting advice from SES and RFS. Figures to be made available when provided.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	85 per cent of emergencies responded to within 24 hours	Manager Engineering Services Ongoing		Two bushfire threats in October 2007, with 100% of emergencies responded to within 24 hours. Action : Emergency Operations Centre (EOC) activated in response to threats. One EOC established at Gordon Police station and one at Fire Control Centre.
Total number and monetary value of fines and total number of non-monetary		Director Development and Regulation Quarterly	Ongoing	
	Dollar value and number of fines issued against relevant laws and regulations	Manager Regulation and Compliance Ongoing		Number of Orders and Infringements issued for unauthorised development work was 73 at a value of \$15,300 Pollution offences was 9 at \$9,400 Number of Clean-up notices issued was 5 Number of premises receiving Orders for Noxious Weeds was 8 Parking offences was 1511 at \$171,892 Number of abandoned vehicles infringements issued was 2 at \$440 Number of animals impounded were 35.
Current construction certificates		Director Development and Regulation Ongoing	Ongoing	The work of the Building Unit remains on track, however the shift in work to private certifiers in the Ku-ring-gai area continues. In the reporting period Council received, just 51 applications for Construction Certificates, whilst the private sector processed 255. Based on figures for the year to date, Council maintains only 22% of the market share
	90 per cent of construction certificates processed within 14 days	Manager Regulation and Compliance Ongoing		In the 1st and 2nd quarter 100% of certificates were processed within 14 days.
	80 per cent of buildings comply with fire safety standards	Manager Regulation and Compliance Ongoing		39% of buildings complied with fire safety standards for the December period
Completed developments comply with Council's planning objectives		Director Development and Regulation Ongoing	Ongoing	An audit has been planned to take place in March 2008. The audit will check for compliance with development consent from a representative sample of developments completed within the last 12 months.
	Number and type of typical non-compliances found per representative sample of typical development at time of completion	Manager Regulation and Compliance Ongoing		Will be reported following audit in March 2008.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Integrated Planning				
Priority 1 Key Performance Indicators				
Percentage of progress against the completion of the adopted program for development of the comprehensive LEP and DCP		Director Strategy 4th Quarter	Ongoing	
	25 per cent of the adopted four year program for development of Comprehensive LEP and DCP completed	Manager Urban Planning 4th Quarter		Projects are currently tracking as per the previously adopted position of Council.
Number of programs towards comprehensive Asset Management Strategy complete		Director Strategy Ongoing	Ongoing	Draft work program for 2008/09 under development and will be presented to Councillors at a workshop in February along with long term financial model.
	Number of milestones completed against adopted program	Director Strategy Ongoing		Asset Strategy work program developed in consultation with Director Strategy. Work Program presented to General Manager & Directors. Working party members identified.
Priority 2 Key Performance Indicators				
Percentage of community agreement with Council's vision for a sustainable Ku-ring-gai		Director Strategy 4th Quarter	Ongoing	Consultation on the first phase of the Sustainability Plan has been completed. This has developed draft visions and values that will be discussed with Councillors and the Sustainability Forum in February 2008.
	80 per cent community agreement with the Council's vision	Manager Corporate Planning and Sustainability 4th Quarter		Draft vision developed as part of the sustainability plan. Consultation to commence after adoption of the draft by Council.
	10 per cent increase in staff awareness of Council's vision	Manager Corporate Planning and Sustainability 4th Quarter		The response in the 2006 Climate Survey was 28% awareness of Council's vision. This increased to 41% in the 2007 survey. Ongoing consultation on the vision developed from the Sustainability Plan to follow.
Total value of Council's property portfolio		Director Corporate 4th Quarter	Not yet due	Council's commercial portfolio is fully leased providing market rental returns.
	25 per cent of council property portfolio reviewed	Commercial Services Co-ordinator 4th Quarter		Ongoing review of portfolio conducted in line with current S94 and development of Town Centre S94 Plans.
Number of policies and plans consistent with the principles of Ecological Sustainable Development (ESD)		Director Strategy 4th Quarter	Ongoing	Sustainability reporting team has been established to assist in the identification and review of policies as appropriate. This action will also link to Council's general policy review process

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	100 per cent of new policies and plans based on principles of ESD	Manager Corporate Planning and Sustainability 4th Quarter		A sustainability reporting template for council reports is in development and will be reported to Council's policy committee early 2008
Number of projects that demonstrate sustainable design		Director Strategy 4th Quarter	Ongoing	Sir David Martin Reserve and Swain Gardens landscape master plans has included sustainability as part of their core criteria. This will follow for Turramurra Memorial Park and Karuah Park, North Turramurra Recreation Area and the Open Space Acquisition Strategy.
	100 per cent of future design projects are based on sustainable design principles	Manager Urban Planning Ongoing		During the second quarter, the Strategy Department has contributed to the development of future designs for the Town centre projects and provided input into specific site plans using the principles of ESD as guidelines eg former B2 corridor lands, master plans an the urban design referral service (eg Lindfield station upgrade).
Priority 3 key performance indicators				
Number of representations by Council relating to regional, State and Federal policies and programs		Director Strategy 4th Quarter	Ongoing	Representations on the NSW planning reforms, Planning Institute of Australia and the northern region planners (NSROC) forums, the North sub regional strategy, SAN hospital and the UTS Ku-ring-gai campus site.
	Council makes representation and participates in at least five regional matters concerning environmental, infrastructure, transport, economic and social policies and plans	Manager Urban Planning Ongoing		Representations on the NSW planning reforms, Planning Institute of Australia and the northern region planners (NSROC) forums, the North sub regional strategy, SAN hospital and the UTS Ku-ring-gai campus site.
Number of projects completed in the planning of community infrastructure delivery and renewal		Director Strategy 4th Quarter	Ongoing	Council has progressed the following community infrastructure projects , North Turramurra Recreation Area concept plan, West Pymble indoor pool, a feasibility study for Marian Street Theatre. A draft S94 plan has been prepared so that the planning for the town centres can be included within a review of Council's Long Term Financial Model.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	100 per cent of projects progressing according to adopted timelines	Manager Urban Planning Ongoing		Finalisation of the current 2004-2009 Section 94 plan amendments and the preparation of the new town centres facilities plan, developer contributions strategy and section 94 plan (subject to State Government Legislation being released). Town centre planning has been on schedule as per adopted timelines.
Number of stages completed of the development of the integrated transport and access plan		Director Strategy 4th Quarter	Not yet due	Not commenced.
	Complete 100 per cent of milestones on time	Director Strategy 4th Quarter		Not commenced.
Number of town centre program components finalised		Director Strategy 4th Quarter	Ongoing	Finalisation of the current 2004-2009 Section 94 plan amendments and the preparation of the new town centres facilities plan, developer contributions strategy and section 94 plan. Progress was made on the 3D modelling for the Turrumurra, St Ives and Lindfield town centres. Final LEP and DCP amendments were made for the Turrumurra and Roseville town centres.
	Town centre planning finalised for three centres	Manager Urban Planning 4th Quarter		Progress was made on the 3D modelling for the Turrumurra, St Ives and Lindfield town centres. Final LEP and DCP amendments were made for the Turrumurra and Roseville town centres.
Number of cultural planning projects developed and implemented		Director Community 4th Quarter	Ongoing	
	50 per cent of recommendations implemented against cultural plan	Manager Leisure and Cultural Development 4th Quarter		Of most significance is the commencement of the feasibility study into the future of the Marion Street Theatre. Projects currently in progress include the Historic Houses project, Strategic Plan for Tulkiyan, links with Heritage Advisory Committee and a review of the financial assistance program.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Financial Sustainability				
Priority 1 Key Performance Indicators				
Available working capital		Director Corporate 4th quarter	Not yet due	
	Working capital is increased to \$1million by 2012/13	Manager Finance 4th Quarter		Available Working Capital as at 30 June was \$1.108 million, although as reported to Council when the 2006/07 Annual Financial Statements were presented to Council, these funds may be required to repay tree and landscape bonds and, as such, should not be committed.
	100 per cent of statutory financial reports prepared and submitted	Manager Finance Ongoing		100% complete. The monthly investment reports were due in this period and have been completed within the statutory timeframe.
	Council's debt reduced to \$9.6 million	Manager Finance 4th Quarter		Repayments are being made in accordance with Council's loan schedules.
	\$1.9 million committed to works of 'direct community benefit'	Manager Finance 4th Quarter		The completion of Council's projects and capital works will result in \$1.9 million of the funding being provided through works of direct community benefit. \$0.157 million spent as at 31 December 2007, to be addressed by Managers at the December Quarterly Budget Review.
	15 per cent of Council's depreciation liability allocated to depreciation reserves	Manager Finance 4th Quarter		Transfers will be completed by year's end. A new reporting system has been developed that provides for these transfers during the year and allows for monthly reporting on the balance of Council's reserves which include the 15% of the depreciation liability.
	100 per cent of interest earned on infrastructure, roads, footpaths and buildings' depreciation and property reserves is restricted to those reserves	Manager Finance 4th Quarter		Transfers will be completed by year's end. A new reporting system has been developed that provides for these transfers during the year and allows for monthly reporting on the balance of Council's reserves which includes the 100 % of interest earned on infrastructure, roads, footpaths and buildings' depreciation and property reserves is restricted to those reserves.
	Budget balanced to long term financial model	Manager Finance 4th Quarter		The Long Term Financial Model has been developed and was presented to Council on 11 December 2007. Significant changes to the model included, extending it from 10 to 20 years, addressing Council's asset renewal gap, incorporating committed/special projects and Council's Town Centre facilities plan.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	Achieve a saving of 10 per cent of Kw/h on 2005/06 electricity consumption costs to internal Council assets (GRI EC2)	Director Strategy 4th Quarter		Further details to be provided in the 4th quarter.
Amount (\$) allocated to asset management		Director Corporate 2nd Quarter	Complete	
	Amount (\$) allocated according to each asset category	Director Corporate 2nd Quarter	Complete	Allocations were reviewed as part of the development of the Long Term Financial model.
Council's investments meet or exceed the benchmark rate		Director Corporate 4th Quarter	Not yet due	
	80 per cent of Council's investments meet or exceed the benchmark rate	Manager Finance 4th Quarter		Mainly as a result of the US sub-prime mortgage market crisis, Council's investments returns for the first half were below benchmark. Although none of Council's investments were directly involved in that market, there has been indirect effect across global markets. The YTD return for December was 3.56% against a benchmark rate of 6.88%.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Community Development				
Priority 2 Key Performance Indicators				
Number of community services implemented		Director Community 4th Quarter	Ongoing	
	Achieve 90 per cent utilisation levels in Family Day Care and Thomas Carlyle Children's Centre	Manager Community Development		The overall utilisation at Thomas Carlyle was 92% for the quarter. The overall utilisation level for the Ku-ring-gai Family Day Care Service was 90%.
	Achieve over 5,000 participants in Youth Services activities	Manager Community Development 4th Quarter		Throughout the quarter 3,972 young people participated in Ku-ring-gai Council Youth Service activities. Services and activities included the Fitz Youth Centre Band Competition, (600 attendees), Gordon Student Resource Centre (over 2400 visits), school holiday program, youth outreach services and specialist workshops , (over 672 participants). As a general overview Council's Youth Services service has been experiencing a steady growth in attendance for the past year.
	Achieve 80 per cent capacity at vacation care centres and school holiday programs	Manager Cultural Services Ongoing		The attendance capacity for vacation care centres and school holiday programs was 90% for the quarter. There were 110 new attendances during the quarter, which resulted in a record enrolment for the vacation care program. Additional activities, such as Gelato Facto, canoeing and horse riding were introduced, resulting in positive feedback from participants. Specialised staff have also been recruited to provide additional places for children with special needs.
	Deliver 12 immunisation clinics annually	Manager Community Development Ongoing		12 Immunisation Clinics were conducted throughout the quarter, with 300 children in attendance
	Conduct 11 citizenship ceremonies	Communications Co-ordinator Ongoing		Two citizenship ceremonies were conducted in the quarter with a total of 178 new Australian citizens. Guest speakers were Ross Symonds and Joe Bollen.
Number of community programs delivered		Director Community 4th Quarter	Ongoing	
	85 per cent community satisfaction with community programs	Director Community 4th Quarter		A number of community programs were successfully completed during the quarter. These included the Financial Assistance Program and the Mental Health Forum, which achieved a 90% satisfaction rating from the evaluation form distributed on the evening.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	Number and dollar value of sponsorships per year	Communications Co-ordinator 4th Quarter		Sponsorship arrangements are currently being negotiated with the Northside Courier for the Concerts in the Park Series. Negotiations are also underway for sponsorship for the 2008 Festival on the Green.
Utilisation of Council's community facilities		Director Community 4th Quarter	Ongoing	
	70 per cent utilisation of Council's community facilities during core hours	Manager Community Development 4th Quarter		Utilisation levels for community facilities will be calculated at the end of the 4th quarter. Utilisation levels will therefore be reported in the June quarterly review.
	90 per cent of leases or licence agreements executed that fall due per year	Manager Community Development 4th Quarter		Community leases currently under negotiation include St Ives Occasional Childcare Centre, Bradfield Park Children's Centre, Scouts Leases, and new licences for the St Ives Showground.
Number of volunteers participating in Ku-ring-gai		Director Community 4th Quarter	Ongoing	
	Total number of volunteers (including gender and age) and a description of their programs (by program)	Director Community 4th Quarter		Approximately 1300 volunteers engaged in a range of environmental community programs throughout the quarter. These included Bushcare (750 working on over 160 bushcare sites); Streetcare (over 90 volunteers working on 16 streetcare sites); Tree Nurturers (200 volunteers caring for 300 trees that are part of Council's Canopy Replenishment Program); WildThings (over 200 participants utilising their backyards as a biodiversity initiative for wildlife); and ParkCare (24 volunteers). At the Library, 15 volunteers, including Duke of Edinburgh and work experience students, were engaged in assisting at the branch libraries.
Priority 3 Key Performance Indicators				
Number of participants in community education programs		Director Community 4th Quarter	Ongoing	

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	85 per cent community satisfaction with community education programs	Director Community 4th Quarter		Community education programs at the Art Centre achieved an 88% satisfaction rating for the quarter. New courses such as Understanding Colour and a young Artists Collective were introduced, and the December exhibition incorporated works from 7 classes from Art Centre Program. The Bush Kids summer holiday program at the Wildflower Garden was very successful with 205 children and 122 adults attending the 14 activities. School excursions to the Wildflower Garden, to compliment environmental units, increased during the last term
Library Service Customer Satisfaction Rating		Director Community 4th Quarter	Not yet due	
	85 per cent satisfaction in library services	Manager Library Services 4th Quarter		The library customer satisfaction survey has been drafted and will be conducted during the 4th quarter. Results will be reported by the 4th quarter following collation and analysis. Since the launch of eZone in July 2007, the use of IT facilities has increased by up to 200% across all branches.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
Natural Environment				
Priority 1 Key Performance Indicators				
Number of hectares burnt as part of the annual Hornsby/Ku-ring-gai hazard reduction program		Director Strategy 4th Quarter	Ongoing	A total of 18ha have been burnt at Stanhope Road and Kokoda Avenue and Tobruk Road by the Rural Fire Service. All of these burns were 100% completed.
	30 per cent of the hazard reduction burn program completed against the Hornsby/Ku-ring-gai district bushfire management plan	Manager Corporate Planning and Sustainability 4th Quarter		Wet weather will result in a reduction in the program for the 07/08 season. Final results to be reported at the end of the 4th quarter.
	Assess and respond to 100 per cent of bushfire hazard complaints on private/crown lands	Manager Corporate Planning and Sustainability Ongoing		Council received 7 complaints or requests. Each were responded to within the timeframe agreed with complaints.
Identification and description of significant impacts of activities, products and services on biodiversity in protected areas and areas of high biodiversity values outside protected areas		Director Strategy 4th Quarter	Ongoing	The State of Environment report was prepared for the 2006/07 financial year in conjunction with the Northern Sydney Regional Organisation of Councils. Details on key environmental issues were also included in council's own annual report Biodiversity training has been conducted with relevant operational and technical staff.
	Five per cent improvement in the health of natural areas measured through combined weed mapping, fauna diversity and macro-invertebrate monitoring programs	Manager Corporate Planning and Sustainability 4th Quarter		Vegetation mapping data under review. Data collection also includes collaboration with Macquarie University on terrestrial macro-invertebrates.
	33,000 locally native plants propagated by Council's community nursery	Manager Open Space Operations 4th Quarter		The tubing process is on track to date, with 20,858 plants already completed.
	Number of Voluntary Conservation Agreements	Manager Corporate Planning and Sustainability 4th Quarter		No new voluntary conservation agreements signed.
	20 per cent reduction in customer requests relating to bushland interface dumping	Manager Corporate Planning and Sustainability 31/05/2008		There were 198 CRSs generated during the 2nd quarter. Further analysis will be undertaken in the 3rd and 4th quarters.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	100 per cent of Council's activities and development applications consider endangered ecological communities and are consistent with relevant environmental legislation, recovery and threat abatement plans	Manager Corporate Planning and Sustainability Ongoing		A number of indicators have been undertaken to improve consideration of Council's actions on endangered ecological communities. They include developed and updating of relevant details on the GIS system, training of operational staff, directors, Councillors and implementation of signage at relevant sites. During the quarter six development applications were referred to technical staff to assess their impact on ecological communities
Priority 2 Key Performance Indicators				
Area (ha) of bushland under regeneration, restoration or rehabilitation		Director Strategy Quarterly	Ongoing	During October, November and December the Regen Team has worked 16 sites imputing 1088 hours and covering an estimated area of 11029m2 as well as maintenance and CRS requests. As part of the Environmental Levy the total area covered was 411 674sq m, consisting of 16 regeneration sites, pre or post fire weeding on 5 sites and 4 riparian sites
	10 per cent improvement "category four weeds" at sites under regeneration programs managed by Council's operational staff	Manager Corporate Planning and Sustainability 4th Quarter		Review of weed mapping data and methods to be undertaken in third quarter. Method for mapping of endangered ecological communities adopted by Council in December following 4 months discussion with Bushland, Catchments and Natural Areas Reference Group and industry experts. Progress to be reported in February.
	10 per cent improvement "category four" weeds at sites under regeneration programs funded by the Environmental Levy and other sites under contract	Manager Corporate Planning and Sustainability 4th Quarter		As part of the Environmental Levy the total area covered was 411 674sq m, consisting of 16 regeneration sites, pre or post fire weeding on 5 sites and 4 riparian sites
	Implement eight actions each year against the Biodiversity Strategy	Manager Corporate Planning and Sustainability 4th Quarter		Reporting on this initiative is scheduled through the Bushland Reference Group in the 3rd quarter.
Total water use by Council by source (kL/yr) (potable, stormwater and recycled sewerage)		Director Strategy 4th Quarter	Ongoing	This information will be updated when Sydney Water statement is received at the end of the financial year.
	10 per cent reduction in potable water use by council	Manager Corporate Planning and Sustainability 4th Quarter		This information will be updated when Sydney Water statement is received at the end of the financial year.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	15 per cent increase in non-potable water use by council	Manager Corporate Planning and Sustainability 4th Quarter		Contract for the sewer mining project for Gordon golf course signed December 2007. Stormwater harvesting at Edenborough oval completed. Design for future sites linked to forward capital works program. Water reuse figures will be provided at the end of the financial year.
Total energy consumption across council sites (kW/h/year)		Director Strategy 4th Quarter	Not yet due	Agreement has been reached and contracts signed with Energy Conservation Systems for the energy performance contract. Total energy figure will be provided at the end of the year.
	Reduction of five per cent per annum in energy consumption derived from non-renewable resources by June 08	Manager Corporate Planning and Sustainability 4th Quarter		This initiative will be reported on following the implementation of the Energy and Water Performance Contract which will allow achievement of this performance measure. First phase of the project to commence February 2008.
	Five per cent reduction in greenhouse gas emission from council facilities	Manager Corporate Planning and Sustainability 4th Quarter		Information to be provided in the 4th quarter.
Compliance with landfill environmental management plan		Director Operations Ongoing	Ongoing	
	95 per cent compliance with landfill environmental management plan	Manager Waste, Drainage and Cleansing Services 4th Quarter		Environmental monitoring continuing for waste, gas, leachate & site stability with 100% of Council waste operations compiling with the landfill environmental management plan. Periods of increased leachate have occurred at both St Ives and North Turramurra due to increased rainfall activity.
Priority 3 Key Performance Indicators				
Area of catchments in the LGA protected by water quality or catchment remediation projects		Director Strategy 4th Quarter	Not yet due	This information will form part of the Integrated Water Management Strategy scheduled for reporting to Council in April.
	Increase capture of stormwater pollutants by five per cent per year	Manager Waste, Drainage and Cleansing Services 4th Quarter		Drainage maintenance program provides data on the collection of pollutants from gross pollutant traps that is reported annually.

Key Performance Indicator	Performance Measures	Responsible Officer/Timing	Status	Comments
	Design and construct three catchment remediation projects	Manager Corporate Planning and Sustainability 4th Quarter		Project development for a major catchment remediation project for the Lofberg Creek catchment in the area surrounding Bicentennial Park is underway. Concept designs completed, two grant applications lodged and awaiting determination. Other sites under consideration as part of catchment program include Lindfield Soldiers Memorial Oval (to be completed third quarter), Comenarra Oval, Sir David Martin Reserve, Cliff Oval and Allan Small Oval.
Number of Aboriginal archaeological sites recorded and reported by the Metropolitan Local Aboriginal Land Council		Director Strategy 4th Quarter	Ongoing	Work on this project has now commenced in partnership with the Metropolitan Aboriginal Lands Council.
	100 per cent of Council's operational activities assess their impact on known Aboriginal sites	Manager Corporate Planning and Sustainability Ongoing		Ongoing work with the Aboriginal Health Office to promote and research known and potential aboriginal heritage sites. The information has been made available to all staff. Before any activities are commenced, staff assess the potential impact on known sites or report any new sites found.